

Courthouse Partnerships

Best Practices for Balancing Need, Efficiency and Services



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Course Description

In 2015, the voters of Travis County, (Austin) Texas decided that County Officials should address the replacement of their aging Civil Courts Building in another way. Travis County planners have been considering strategies for moving the project forward. The Travis County Judge has set forth the following vision: "We want to shrink our footprint, but we don't want to shrink our presence." County planners are working to define what this means architecturally, while respecting the sacred nature of judicial independence. In this workshop, we would like to explore the potential for co-location of municipal and civil courts while "shrinking" the footprint of both systems in the CBD and creating a 21st century model of justice service delivery. We will look at examples from jurisdictions in Florida, Michigan, and Oregon, and seek participant involvement in offering new insights into courthouse planning that can spur innovation for creating a new 21st Century model.

Learning Objectives

- 1. Participants will be able to identify partnerships that can be created to implement innovation in courthouse design.
- 2. Participants will explore innovative solutions to the delivery of justice in the 21st Century.
- 3. Participants will be able to compare different scenarios for justice delivery in situations where the standard delivery of those services is no longer an option.
- 4. Participants will offer ideas to balance need, efficiency and services in future courthouse projects.

BALANCING NEED

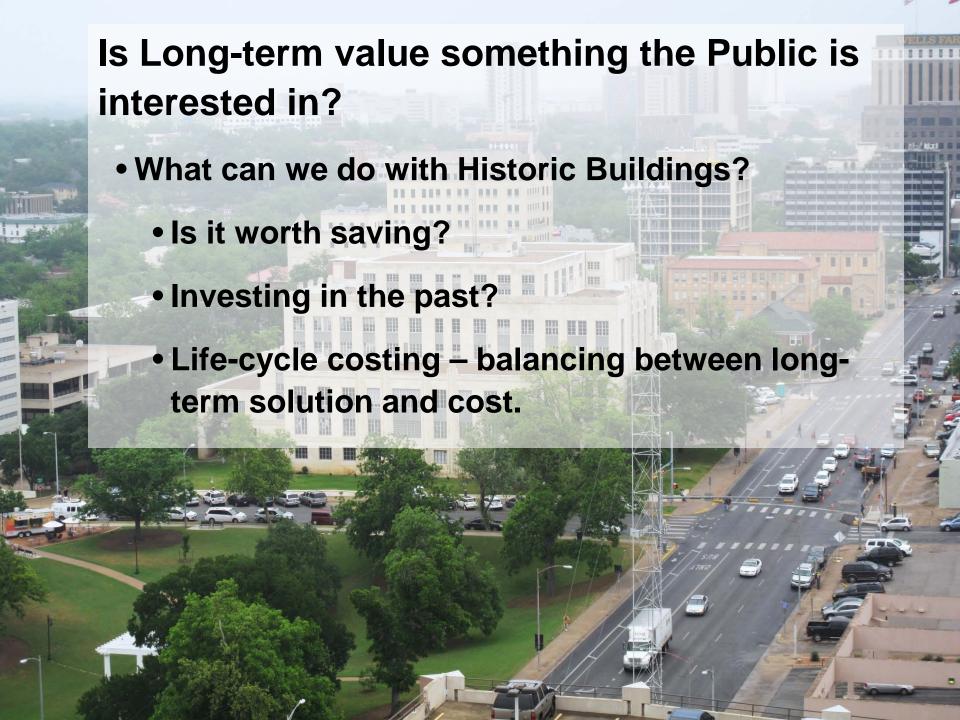
PROGRAM SUMMARY - CIVIL AND FAMILY COURTS COMPLEX

Component		2015		2025 Need			
No.	Name	N/0.3F	Staff	NOSF	Staff	NOSF	Staff
Judicial -	Courtroom Sets						
Jury Courts	USER NEEDS						
1A 18	It all starts with the	he Pr	oject	Progr	am, a	and	
1C 2	may include the	quest	ions:				
3	County Civil						
Non-Jury C	 How well can I d 	do my	∕ iob i	n mv	curre	ent	
4	10.7.2	7,220	_	7,000			
	location vs in a	new r	Dullai	ng Iod	catioi	116.500	
6	Probate Courtroom Sets			10,706			
	 Does the cu 	irrent	envi	ronm	ent h	eln me	خ
Judicial -	Artificia dieta						
7.0	function eff	icient	tly? W	/hat's	miss	sing?	- C
78	Control of the Contro					1.720	0
7C	What are th	e obs	tacie	S (1,919			20
- 8	District Family	5,160	15	5,160	35	6,880	20
9	County Civil	5,079	15	6,772	20	0,772	20
10	CPS	3,440	10	3,440	10	5,160	15
11	IV-D	2,387	4	4,774	- 8	4,774	8
	Sub-total w/o Probate	34,984	94	42,503	113	51,103	138
1.2	Probate Office Set	4.115	13	7.665	25	7.922	26

