

Changing the Future of Youth Detention Design



Changing the Future of Youth Detention Design

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Course Description

Youth detention design within adult systems face significant challenges. New philosophies in juvenile corrections require new approaches to design through a collaboration of Architects, Facility Managers, Correctional Administrators, and Program Service professionals. Challenges include an increased need for mental health services, life-skill training, integrated program and community services, PREA compliance, normalized education and food service environments, and state-of-the-art medical/dental services. The status quo is no longer acceptable. Pretrial youth facility design must enable effective rehabilitation, thereby, reducing recidivism.

We will examine Maryland's new **Baltimore Youth Detention Center** to discuss programmatic trends and influences affecting youth detention facility planning and design. We will also examine how design decisions were driven by complex political and community factors, requirements of DOJ Consent Decrees and sight/sound separation, changing population trends, and aging infrastructure.

We will also examine the next phase in reshaping Baltimore's Correctional Complex, including the new \$512-million Baltimore Justice Center.

Learning Objectives

- 1. Participants will be able to identify programmatic trends and influences forming Maryland's vision and program services for youth detention facilities;
- Participants will be able to articulate the special challenges and criteria that guided the Youth Detention Center planning and design;
- The audience will discover new therapeutic approaches and learning models for state mandated education for youth detained as adults;
- Attendees will learn about Maryland's next facility correctional master plan steps to reshape Pretrial/Detention: the new Baltimore Justice Center;

Presenters



Daniel Bailey, AIA President Penza Bailey Architects



Katherine Dixon, AIA, LEED^{AP}
Maryland DPSCS,
Director of Capital
Construction and
Facilities Maintenance



James Beight, AIA, NCARB, LEED^{AP} Director of Justice Architecture Dewberry Architects

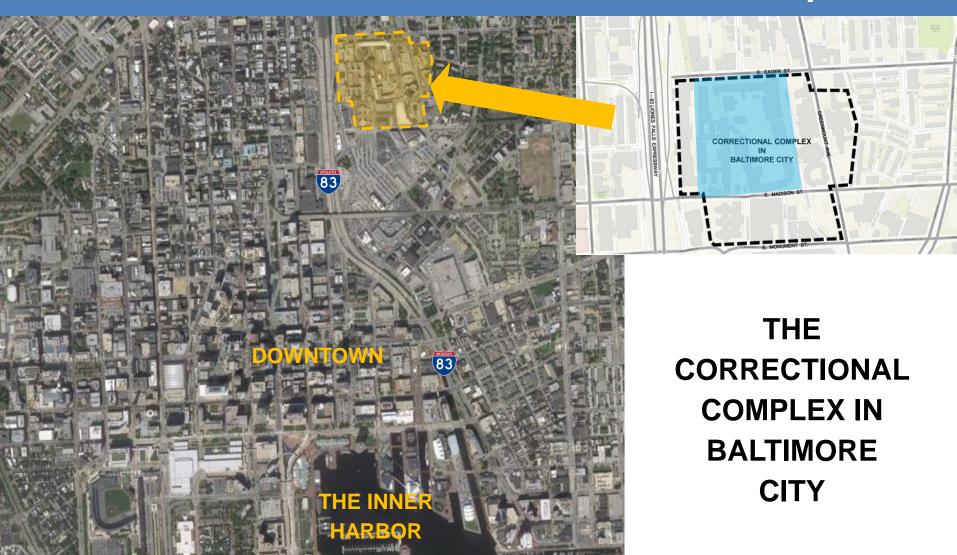


Laurie Dickeson, AIA, CSI-CCS, LEED^{AP} Senior Associate & Lead Justice Planner Penza Bailey Architects



Laura D'Anna,
Principal,
Eager Street Academy
YDC School Administration,
Baltimore City Public Schools

Baltimore's Correctional Complex





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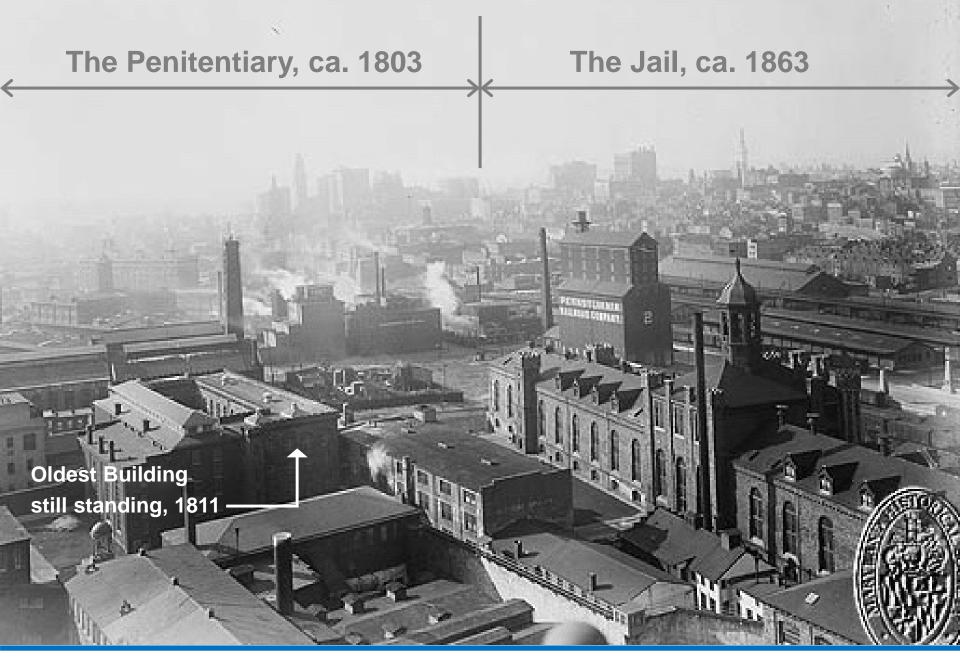
What was....and still is



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The Old Warden's House & Jail Gatehouse ca. 1859

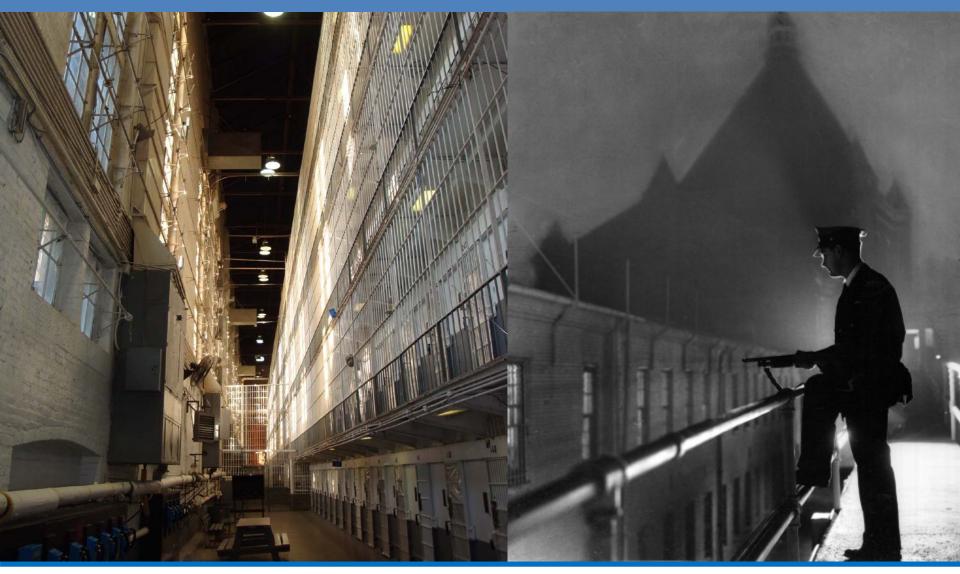


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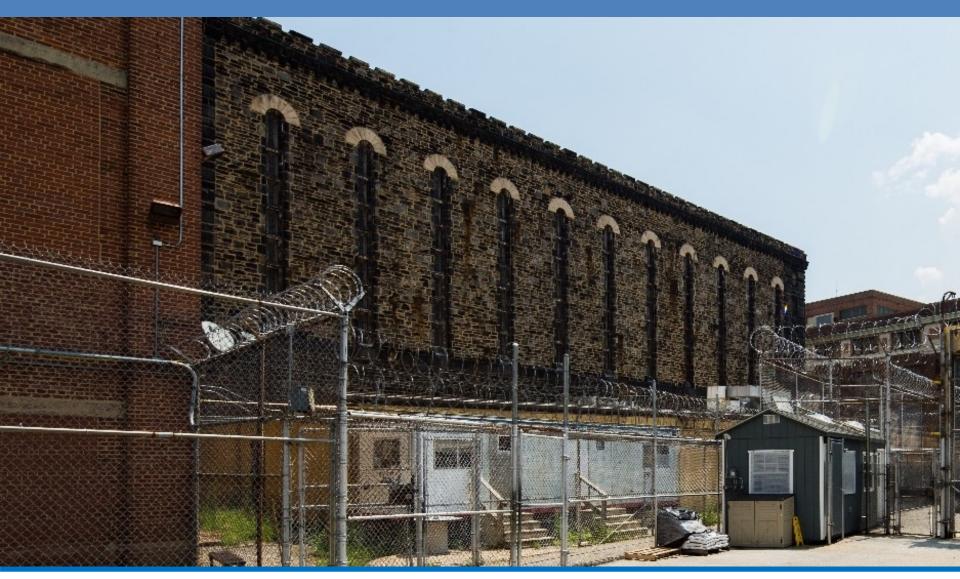
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What was . . . and still is

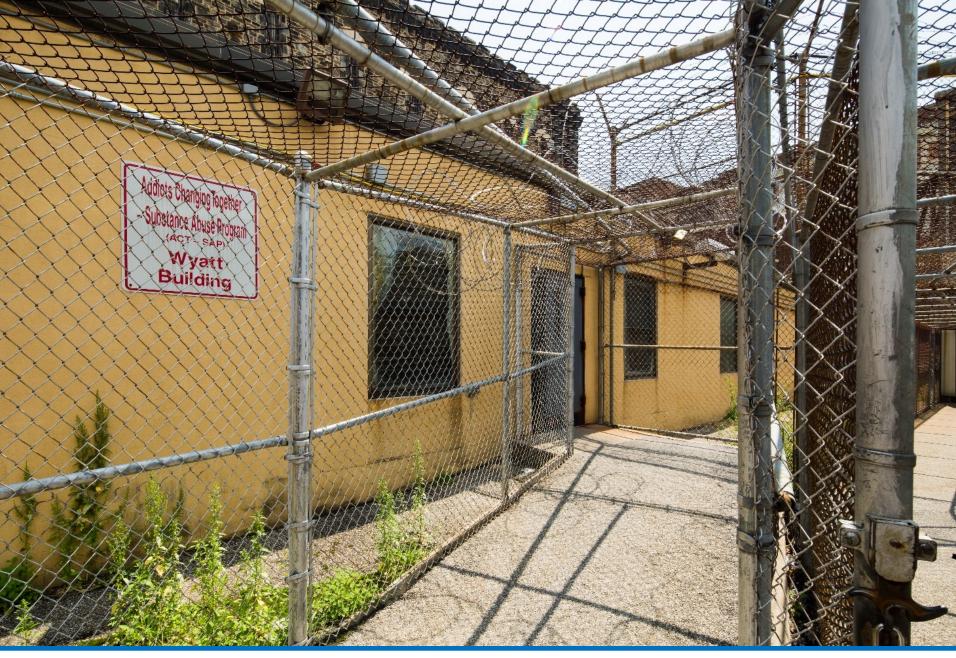


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Previous Youth Detention Conditions



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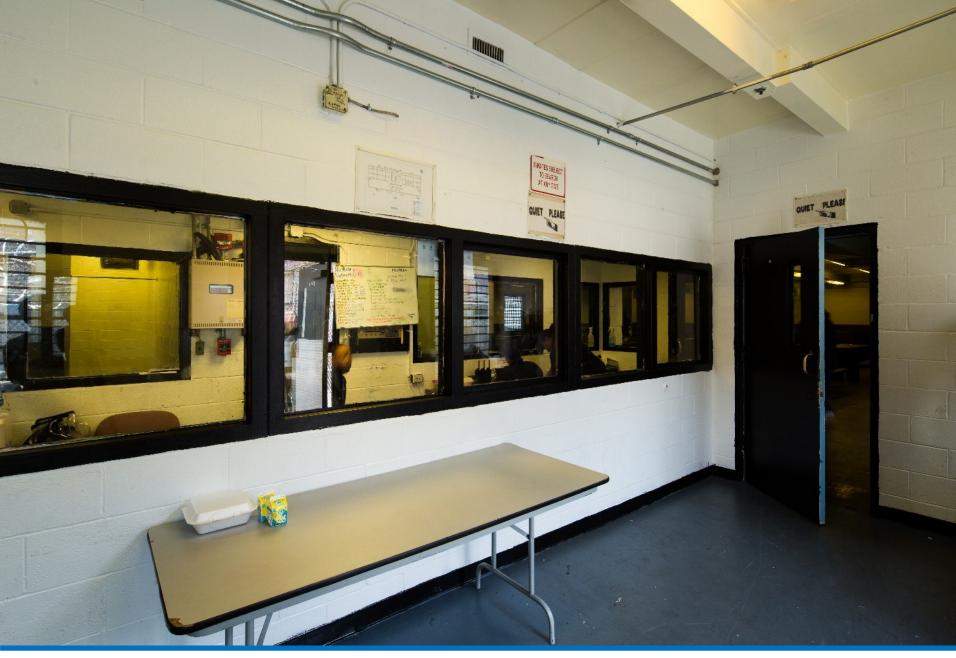


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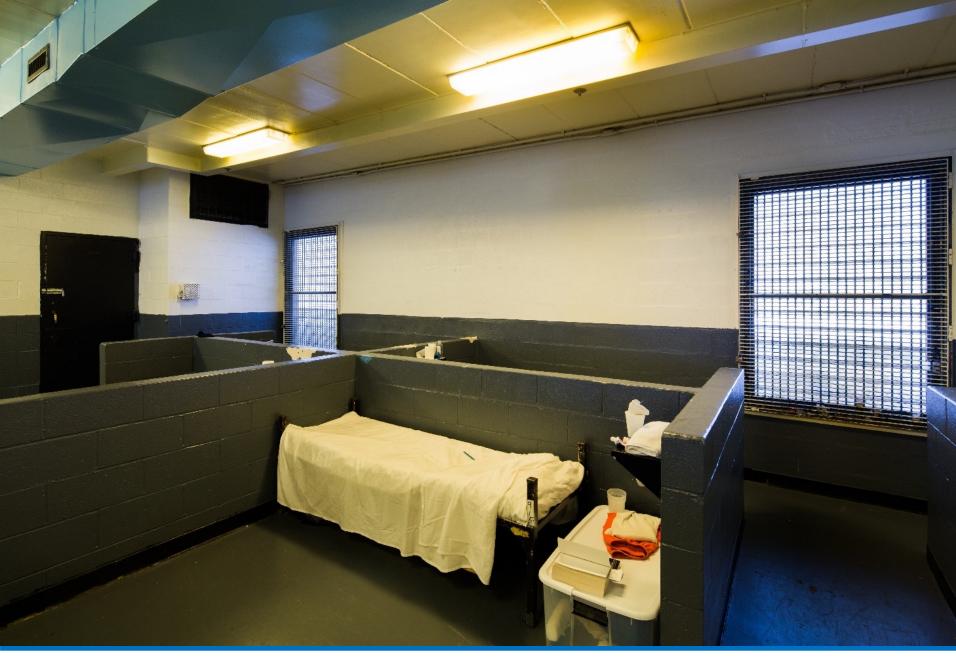
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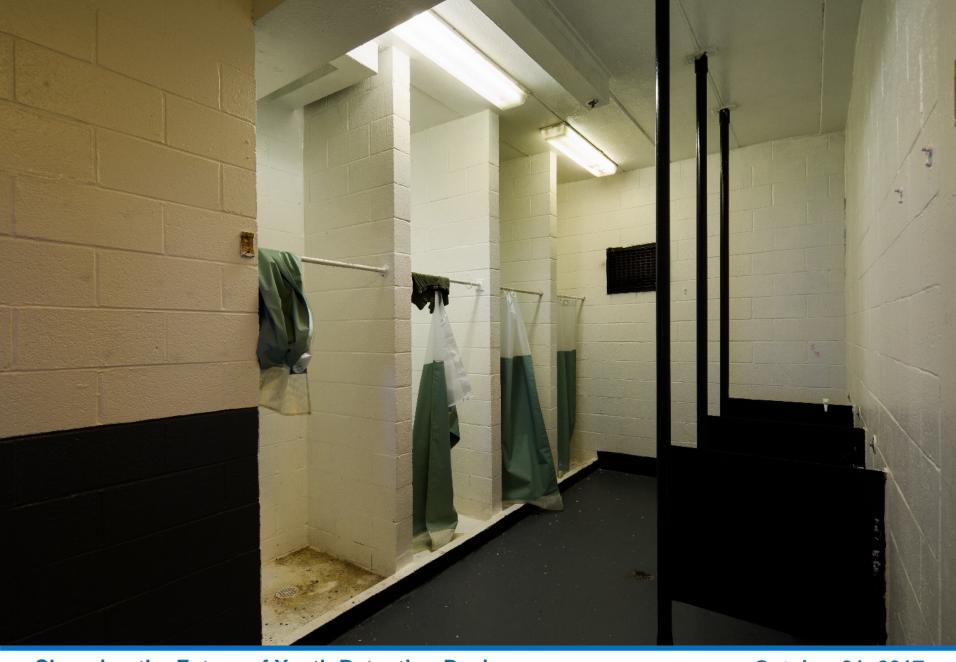
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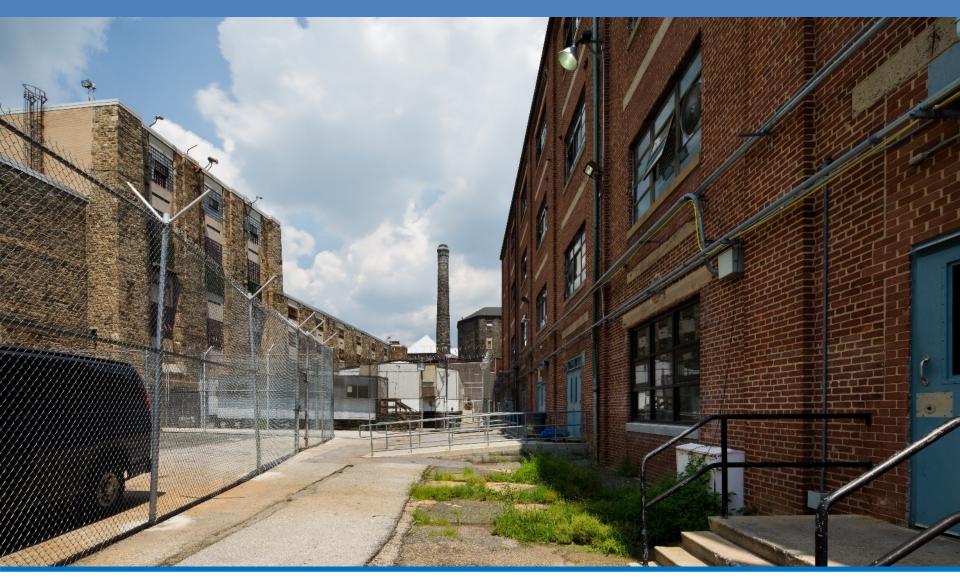
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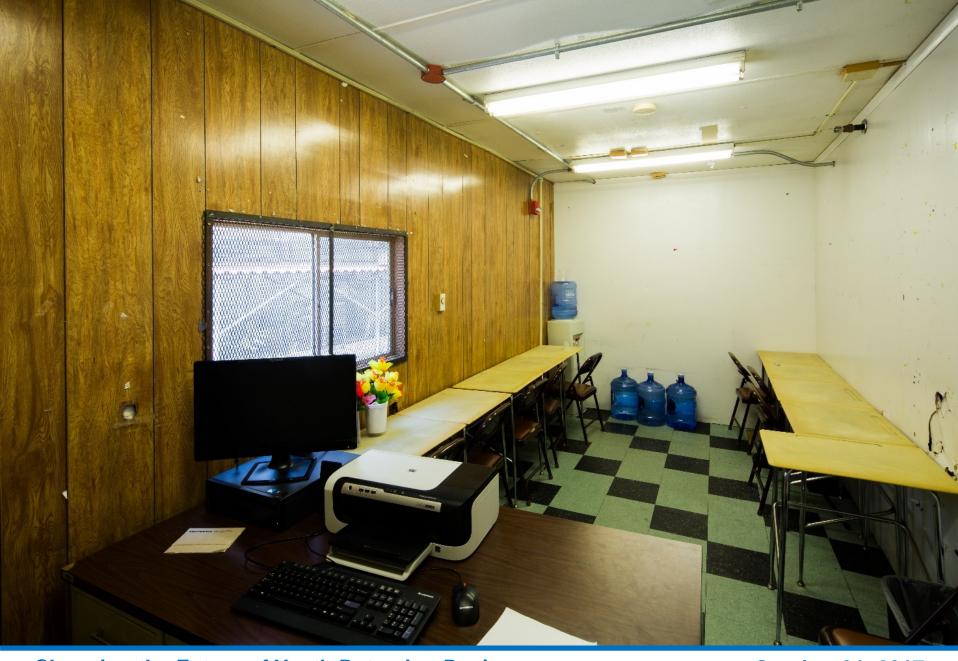
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Previous School Conditions