Component		2015							
No.	Name	NO-SF	Staff	NOSF	Smill	NOSE	Staff		
epartr	ments and Services								
13	District Court Management	6,172	1/	8,732	34	9,450	39		
14	Court Administration - Docket Management	2,084	8	2,662	12	2,793	13		
15	 Are there effic 	ioncio	ctho	t can	ho				
16	• Are there emb	iencie	5 HIC	al Car	ı be				
18	attributed to p		200 (ro n	ow L	oootio	n 2		
19	attributed to no	ew she	ace c	nan	GM I	ocalio	11		
20	Law Library (and Self Help)								
21	What are	the wo	rk-a	round	de th	at I do	'n't		
23	Building Support	23.103	71 N-a	23,233	45 ti	iat i uc	38		
2.4	want to take with me?								
2.5	Child Drop-off and Washing	NG WILL	11110	4,070					
26	IV D Associate Judge/AG support								
27	 What about th 	e user	s tha	at dor	1't c	ontribu	ute		
29	to the building	progr	am2	5,291					
b-tota	to the building	progr	aiii:						
otal NOSF (including Probate)		275,449		326,882		367,462			
	Building Grossing Factor	1.42		1.42		1.42			
otal Building Gross Square Feet		391,138		464,173		521,796			
dditior	nal Components								
	Secure Judicial Parking for 35 @ 400 GSF/car	14,000		14,000		14,000			
		300.000		200,000		200,000			
	General Parking for 500 cars @ 400 GSF/car	200,000							
	General Parking for 500 cars ⊕ 400 GSF/car Betall or conferencing (3,500 ° 1.42)	4,970		4,970		4,970			
SF Sub						4,970			

Are we (Architects) making more out of the project than the public wants?

- Is this a monument or does it genuinely serve the need?
- Should it be a 100-year solution or a low cost solution?
 - And what is low cost?
 - Capital Investment?
 - Life Cycle message?



How does the political climate impact decisions made?

- Elections and re-elections
- Project cost overruns
- Competing interests
- Market changes

What about operations costs?

Is the need justified?

Prove that we can't get by with the status quo

How does the cost affect me personally?

 Why am I funding something that will never benefit me personally, and who is benefitting from my investment? Do they deserve it?



EFFICIENCY

SERVICE EFFICIENCIES Are Jury Assembly rooms a thing of the past?

- Online juror registration is fairly standard.
- Multiple methods of communication are available
 - voicemail, email, text...

Paperless courtrooms, e-file

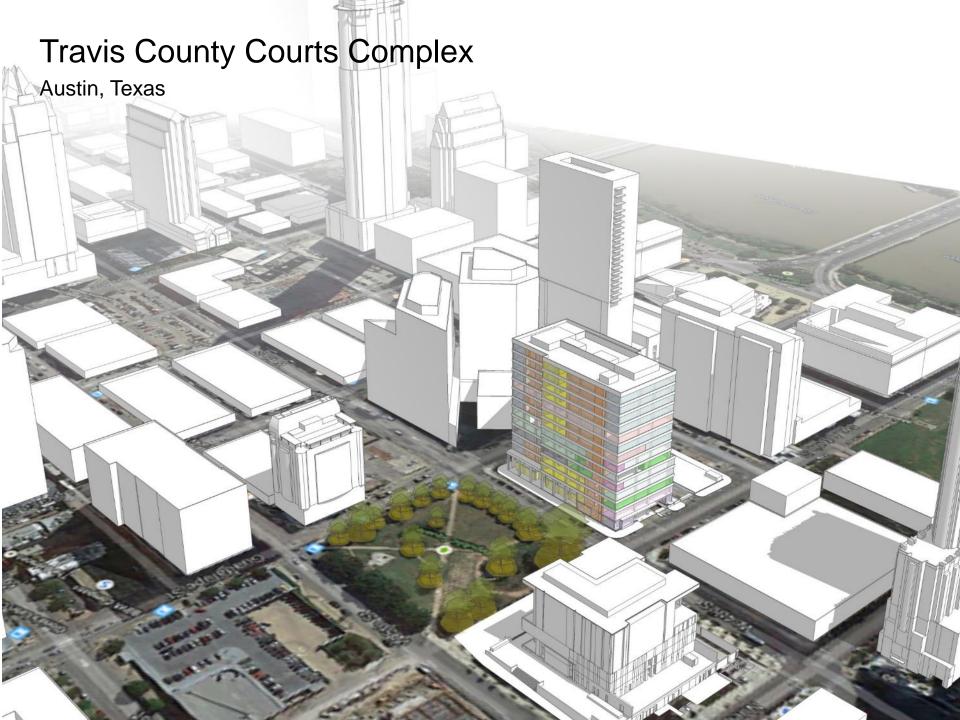
What other services can be provided remotely?

FACILITY EFFICIENCIES

- Hearing / Mediation Rooms
- Attorney / client visitation at the courthouse
- Shared courtrooms and collegial chambers how can we make this a more normal option?
- Video arraignment

Open public facilities that embrace the community

- What happens to the courthouse after hours? Is there a way for a court facility to be active after 5 o'clock?
- What departments can be in the community that don't necessarily need to be in the courthouse?



Project Milestones



Request for Qualifications for Design-Builder released

Public Education and Outreach Initiative

Bond Election (November)



Central

 Campus
 Master Plan
 approved by
 Commissioners
 Court



Site Analysis task

Community
Advisory Committee
established

2014



Independent
Representative/
Compliance Architect
hired (HOK)