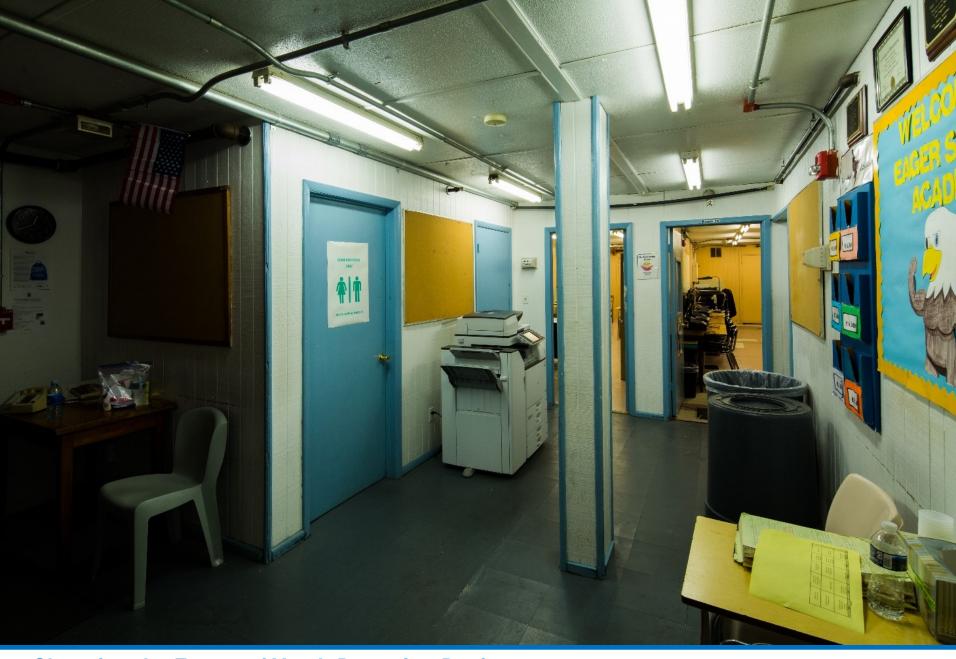




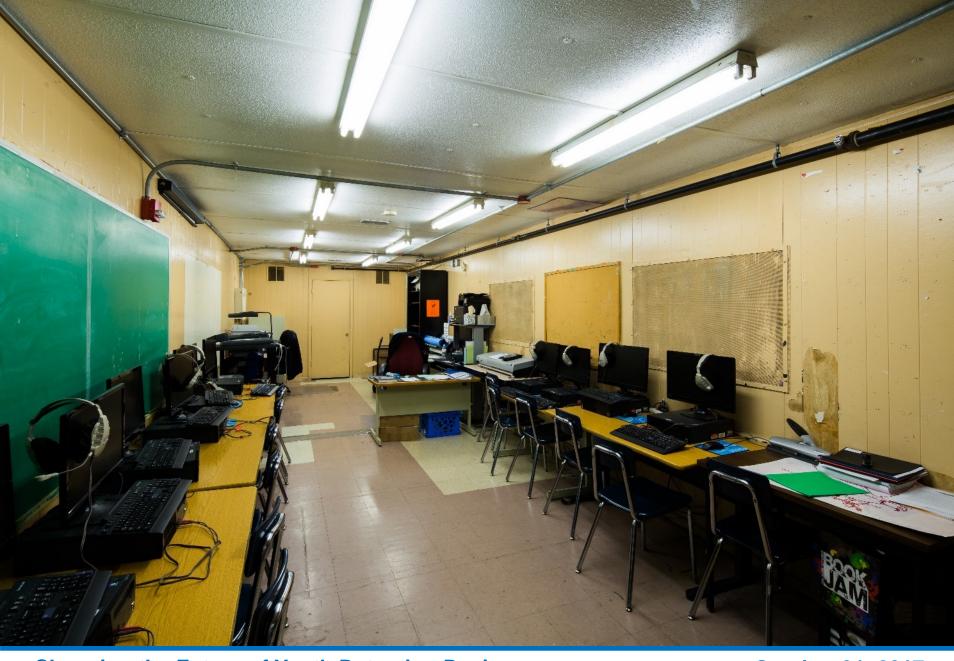
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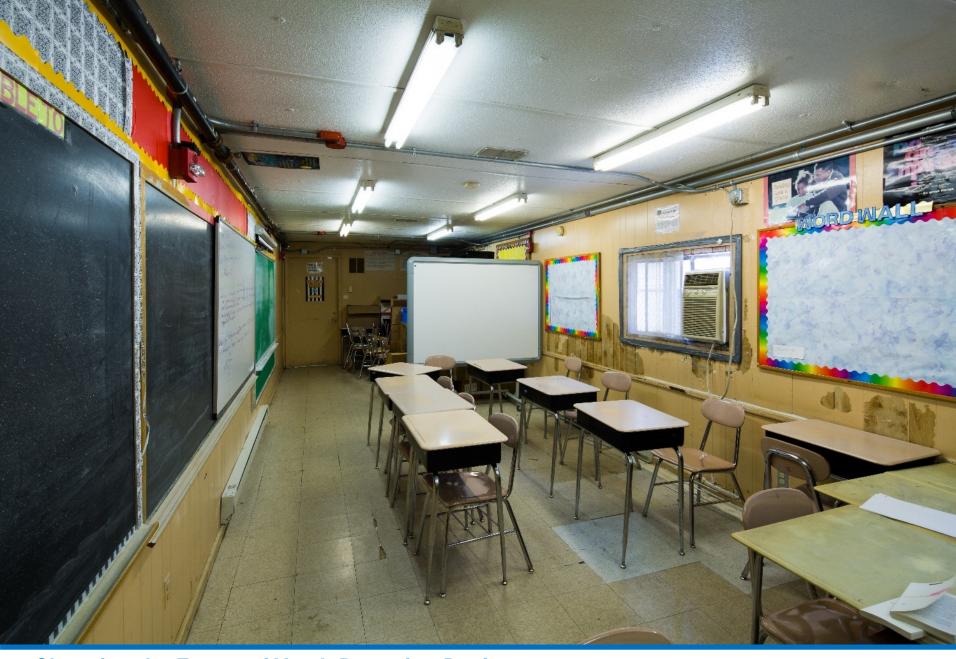
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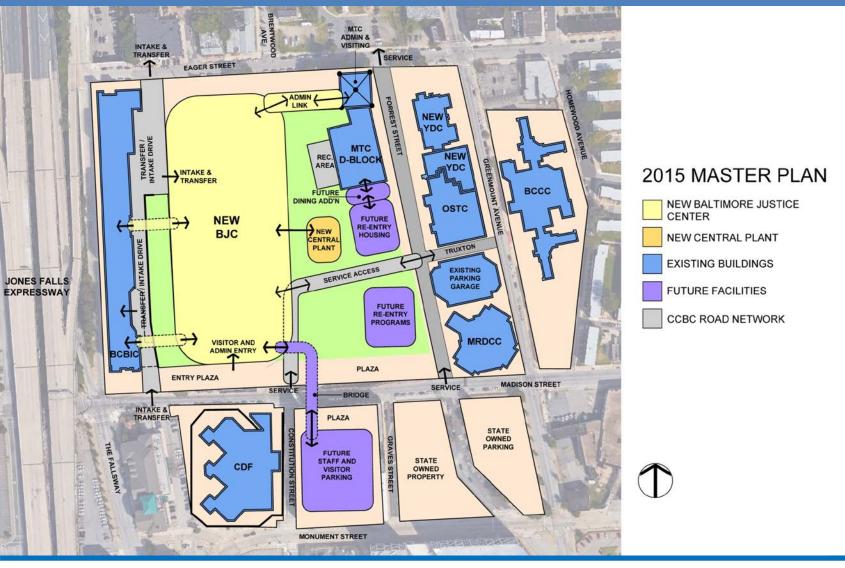


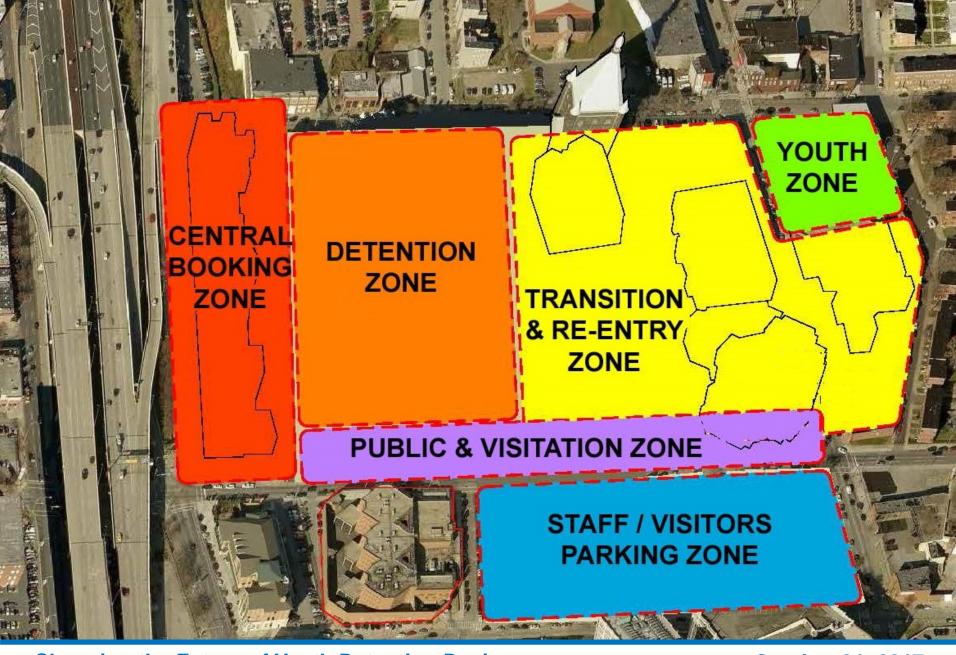
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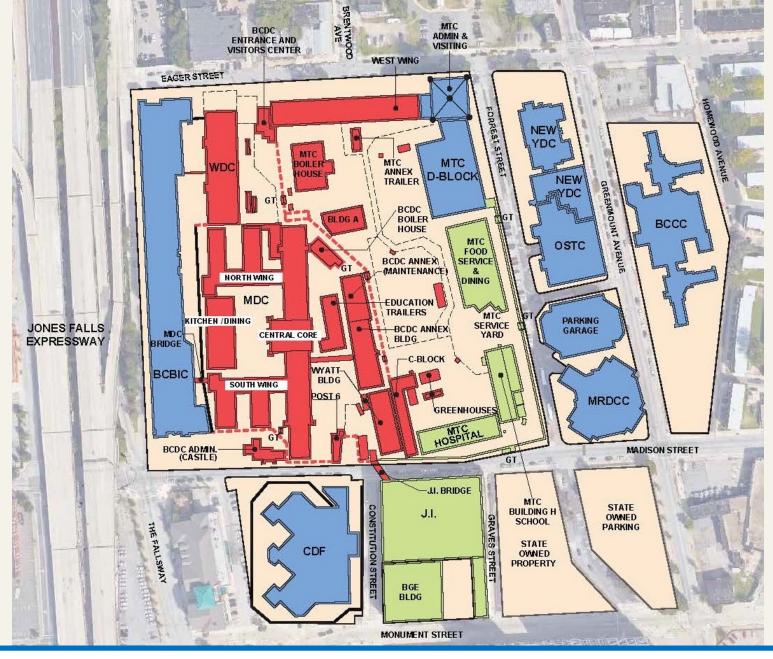
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Master Planning for Change





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Implementing the Master Plan

State OKs plans for youth jail in the city

\$30 million project half size of original building, which drew sharp opposition

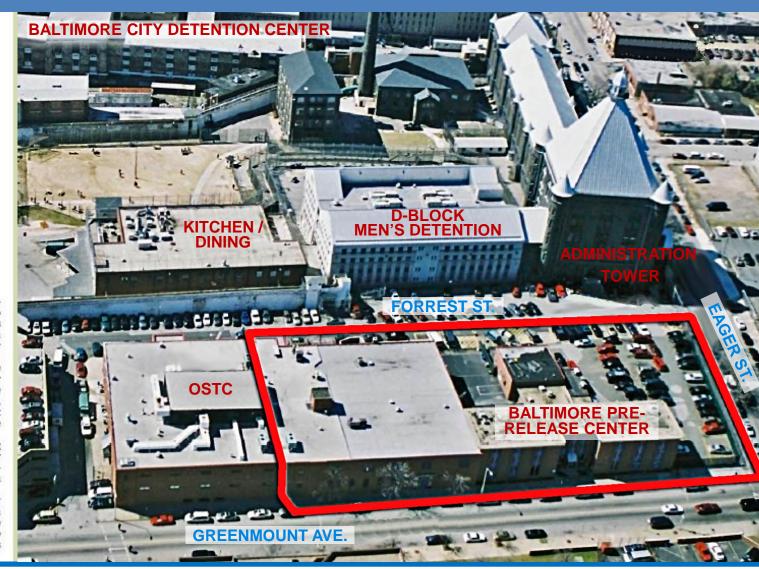
By ERIN COX The Baltimore Sun

State officials approved plans Wednesday to build a \$30 million, 60-bed jail to house Baltimore teenagers charged as adults, a step to address years of concern about the practice of housing young city defendants alongside adults.

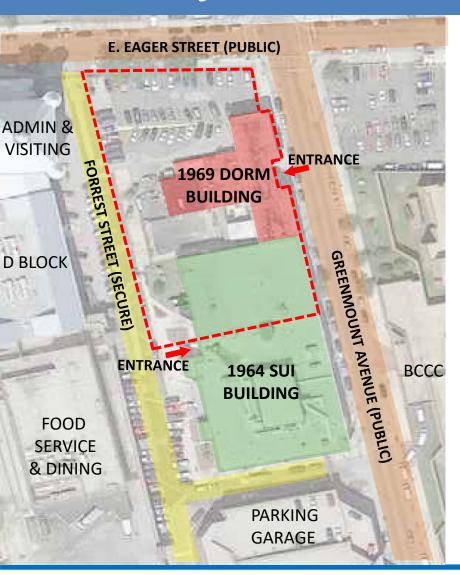
The U.S. Justice Department has said the state-run Baltimore City Detention Center has been violating the law by keeping the youths in the same facility as grown-ups, where teens often are secluded and do not receive school or other services while incarcerated.

The contract to renovate an existing pretrial facility on North Forrest Street near the detention center represents a compromise to an earlier proposal to build a much bigger youth jail in the city.

The Board of Public Works unanimously approved the deal without discussion on Wednesday, a marked shift from the debates that consumed plans to build a \$70 million youth jail twice as large two years



Facility and Site Analysis



	1969 DORM BUILDING	1964 SUI BUILDING
GSF by Floor	BSMT - 1,462 1 st - 9,912 2 nd - 5,071 3 rd - 5,071 TOTAL - 21,516	1 st - 10,873 2 nd - 12,624 TOTAL – 23,497
Building Height	31'-4"	28'-0"
Typical Floor to Floor Height	9'-4"	14'-0"



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Population Analysis

Table 6
Recommended System-Wide ADP Projections (2013 Update)

			1	Annual %
	2012	2015	2020	Change (2012-20)
BCDC Juvenile Males	42	75	75	7.5%
BCDC Juvenile Females	4	5	5	2.8%
BCDC Juvenile Subtotal	46	80	80	7.2%

Source: Maryland DPSCS, Maryland DOC, CGL, June 2011, May 2013.

Table 8
Juvenile Bedspace Projections (2013 Update)

Cuvernic Deaspace i rojections (2010 opaate)						
	2012	2015	2020	Annual % Change		
BCDC Juvenile Males	42	75	75	7.5%		
BCDC Juvenile Females	4	5	5	2.8%		
BCDC Juvenile Subtotal	46	80	80	7.2%		
Peaking (9.8%)	5	8	8	6.1%		
Classification (5%)	2	4	4	9.1%		
Bedspace Need - Juveniles	53	92	92	7.1%		

Source: Maryland DPSCS, Maryland DOC, CGL, January 2012, May 2013.

Design Mission

Provide Safe, secure, humane environments for staff and offenders while promoting the rehabilitation of youthful offenders with a goal of successfully reintroducing them into the community.



DPSCS Design Goals

Separation of Youth and Adult Population Improve Safety and Security for Staff and Offenders Humane living environments Code and Standard-compliant environments Meet needs of projected population demands Plan for population fluctuations Provide flexibility for pre-trial and sentenced offenders Improve operational efficiencies Consolidate support and program space for youth Replace / Renovation aging and deteriorating facilities Improve maintainability of facilities Minimize impact on facility operations & infrastructure

Space Program Components

Public Lobby / Security Screening / Security and Control





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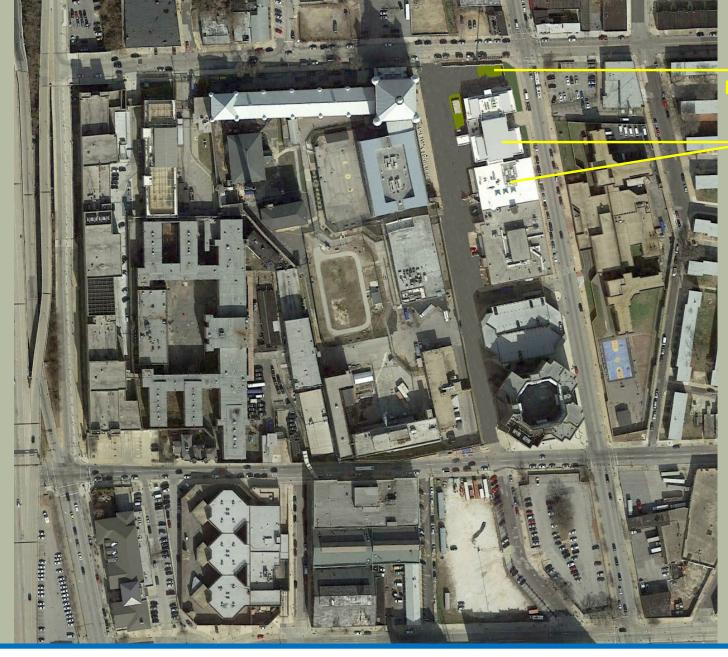
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Sustainability Mission - LEED Gold





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ETENTION POND

NEW YDC

LEED 2009 fo Project Checklist

LEED 2009 for New Construction and Major Renovations

Conversion of Baltimore Pre-release Unit for YDC

12.30.2013

1 10 2 Susta	nable Sites Possible Points	: 26	Materials and Resources, Continued	
? N			Y ? N	
Prereq 1	Construction Activity Pollution Prevention		1 1 Credit 4 Recycled Content	1 to
Credit 1	Site Selection	1		1 to
Credit 2	Development Density and Community Connectivity	5		1
1 Credit 3	Brownfield Redevelopment	1	= 1.00	1
Credit 4.1	•	6		•
	Alternative Transportation—Bicycle Storage and Changing Rooms	1	8 7 Indoor Environmental Quality Possible Points:	15
3 Credit 4.3		•	indoor Environmental Quartey 10331500 1011103.	
2 Credit 4.4		2	Y Prereg 1 Minimum Indoor Air Quality Performance	
1 Credit 5.1		1	Y Prereg 2 Environmental Tobacco Smoke (ETS) Control	
1 Credit 5.2	•	1	1 Credit 1 Outdoor Air Delivery Monitoring	1
1 Credit 6.1		1	1 Credit 2 Increased Ventilation	1
1 Credit 6.2		1	1 Credit 3.1 Construction IAQ Management Plan—During Construction	1
1 Credit 7.1		1	1 Credit 3.2 Construction IAQ Management Plan—Before Occupancy	1
Credit 7.2		1	1 Credit 4.1 Low-Emitting Materials—Adhesives and Sealants	1
1 Credit 8		1	1 Credit 4.2 Low-Emitting Materials—Paints and Coatings	1
1 Cledic 8	Light Pollution Reduction	'		1
4 2 14/242	- Efficiency	. 10	1 Credit 4.3 Low-Emitting Materials—Flooring Systems	
1 3 Water	Efficiency Possible Points	: 10	1 Credit 4.4 Low-Emitting Materials—Composite Wood and Agrifiber Products	1
	We II ble now ble		1 Credit 5 Indoor Chemical and Pollutant Source Control	1
Prereq 1	Water Use Reduction—20% Reduction		1 Credit 6.1 Controllability of Systems—Lighting	1
Credit 1	Water Efficient Landscaping	2 to 4		1
2 Credit 2	Innovative Wastewater Technologies	2	1 Credit 7.1 Thermal Comfort—Design	1
1 1 Credit 3	Water Use Reduction	2 to 4		1
			1 Credit 8.1 Daylight and Views—Daylight	1
10 21 Energ	y and Atmosphere Possible Points	: 35	1 Credit 8.2 Daylight and Views—Views	1
Prereg 1	Fundamental Commissioning of Building Energy Systems		1 5 Innovation and Design Process Possible Points:	6
Prereq 2	Minimum Energy Performance			
Prereq 3	Fundamental Refrigerant Management		1 Credit 1.1 Innovation in Design: Specific Title	1
2 13 Credit 1	Optimize Energy Performance	1 to 19		1
1 6 Credit 2	On-Site Renewable Energy	1 to 7		1
2 Credit 3	Enhanced Commissioning	2	1 Credit 1.4 Innovation in Design: Specific Title	1
2 Credit 4	Enhanced Refrigerant Management	2	1 Credit 1.5 Innovation in Design: Specific Title	1
1 2 Credit 5	Measurement and Verification	3	1 Credit 2 LEED Accredited Professional	1
2 Credit 6	Green Power	2	LED AGGOGGG TOTOMORE	•
2 2 2	5.55 55	-	3 1 Regional Priority Credits Possible Points:	4
3 7 Mater	ials and Resources Possible Points	. 14		
			1 Credit 1.1 Regional Priority: Specific Credit - EAc1	1
Prereq 1	Storage and Collection of Recyclables		1 Credit 1.2 Regional Priority: Specific Credit - EAc2	1
3 Credit 1.1	Building Reuse—Maintain Existing Walls, Floors, and Roof	1 to 3	1 Credit 1.3 Regional Priority: Specific Credit - SSc6.1	1
		1	1 Credit 1.4 Regional Priority: Specific Credit	1
1 Credit 1.2	_		- · · · · · · · · · · · · · · · · · · ·	
1 Credit 1.2 Credit 2	Construction Waste Management	1 to 2		
	Construction Waste Management Materials Reuse	1 to 2 1 to 2		110

Can Daylight & Color Change?