Community Focus Committee established

Space programming completed

Concept development completed



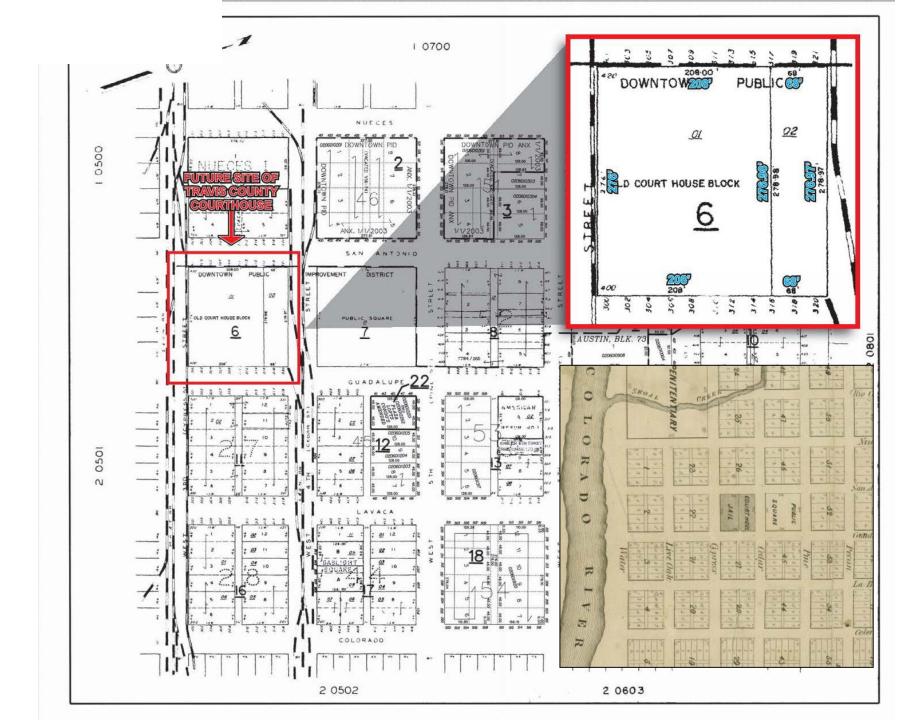
Analysis of 4 sites between 11th Street, 9th Street, San Antonio Street and Layaca Street

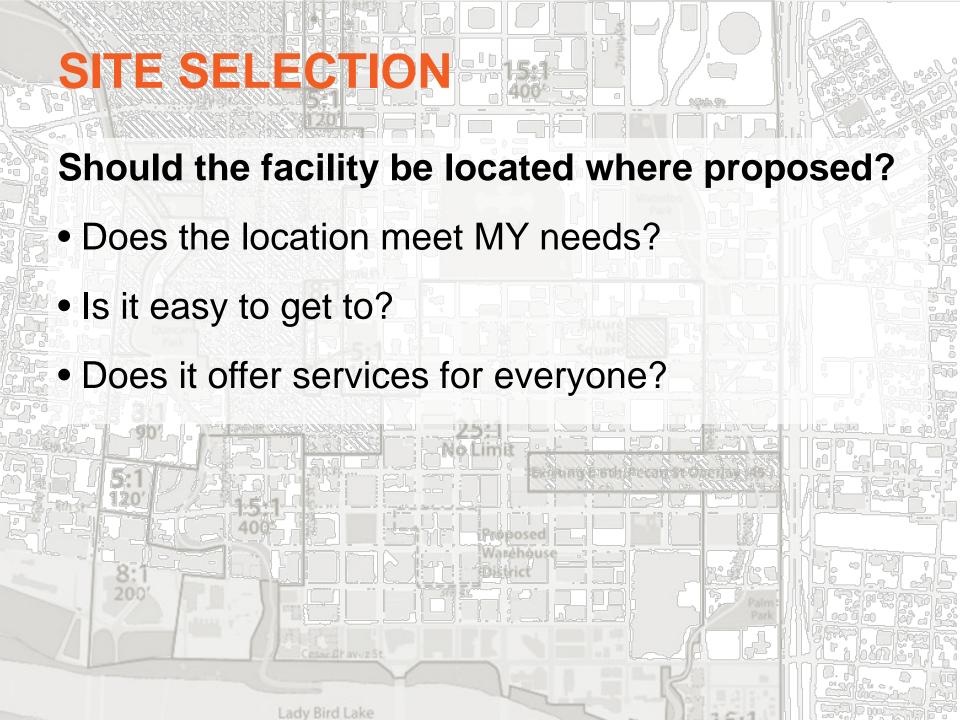


Community workshops indicated no County-owned site appropriate for a CFCC

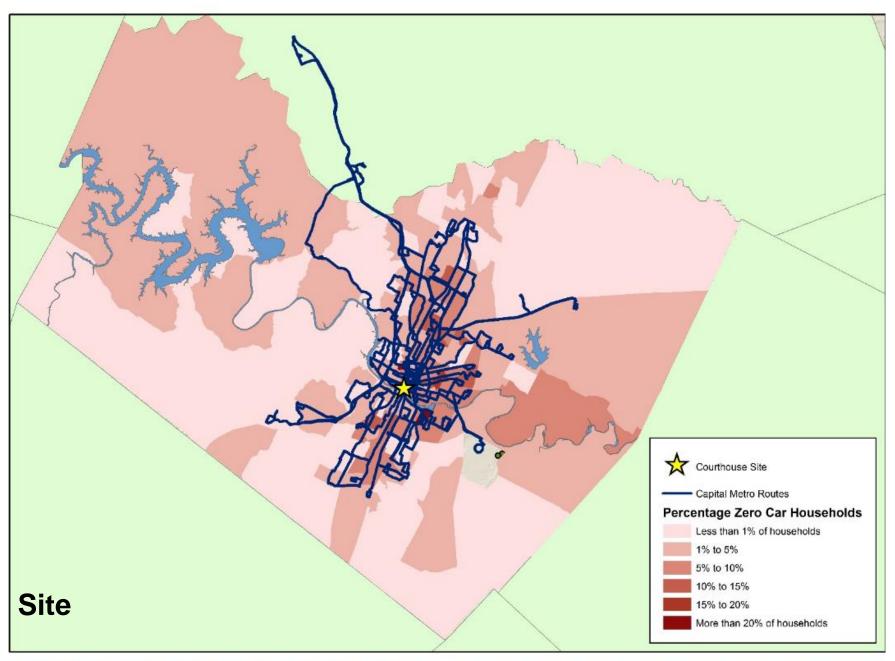
Developed Central Campus (Downtown) Master Plan







Transit Routes serving Downtown Courthouse Site



54 Capital Metro routes pass within 4 blocks of the Courthouse Site.

HOW DOES THE COURTHOUSE FIT WITH THE COMMUNITY VISION?