COLOR

Color and texture infuse respectful and soothing spaces relieving monotony and institutional look.

Studies reflect no simple relationship between color and behavior

Environmental Psychology of Prisons and Jails: "...colors should be part of an overall design plan that can counteract the monotony of boredom of a place."

Studies reflect mood-color association

Responses to color vary and influenced by culture, physiological / psychological makeup

Provide brighter more optimistic palettes

DAYLIGHT

Relationship between daylight levels and hormone levels and student behavior

Ability to concentrate and cooperate affected by natural daylight

Journal of Counseling & Development: "...use of natural light significantly reduced incidents of aggressive, disruptive and destructive behavior."

Brings warmth to spaces thereby reducing stress and anxiety

Evidence-Based Program Services

Macro Level Approach

Collaborate across agencies at all levels

Focus on skill-building, mental health, healing, & personal growth

Engage families and the community as critical partners

Build a continuum of care to support stability

Impart empowerment and problem-solving

Provide Environment and Socio- Normalization

Evidence-Based Program Services

Micro Level Approach

Prioritize psychological and physical safety

Implement small-group care model through:

cohort consistency & focus on relationships homelike living spaces shared responsibility for daily activities self-care / maintenance of shared spaces.

Instill academic initiative and achievement

Individualize youth's development level and program services

Youth Program Services

The Road to Therapeutic Change

- September 18, 2017 Scheduled Opening
- Setting up Programs/ Services
- Develop Schedules
- Re-entry Coordination

YDC TRANSITION SERVICES BCPS
EDUCATION
AL
SERVICES

- Baltimore City Public Schools Eager Street Academy – Full City High School
- Recreation, Art
- Science, IEP, Computer Lab
- Media Center, etc...

- State's Attorney
- Defense Attorney

JUDICAL AND LEGAL CONSULTATION YOUTH
SERVICES
THERAPEUTIC
PROGRAM

- Juvenile OfficerTraining Program
- Behavioral Health
- Full medical, mental and dental services

Typical Daily Schedule

0700-0800 Wake Up/Personal Hygiene
0800-0930 Breakfast/Visits/Sanitation
0930-1030 Sunday Morning Worship Service
1030-1300 Free Time
1300-1430 Barber Shop
1430-1600 Quiet Reflections/Security Count
1600-1730 Contact Visits: Non-profit Organization
1730-1800 Dinner
1800-1930 BPD CCD Juvenile Programming
1930-2100 Extended Muscle Exercises
2100-2200 Personal Hygiene

SUNDAY

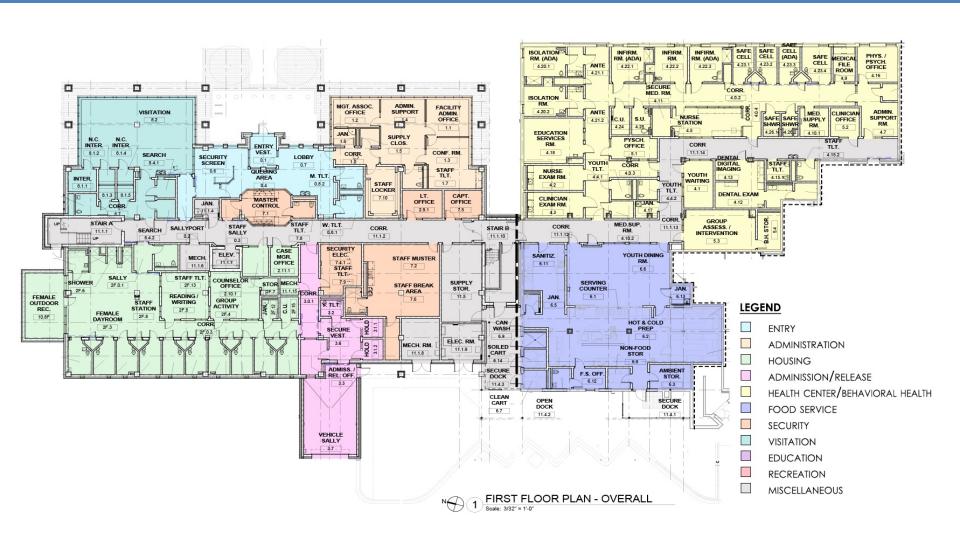
- Helping at risk youth, prisoners, and citizens.
- Changing their way of thinking by offering programs that focus on:
 - * Financial Literacy
 - * Gang Intervention
 - * Peer pressure
 - * Anger management
 - * Addiction
 - * Art

0700-0820	Security Count/Per Hygiene/Breakfast
0820-1430	Eager Street Academy
1430-1600	Study Time/Quiet Reflections/Security Count
1600-1730	New Transitions, CDC (M/W/F)
	Johns Hopkins Tutoring (T/Thurs)
1730-1800	Dinner
1800-1930	Uncuffed Ministries (T/W/F)
	R.A.I.S.E (2nd & 4th Thursdays)
1930-2100	Extended Muscle Exercises
2100-2200	Personal Hygiene



- New Transitions "Juvenile Success Camp"
- Teaches: Life Skills Reorientation
- Job Readiness & Future Considerations
- Financial Literacy
- Dreams & Aspirations

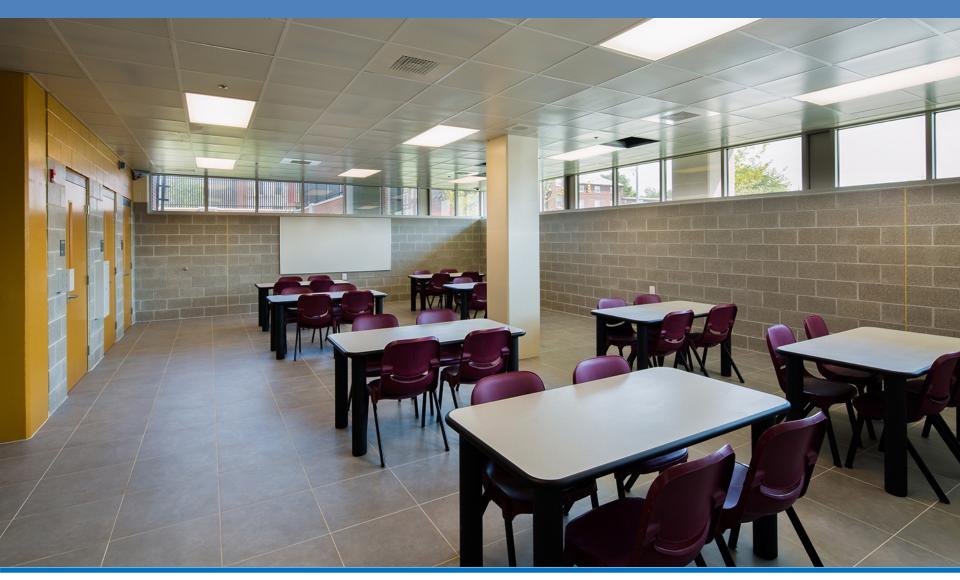
YDC First Floor



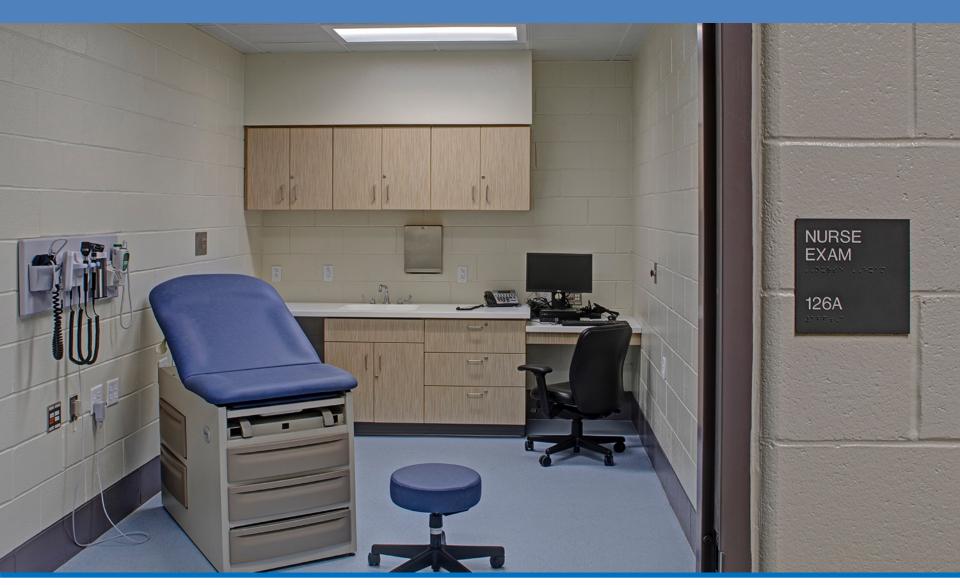
YDC First Floor – Security



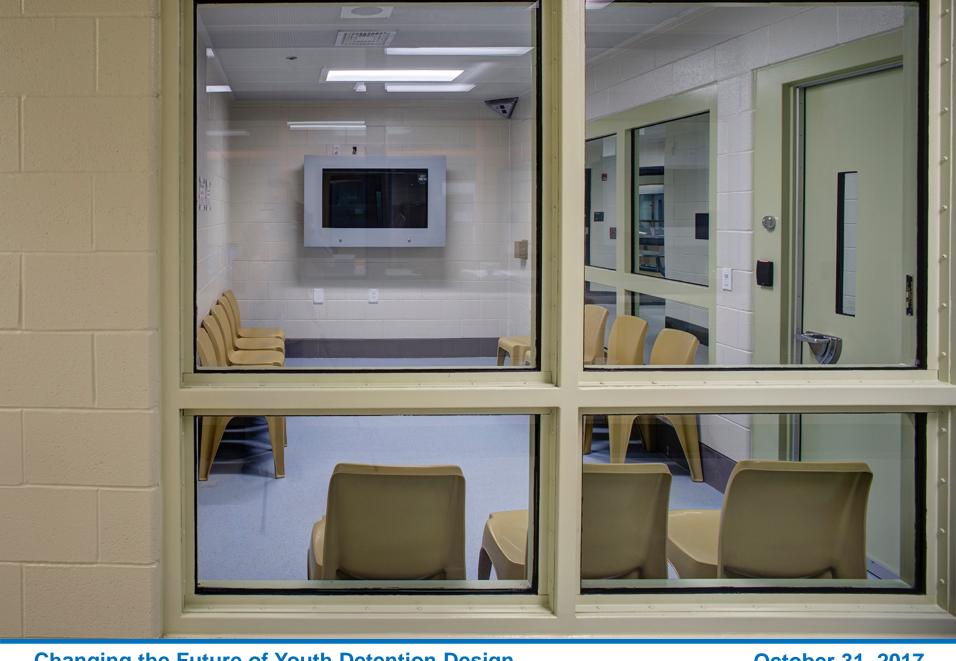
YDC First Floor – Visitation



YDC First Floor - Medical

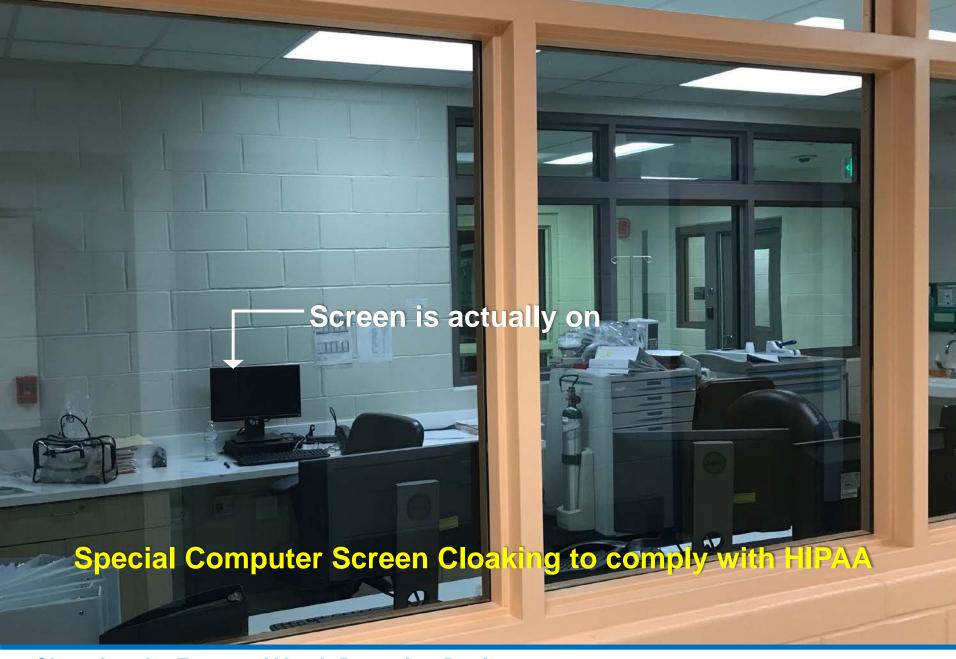


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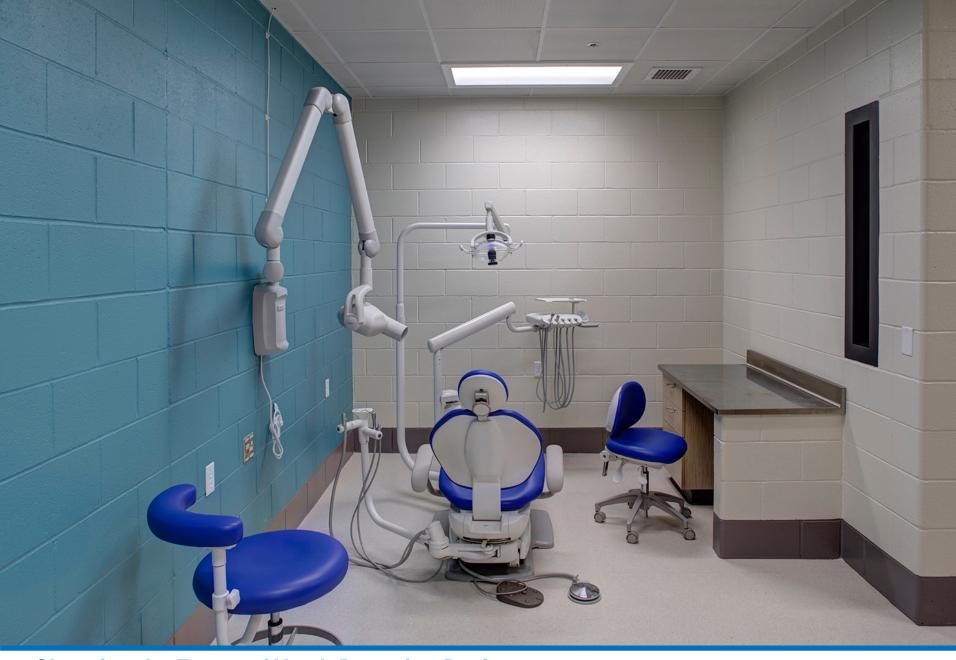
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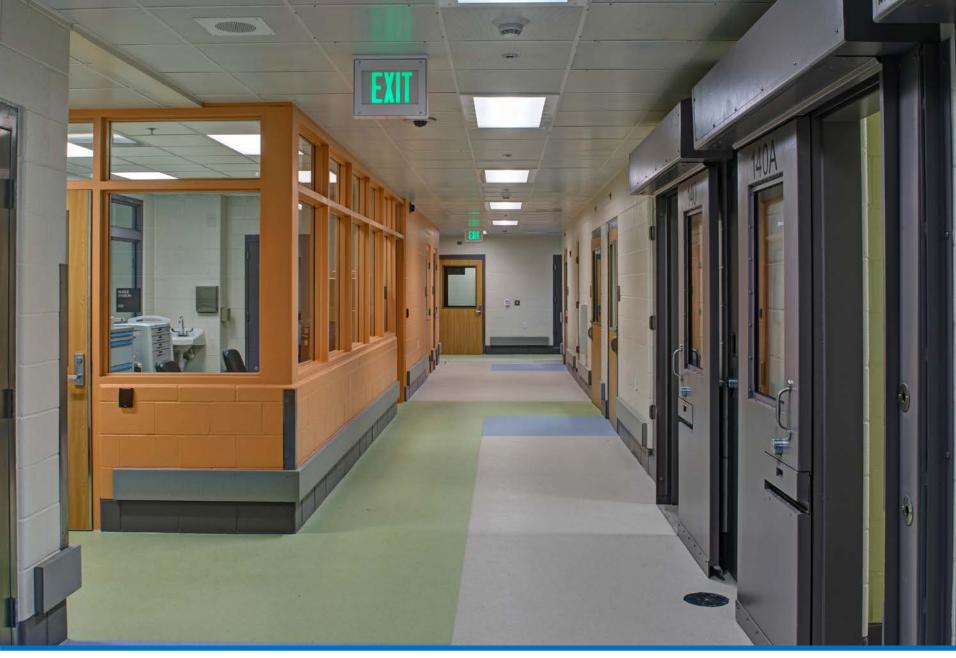




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YDC First Floor – Female Unit





Mental Health Care & Counseling

Understanding . . . that most youth in the system have experienced one and often multiple traumatic experiences that impact several developmental areas and shift their focus to survival skills which can create a challenge for new skill development.

"More than 3 times more individuals with mental illnesses in Jails/Prisons than in hospitals"

Treatment Advocacy Center

"Designed like a prison, the environment becomes cold and sterile with little stimulation to encourage behavioral change"

> Improving Safety and Care Through Smarter Design in Secure Treatment Facilities

"Good therapy makes for good security and good security makes for good therapy"

Dr. Erik Schlosser

Recognizing Youth Challenges



93% of adjudicated youth reported at least one or more traumatic experiences.



The average number of different traumas reported was **six**.



Youth in the Juvenile
Justice population have
rates of **PTSD** that exceed
those of service members
returning from Iraq.

Understanding Behavioral Patterns

Inability to trust . . . Guarded behavior

Anger . . . Hostility . . . Coldness

Perceiving danger everywhere

Difficulty with change and transitions

Difficulty being redirected

Physical and emotional reactivity

Difficulty calming down after outbursts

Regressive behaviors . . . Younger than age behavior

Rejecting peer and adult support

Environments Change Patterns

Direct Supervision model = meaningful engagement

Youth programs = opportunities to examine choices

Structured Recreation Programs = Conflict resolution alternatives

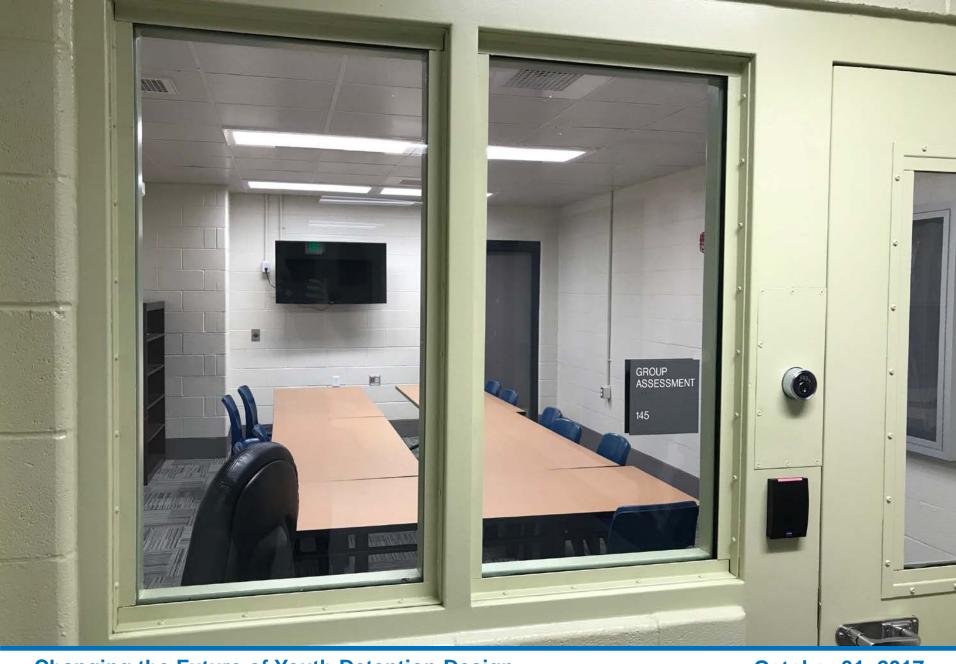
Supportive Environments = Long term good pattern sustainability

Positive staff models = Positive emotion management

Safe environments = Transformed behaviors

Normalized Environments = Trustworthy socialization





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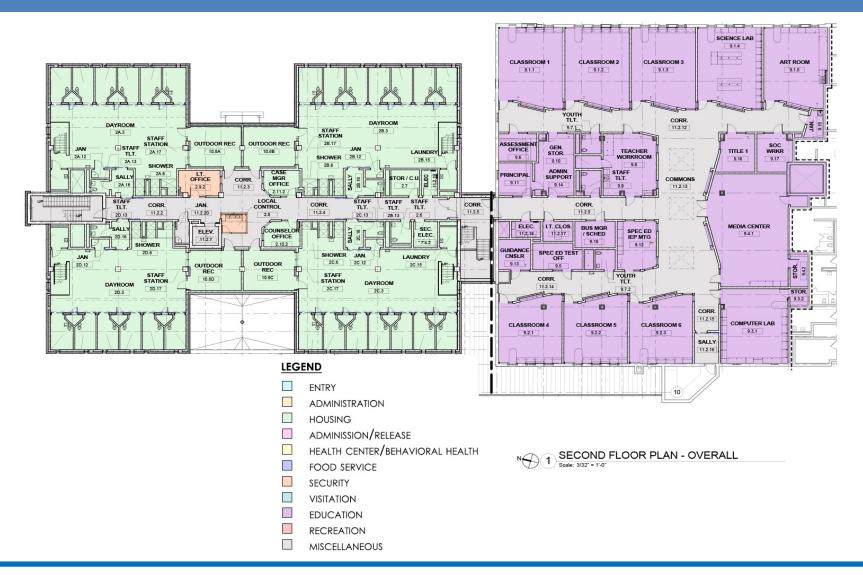
YDC First Floor - Dining/Kitchen