Do the local elected officials support the project both conceptually and financially?

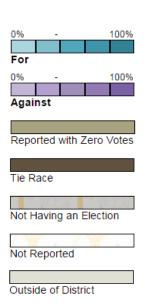
- Established a citizens review committee with regular monthly meetings to review the design progress and enlist comments
- Ambassadors to the City to make sure that all ordinances were observed
- Engaged the local Bar Association and they created a PAC

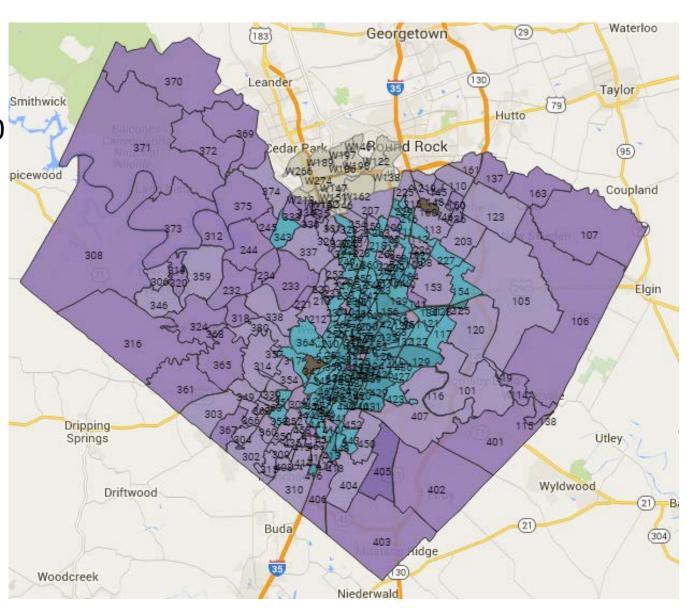
THE BIG PICTURE

Total Votes

For: 36,082

Against: 37,130





EXISTING CONDITIONS













LOCAL PARKS SUMMARY





(A) Playground



O Dog Park



Food Services



Performance









CONTEXT

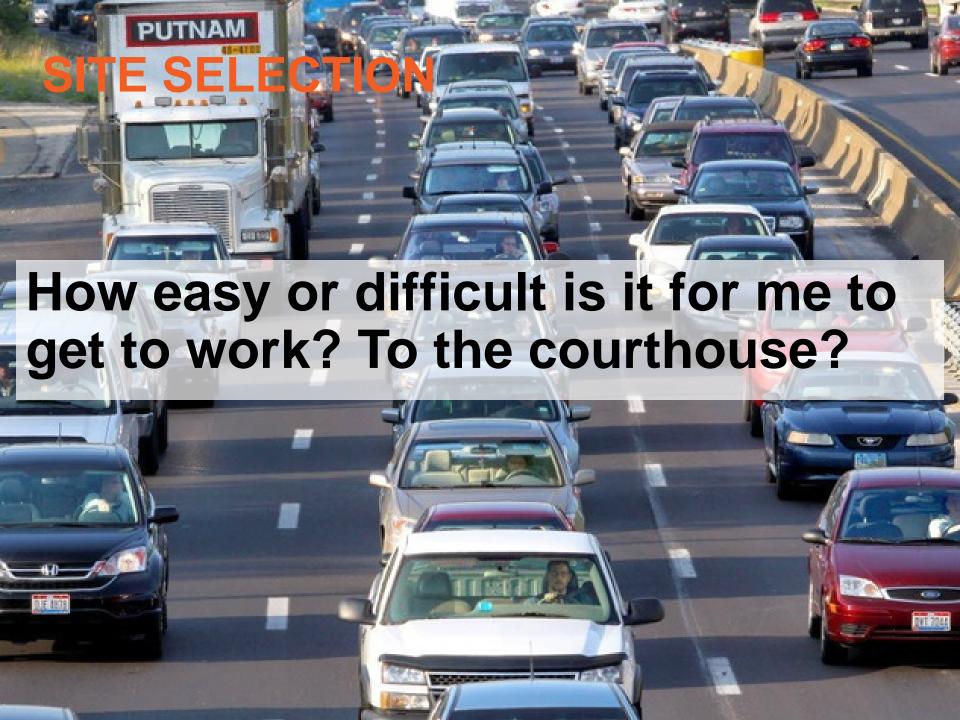


REPUBLIC SQUARE MASTER PLAN





PROGRAM: Movies in the Park Yoga in the Park Farmers Market ACL Bus Queuing



SITE SEEE ON THE for a Liberty Control of the contr

Where should the facility be located?

- Does the location meet MY needs?
- Is it easy to get to?
- Not in My Backyard
- Can the site be better used for something else?
- Is this the highest and best use of the proposed site?

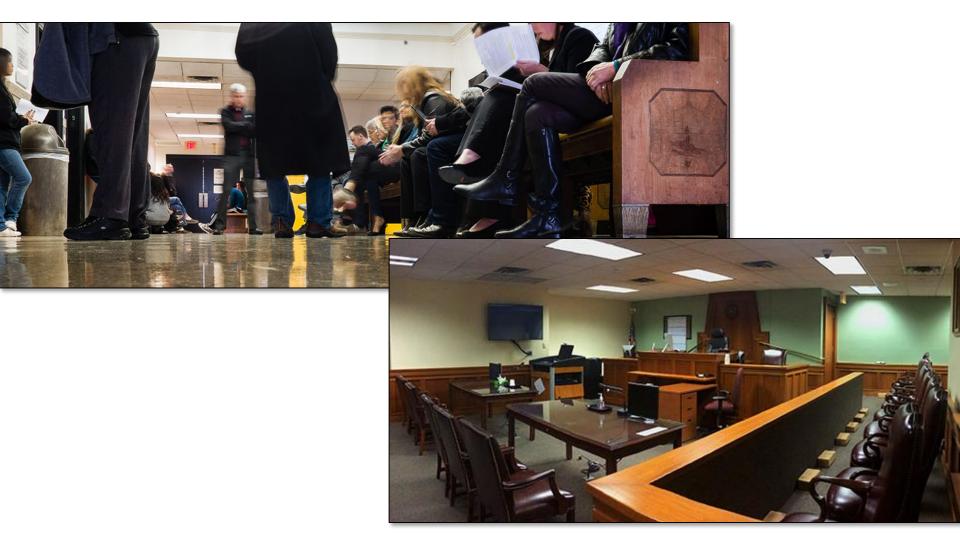
THE BIG PICTURE

Can the Courthouse fit the community vision of



How should we view Jury Service?

• Civic duty, Convenience, or Necessary Evil?



How do we view Court Officers?

• Is this how we really feel about Justice in our Community?



Insufficient space for counsel and clients during proceedings

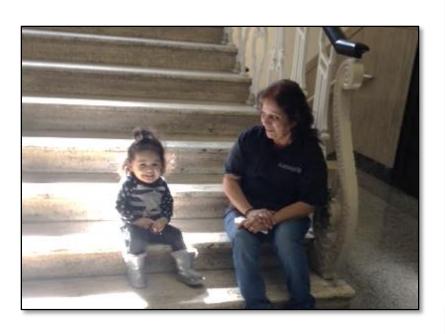


Attorneys cram into courtroom for docket call



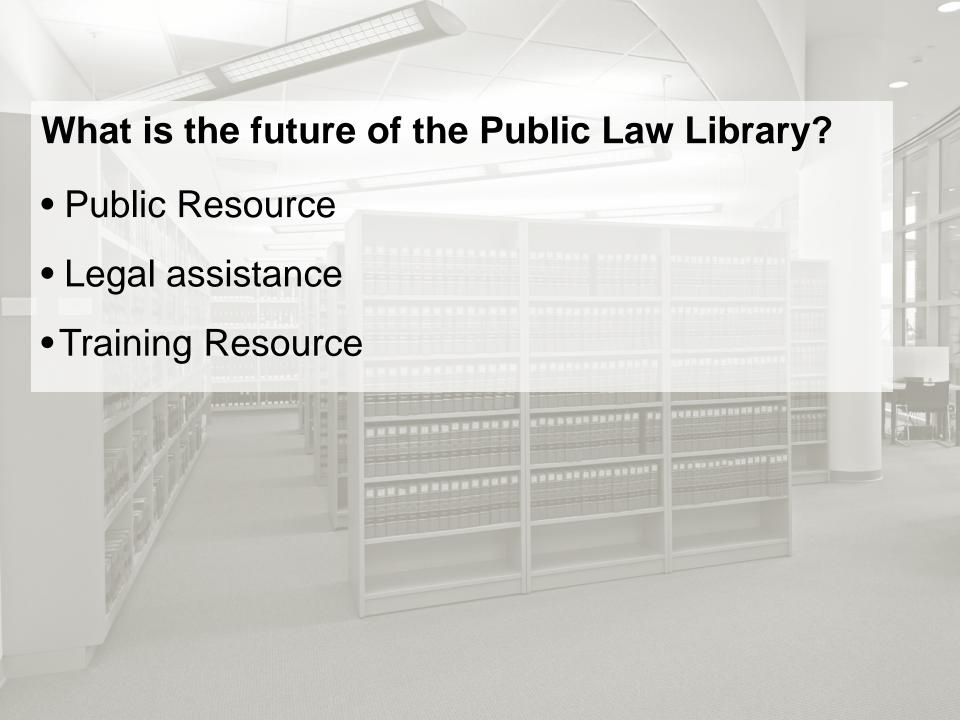
Current HMS
Attorney/Client
conference
space in the
public hallway

What are we saying about our Children as citizens?



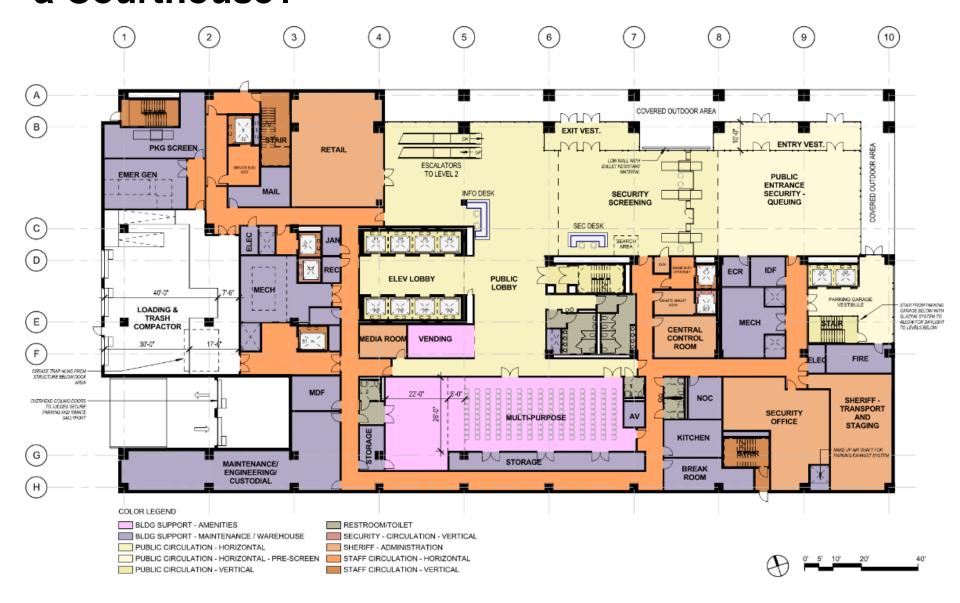








Can and should this be about something more than a Courthouse?