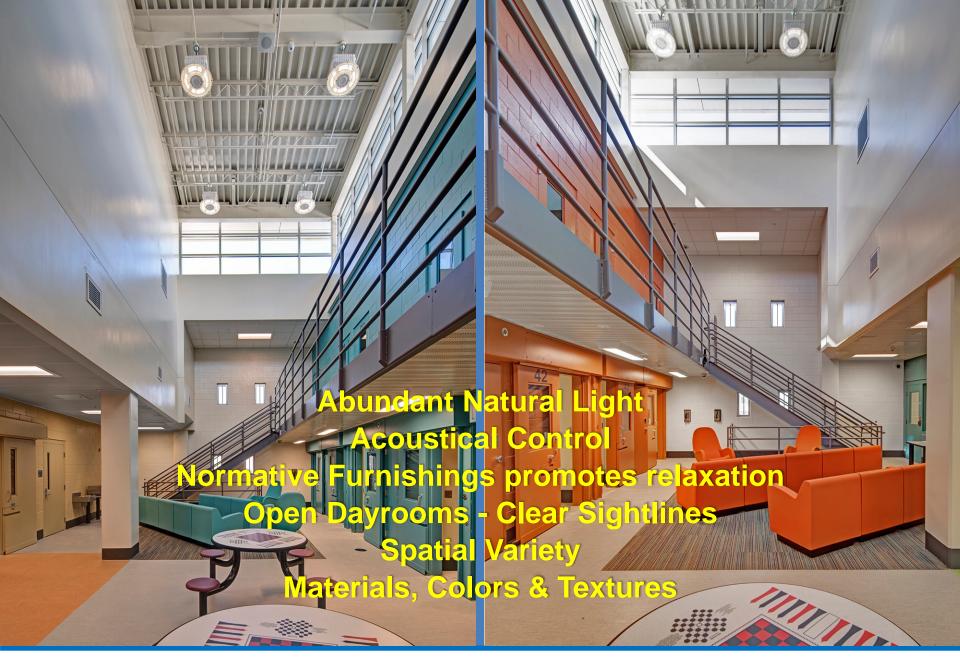
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YDC Second Floor



YDC Second Floor - Male Unit





YDC Second Floor – Education

Serves youth ages 14 - 17 who are charged as adults and awaiting court action



High-quality instruction geared toward completion of High School graduation requirements



"Nothing less than our best will do."

Eager Street Academy

Our goal is to build a generation of young people with the skills, knowledge, and understanding to succeed in college, careers, and community, not just here in Baltimore but in any city in the world....

Dr. Sonja Brookins Santelises Baltimore City Schools CEO

Therapeutic Education Model

Student Wholeness ... Literacy ... Leadership

Therapeutic educational model = warm welcoming environment = respect for students, staff, and families;

Research has indicated that when students feel safe and supported in their learning environment, their achievement improves;

Social/emotional learning and non-cognitive skills are critical to students' success;

www.baltimorecityschools.org/blueprint

ESA Education Model

Vision Statement

Eager Street Academy is committed to develop, educate, and nurture students to realize their full potential while transitioning back into the community.

The Therapeutic Model

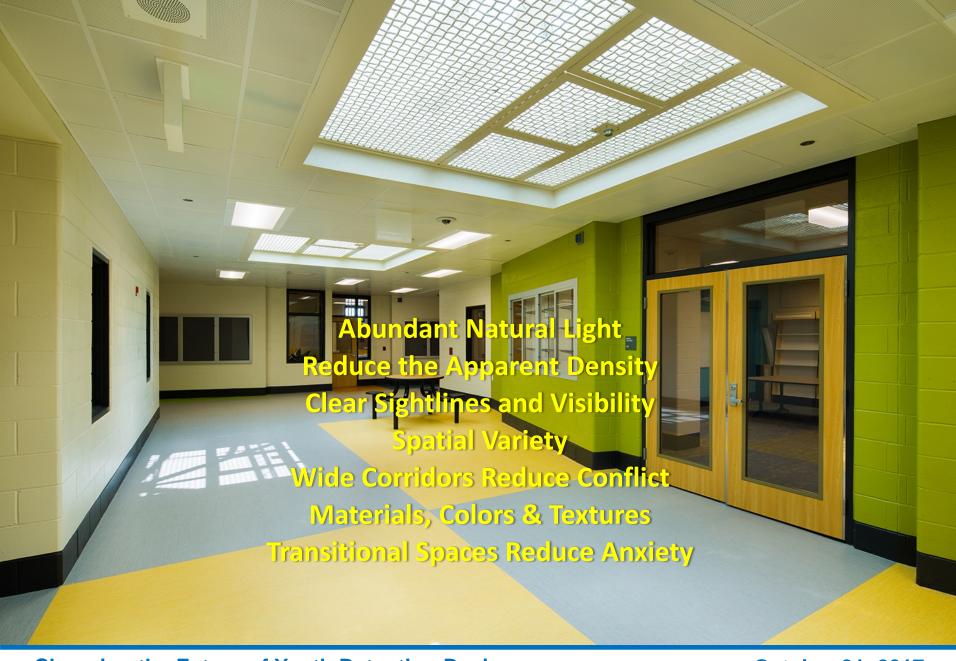
- Restorative Practices Student Voices expressed and valued
- Conflict Resolution Problem solving vs Punishment
- Trauma Informed Care Intensive Interventions
- Supportive Partnerships Students * Staff * Facility * Families * Community
- College and Career Readiness
- Johns Hopkins Tutoring Service
- Title I Neglected and Delinquent Grant Programs

"Education is the most powerful weapon which you can use to change the world"Nelson Mandela

Trauma Informed Care

Participation in ... 2017-2018 National Council for Behavioral Health's Trauma-Sensitive Schools Learning Collaborative

- Focuses on implementing, sustaining and spreading trauma-informed care
- Promotes fundamental organizational change in the culture of education
- Enhances ability to provide safe, secure, physical /social environments, and services that are easily accessible.
- Delivers person-centered, competent, culturally respectful education services
- Follows recovery oriented principles of collaboration shared decision-making, and self-direction





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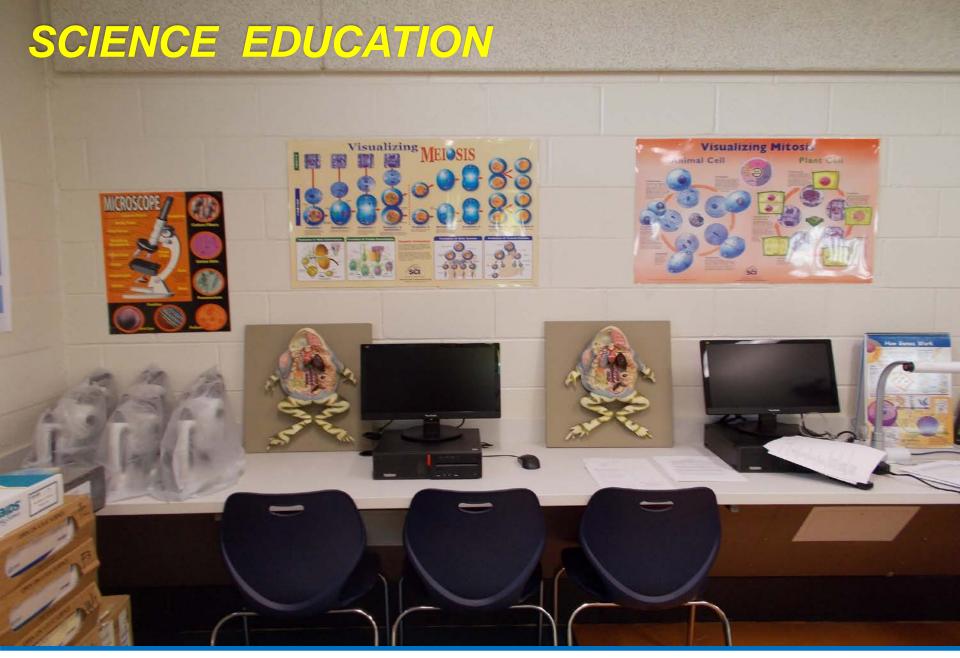
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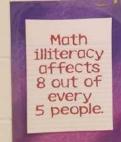
MATHEMATICS EDUCATION

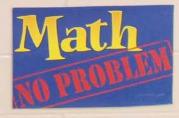












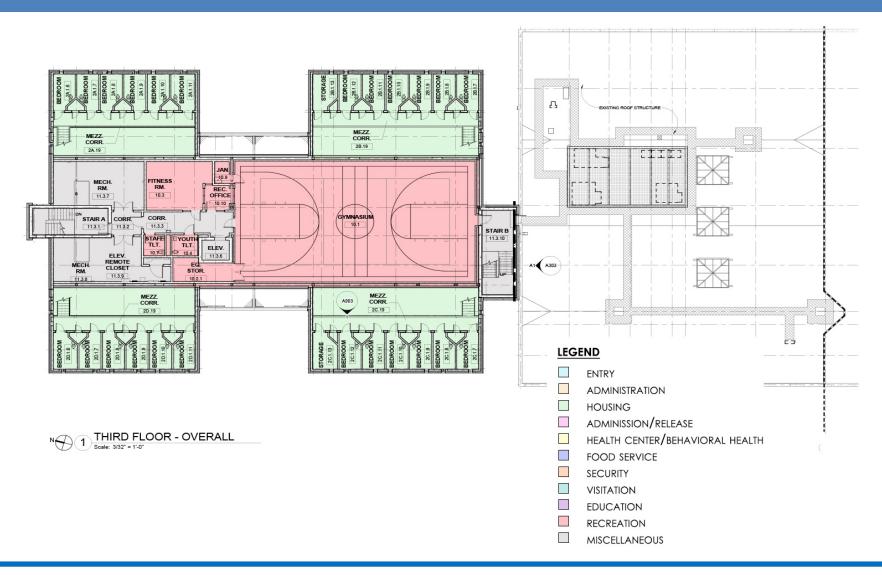




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YDC Mezzanine & Third Floor







Transitional Services

COMMUNITY . . . WORK . . . CONTINUING EDUCATION







Transitional Services

Partnerships, and Activities

- Development of student individualized Learning Plan (ILP)
- Development of Transition Plan Inventory (TPI)
- College and Career Readiness and Development
- Aftercare services
- Family and community services
- Employment
- Maryland Food Bank–School Pantry
- Brother-to-Brother
- Loving Arms-Religious portion of the program only
- Kim Conley-Trauma based yoga program via Upton Penn North Boxing Club
- St. Stephens AME-Youth ministry and music program
- Contact Visits-mentorship program
- Gregory K. Adams-mentorship success camp workshop