THE BIG PICTURE

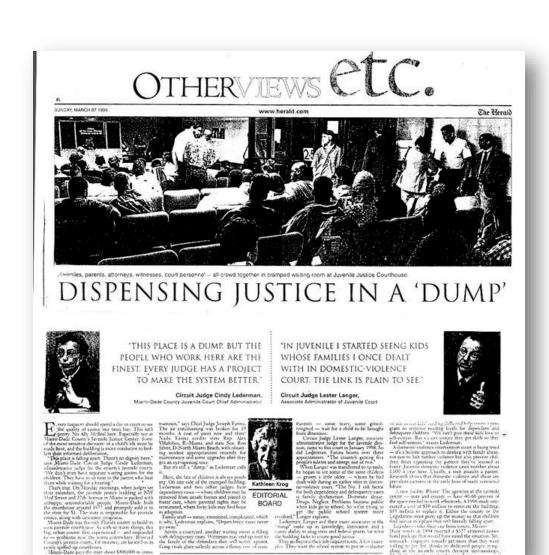
Miami Dade Children's Court Miami, Florida

HOW DOES THE COURTHOUSE FIT WITHIN THE VISION FOR THE COMMUNITY?

- 2004 County Selection based on qualifications
- 2005 Begin Program Verification
- 2006 Project on hold baseball stadium wants site
- 2007 Project starts up, 3 floors added
- 2010 Final bids received, construction starts
- 2014 Substantial Completion & Art installation
- 2015 Opening

Selling the Project

 It's all about the Children



- Digit pay the state about \$100,000 in a recombine enumerator. "The post, but the state shield?"

PHOTOGRAPHS 5 V AL DIAZ IR / HIRALD STAIL







Kent County Courthouse Grand Rapids, Michigan

- Local economy driven by business and increasing the prominence of their community within Western Michigan
- Existing Courthouse in way of convention center expansion
- Opportunity: How can the need to build a new courthouse be leveraged to be more responsive and efficient?

- 1986 Study on Justice System Needs
- 1996 Court Master Plan Adopted –
- Property Tax Referendum Defeated
 - Too Big, Too Expensive
 - Wrong Location
- 1997 Re-Group -
 - New Board Chair County Commissioners
 - Developed a Community Task Force
 - Set Goals



- New Goals Set for Project
 - No Tax Increase
 - Security
 - User-Friendly
 - Build for the Future
- Challenges Given to AE Team
 - Reduced Total Project Costs to \$60M
 - Eliminate Functions Not Necessary in Day-to-Day Court Functions
 - Collocate the City Functions and Share Construction and Operational Costs



Van Andel Arena

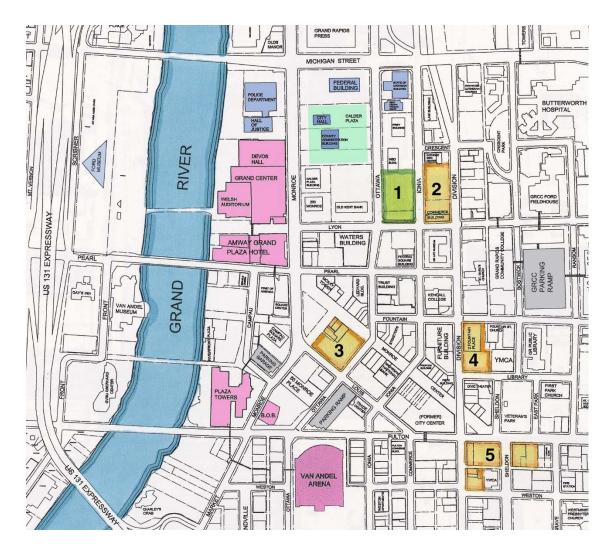


DeVos Place Convention Center



Van Andel Institute

- Strong City as Core=Strong County=Strong Community
- Leadership: Investing in Downtown
 - Joint Purpose: People Places,
 Friendly, Safe, Interesting & a
 Place of Destination



- Five Sites
 Selected for
 Further Analysis
- Sites Represent Three Different Development Zones within the City

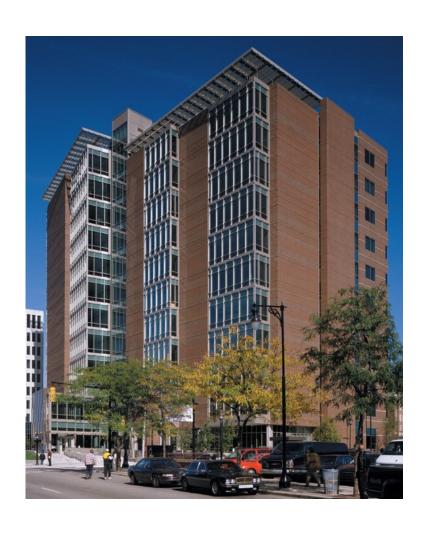
HOW DOES THE COURTHOUSE FIT WITHIN THE VISION FOR THE COMMUNITY?

	-						fails criteria
Α.	SITE SPECIFIC CRITERIA		in the second second				
1.	Site Area: Adequate site area to accommodate a maximum 40,000 square feet building footprint, secure parking for 42 spaces, pedestrian and vehicular access, securify setbacks, related site development and future building expansion.	•	*	• n	\boxtimes		
2.	Site Configuration and Orientation Potential: Overall site configuration, geometry and orientation to accommodate the required building footprint, minimum dimensions, zoning setbacks, allowable buildable area, easements, security setbacks, topographic variation and other site considerations affecting the functional and operational layout of the courts facility.	•		•	\boxtimes	*	
3.	Phasing and Expansion: Adequate site area to accommodate building expansion, site access and related site development.				\boxtimes		·
4.	Site Compatibility: Relationship of the site to its surrounding context to include compliance with designated government districts, historic regulations, city master plan objectives and future development proposals. Relationship of the site to service and convenience facilities; professional offices for court related functions; public open space and landmarks.	•	•			<u> </u>	
5.	Zoning: Current site zoning to allow the courts facility as a permitted use, building heights limitations and bonus height allowance, setbacks and floor area (FAR) limitations. The approval process to obtain variances to the site zoning and degree of difficulty favorable to the courts without unnecessary delays.		•	*	•	•	
6. B.	Utilities Infrastructure: Location of existing utility services adjacent to the site to include electric, telephone, fiber optic, sewer, water and gas. SEUNCTIONAL GRITERIA				•	•	
	Operational Infrastructure: Ability of the site to accommodate operations of the courts building.	•			\boxtimes		
2.	Operational Adjacencies: Ability of the site to accommodate desired operational adjacencies.	*					,
3.	Public Image and Visibility:						

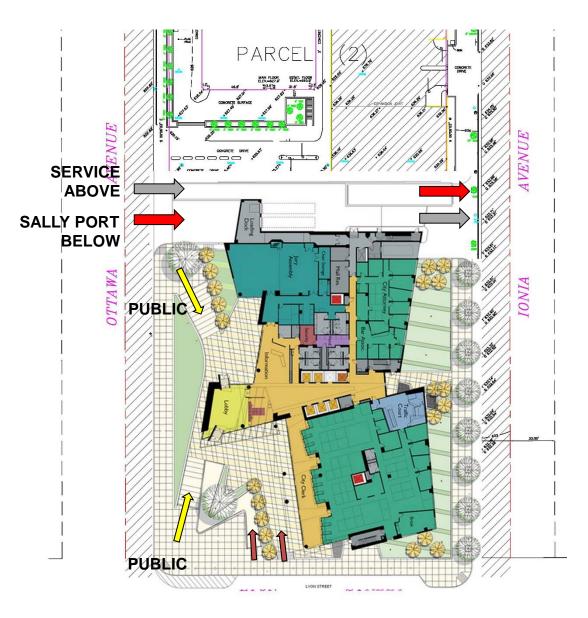
 Sites Scored on Multiple Factors



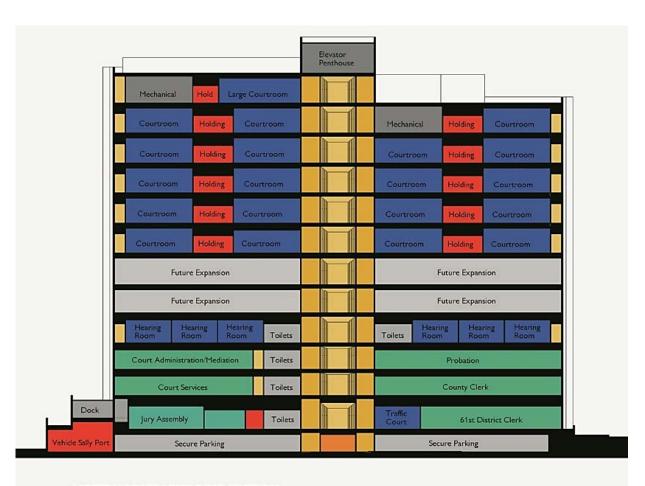
- Site 2 Selected Previous City Hall
- Expand Buildable Area to 1.4 Acres
 - Truncated bank parking structure
 - Eliminated U-Turn Road



- Unified Court Combines Circuit Court, Family Court, Probate Court and 61st District Court
- Each Court had its own Administrative and Clerk Requirements
- Building Program
 - 20 Trial Courts & 7 Hearing Rooms
 - 341,045 GSF
- Building Cost \$42,721,575 (\$125/GSF)



- Plinth AccommodateS Vehicle Access, Grading and Security Stand Off
- Ceremonial Stairs, Ramps, Terraces and Seat Walls form Transition that is Both Accessible and Inviting.



NORTH / SOUTH BUILDING SECTION

- Shell Floors for Future Expansion
- High-Volume Uses on First Floor
 - Multi-Purpose Jury Assembly Suite
 - Traffic Court
 - District Clerk
- Lower Level
 - Central Holding
 - Secure Parking
 - Mechanical



- 12 Stories
- Expressed as Two Towers joined by Elevator Core
- Non-Secure Lobby/Security Screening in Front of Court Tower
- Building Reflects Two Downtown Street Grids





- Shell Floors for Future Expansion
- High-Volume Uses on First Floor
 - Multi-Purpose Jury Assembly Suite
 - Traffic Court
 - District Clerk
- Lower Level
 - Central Holding
 - Secure Parking
 - Mechanical

- Raised Private Corridor
- Shared Chamber Suites

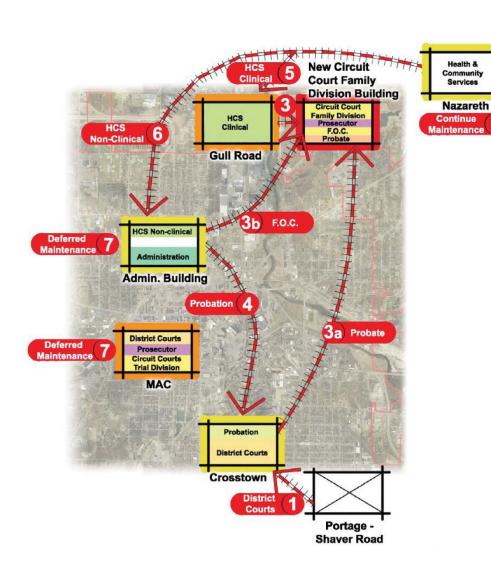


Kalamazoo County Gull Road Justice Complex Kalamazoo, Michigan

- Local economy driven by business and increasing the prominence of their community within Western Michigan
- Existing Courthouse in way of convention center expansion
- Opportunity: How can the need to build a new courthouse be leveraged to be more responsive and efficient?