Community Outreach

R.A.I.S.E

- Raising An Individual's Self Esteem
- Provides mentorship
- Professional services
- Motivational workshops
- Motivate and empower

Uncuffed Ministries

- Volunteer facilitated by members of un-cuffed ministries
- Non-profit Christian based organization that offers resources to youth offenders
- Helps youth with communication and social skill

- Cognitive behavioral management
- Social development skills
- Offender family participation
- Provides follow-up for offenders after release

BPD Community Collaboration Division Youth Re-entry Program

- Behavior Health Support
- Employment Training
- Expungements
- Housing & Transportation
- Job Placement
- Life Skills
- Mental Health Support

Tools for Change

CONFLICT RESOLUTION

HOW TO INTERACT WITH AUTHORITY FIGURES & LAW ENFORCEMENT

OF
VIOLENCE AND
PREVENTION

The Conflict Resolution Workshop

Behavioral Management

Seeking Behavioral Alternatives

Manage Issues of Anger, Hurt, & Pain

Effective Problem Communication

Reach Healthy Solutions & Outcomes

BPD Community Collaboration Division Re-entry Program

Dispel Tensions, Mend Trust & form relationships

Teach youth the role of Law Enforcement in the Community

What to do if they are stopped by the police

How to report the crime

Discuss the need of leadership in the community

Violence and Prevention Education

Listen to experiences of witnessed violence

Discuss different types of violence

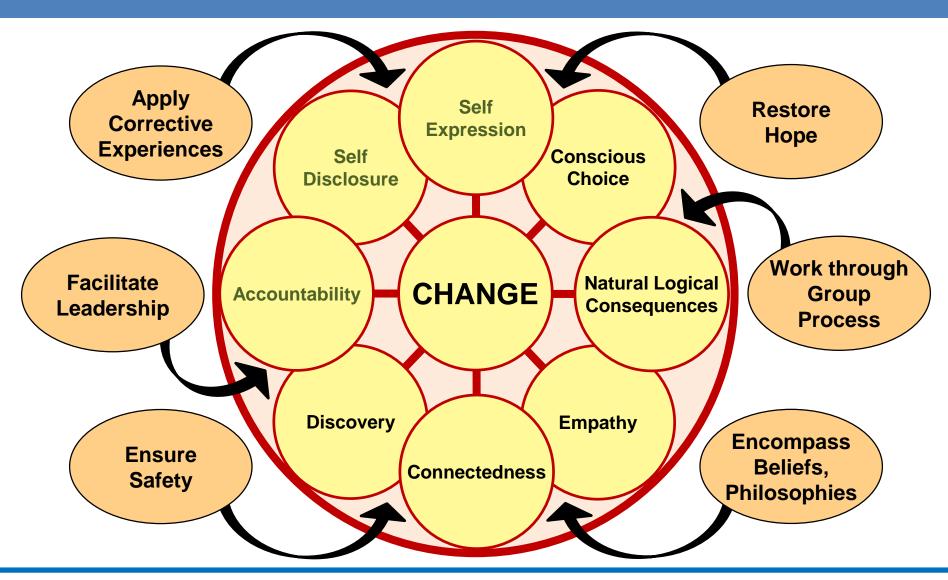
What to do if you are a victim

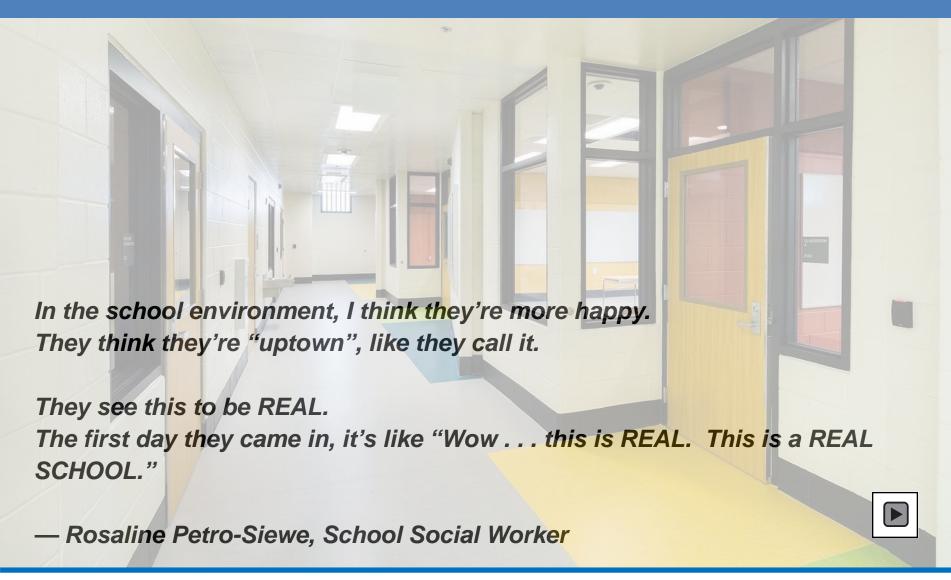
Discuss Hurtful Behavior

Topics Violence and Prevention:

Domestic Violence Sexual Assault Bullying Gangs

Environments Transform





As a transition specialist here, it's part of my responsibility to track them once they leave this facility. And we normally make sure that they are re-integrated within the school, in the home, and also within their own community. And when I say that, I usually visit the school where they're going, check up on their attendance, and also their grades. And I've told them, that if they're not in school, then my next job is to come to their home to see where they are, to find out why they're not in school. And then we often take them back to school, because they need to be in school.

So we do do a tracking of them, we do follow-up with them, we also keep in touch with the parent to make sure that if the parent needs support, we will provide support, provide them with the wrap-around services that will need in dealing with the child. And I've told parents that if you have any problems with your child, please do not hesitate to contact me, because I will come out to the home, and have a one-on-one conference with them.

- Robert White, Transition Specialist

We had some college reps come in yesterday, and the kids were so quiet and mesmerized by what they were saying. It becomes "is this really possible for me?", and you can see that in their faces, like "maybe this is really something that I can do, I'll be able to do." A lot of it is was "well, are they going to let me in if I'm. . . . ?"

Some of the questions they had were very intelligent, and it makes it real, that this is not just the end of this because I'm here, and we use the examples all the time of the ones we have gotten into college, whether it's community college or four-year college, or whatever, career tech school.

There are possibilities out there, and more and more is society becoming accepting and not blocking these opportunities because of past mistakes.

— Laura D'Anna, School Principal



They are kids, and they need adults; they need somebody that would actually be a role model for them.

And I think, every now and then, the nice thing, one of the biggest, the great things that I always experience, is them looking at you and saying "I want to be like Mr. Baguio. . . . "

They said "Why don't you shout", something like that, because I don't actually shout, and I always tell them, "I come from a different culture, and shouting is a form of disrespect, and if I shout at you I'm disrespecting you."

— Gil Baguio, Science Teacher



We were in our first Restorative Practice session with them, and one of them had echoed "I want to be like Mr. White."

I said, "How do you want to be like me?"

"Because I want to be able to come back, once I'm out of here, and do what you do."

— Robert White, Transition Specialist



They're big kids, and they can intimidate you. But eventually you'll see that they're still kids, and they will actually respect you because of who you are and how you act to them. And it's very heartwarming that people might think "Are you still in jail? What are you doing there? You can go to great schools, you know, and you can teach better kids—smart kids—and you are there, stuck in that..."

But they don't see what I see here. I feel more valuable. Because I've been teaching in a university in the Philippines, I've been teaching smart kids already, so I know how they work, how they operate. You just give them something and they're done! But with this kind of kids, it's not—you have to find ways to motivate them to do something.

— Gil Baguio, Science Teacher



The memorable experience that I've had: in fact, we had a young man, as Ms. D'Anna pointed out, who did graduate last year and he did go on—he's matriculating at CCBC [Community College of Baltimore County]. In addition, he's holding down a full-time job.

I'm really excited about this group, because this group is really happy to be in an environment where they can actually learn. In looking at many of the progress reports that have come out this past week, many of them have done exceptionally well—they've mastered the materials the teachers have given them, and I'm really excited about them.

— Robert White, Transition Specialist



I feel, from field working with young people, especially males, I can proudly say I can work with males. Because, throughout my career of 18 years here, 90% of the population has been male. And when I look at these children, and they call me "Mama," I really treat them like my own. For I've learned that young people—they say they are difficult, but they're not really difficult—if they find out that you really have their interest, they start respecting you. So I can yell, and say "Hey, you go there." Some, if you yell at them, they cuss you out!—but not in this school—they really know you have their interest.

So, I think what I look forward to [in] retiring, if I can help one child, I have helped a thousand. And my colleagues always say, "You still in the jail school?"

I say "No, I'm still in Baltimore City Public Schools."

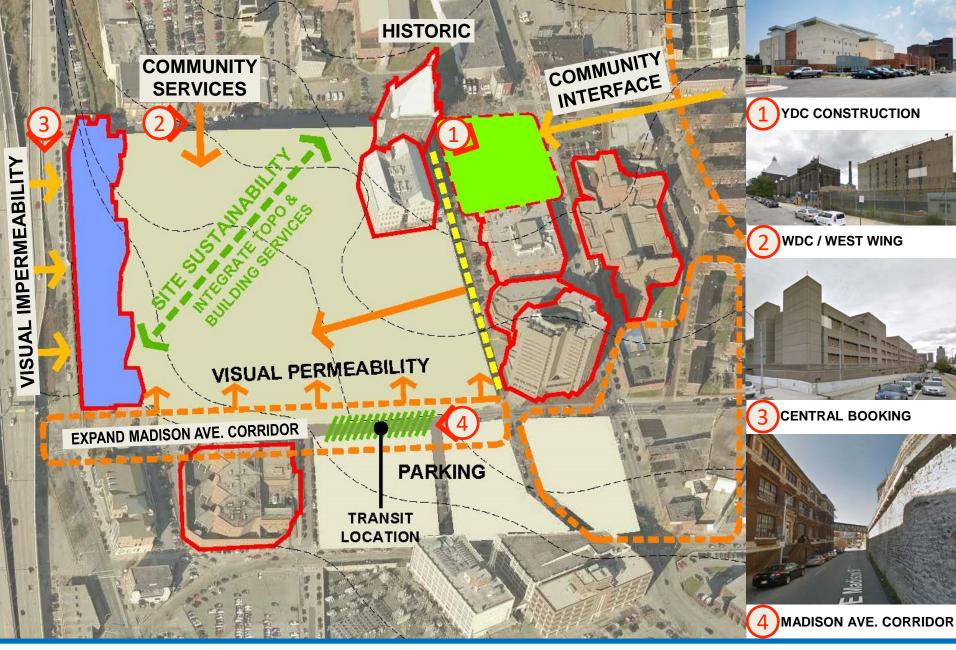
- Rosaline Petro-Siewe, School Social Worker



Final Thoughts . . . Thank you! Questions and Answers



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