Kalamazoo County Gull Road Justice Complex Kalamazoo, Michigan

- 2002 Justice Facility Master Plan
- 2003 Juvenile Facility Maser Plan
- New Juvenile Facility
- 2011 Kalamazoo County Facilities Assessment Report
- 2012 County Facility Master Plan
- 2013 Project Approval Using County Funds (No New Taxes)

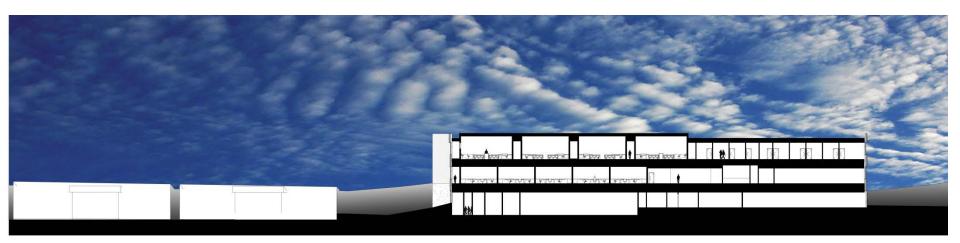


- Consolidate County Facilities
- Eliminate Leased Space
- Consolidate all Family Court Functions
- Renovate Existing Gull Road Courthouse for County Health Clinic
- Increase Public Access
- Increase Operational Efficiency & Maintenance
- Increase Security

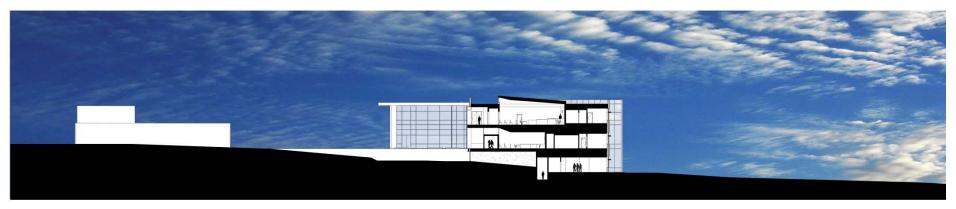


- 7.3 Acre Site
- Existing County Justice Site
- Connect to Juvenile Home
- Steep Ridge Down Middle of Site
- Commercial Property and Billboard in Front of Site





Site Section Looking East



Site Section Looking North





- Building Program
 - 4 Court & 6 Hearing Rooms
 - Family Court Clerks
 - Friend of the Court
 - Prosecutor
 - Probation
 - Probate
 - 81,200 GSF
- Building Features
 - Integrated Court Technology/Video Recording/ Teleconferencing
 - Abundant Natural Light
 - Accessibility
 - Staff Commons
- Cost \$20.1M





















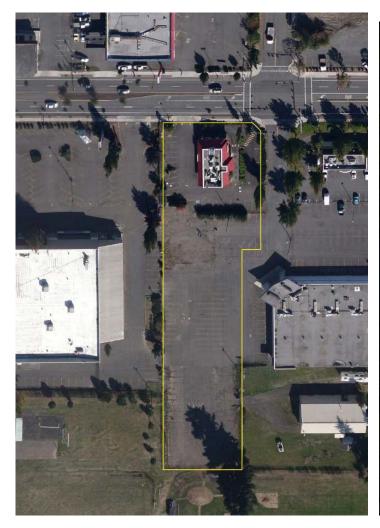


East Multnomah County Courthouse Gresham, Oregon



- Existing Courthouse inadequate to function as a courthouse
- East County fastest growing area of Multnomah County
- Reduces commuting to overtaxed downtown Courthouse

- New Courthouse an Anchor to Community Redevelopment
- Focus on Low, Long-Term Operational Cost
- Functional, Efficient Facility that is Easy to Maintain
- Longevity Facility to last at least 80 years
- Accommodate Future Growth with Three Additional Courts







- Strong City as Core = Strong
 County = Strong Community
- Leadership: Investing in Downtown
- Joint Purpose: People Places,
 Friendly, Safe, Interesting & a
 Place of Destination













Three courtrooms

- Misdemeanors
- Violations
- Small Claims with Pretrial Mediation
- Landlord & Tenant Actions
- Ex Parte Hearings
- Domestic Relations Self-Help Center
- East County Document Filing
- No accommodations for in custody defendants
- District Attorney
- Data Center
- Child Care
 - 2.5 Acre Site
 - 43,692 GSF
 - \$16,706,114

Sustainable – LEED Gold, meet Architecture 2030 Challenge and incorporate 1.5% Solar program



- Rainwater harvesting
- Open Loop Ground Source Heat Pump
- Eco-Roof and Photovoltaics
- Radiant Heat Floor in Lobbies
- Grey Water Harvesting
- On-Site Stormwater
 Management with Infiltration
 Planters
- Data Center Heat Recovery

DISCUSSION

