

# Restorative Justice Visioning Event

Hosted by the Sustainable Justice Committee  
at the 2015 AIA Academy of Architecture for Justice  
Fall 2015 Conference

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**2015 November 20th - 21st**  
Friday and Saturday

**Conrad Miami Hotel**  
1395 Brickell Ave.  
Miami, FL 33131



THE AMERICAN INSTITUTE  
OF ARCHITECTS  
Academy of Architecture for Justice

# Welcome to The Visioning

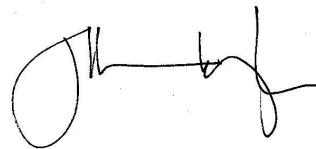
Welcome to the Restorative Justice Visioning Event 2015!

Sustainable, resilient and restorative solutions for the justice system and the communities it serves are dependent entirely upon engaging both as stakeholders in the planning process through defining a vision. The conduit between leadership, process and targeted outcomes is the community itself, the ultimate beneficiary and the most influential catalyst in building success.

The Sustainable Justice Committee is excited to share with you a unique program we designed specifically for this year's AAJ conference that will occur during the Friday and Saturday morning sessions. We have partnered with local facilitators, Urban Impact Lab, to bring you a forum where we will work together to envision desired outcomes of a Miami-Dade County Comprehensive Justice Center.

We'll also demonstrate an advanced planning approach by engaging more than 30 stakeholders. Participants will include justice system and project leadership, Miami community groups,, local practitioners and restorative justice advocates from across the country - including the Friday breakfast plenary guests: DreamCorps. Each of these stakeholders represents perspectives that will guide a powerful conversation toward customized solutions for the Miami community.

Envision with us!

A handwritten signature in black ink, appearing to read 'Julia Hughes', with a stylized, flowing script.

Julia Hughes, AIA, LEED AP BD+C  
Sustainable Justice Committee Chair

# Project Statement

Our justice system is beginning to implement responses to social deviance that are more humane, efficient and effective. Evaluating metrics of public safety, environmental impact, economic factors, preparedness for unplanned events, and restorative justice principles can increase long-term success. The Restorative Justice Visioning Event will demonstrate how to pursue objectives that best support sustainable, resilient communities and maximize the potential of individuals.

In partnership with AIA Miami and Urban Impact Lab, this event will seek input from organizations such as Miami-Dade County project administration; local government leadership; community interest groups; national justice design experts; and restorative justice advocates.

## Acknowledgements

A special thanks to **Charlotte Greene** (CGLRicciGreene) and her brilliant "collaboration morphing into ideas" concept and **Amineh Warrayat** (HDR) who crafted the concept into a beautiful digital image we used for the event flyer. Thank you to HDR's **Melissa Farling** and **Amineh Warrayat** who developed the Visioning documentation graphic for recording the Visioning elements.

We appreciate the time and effort contributed by **Steve Carter** (CGL) and **Erica Loynd** (DLR Group) in expertly developing the project information. **Julia Hughes** (Julia Hughes, AIA) and **Frank Greene** (CGLRicciGreene) developed promotional content and Julia and **Marta Viciado** (UIL) created the website. A huge hug for **Cheryl Jacobs** (AIA Miami) who supported and made essential connections for us.

Only with the support of the **AIA** and **AAJ** were we able to put this event together--special thanks to AAJ's **Leadership Group**, **Communications Committee** and **Conference Organizers** who invited us to be a part of the conference program, established funding for UIL's services and special videography and provided generous guidance in planning and promotion.

**Urban Impact Lab** provided a significant link with community interest groups and the Miami Commissioners and was instrumental in planning and preparation to make this Visioning unique to the Miami-Dade County community. Everyone in the **Sustainable Justice Committee** played an important role in the creation, planning, and overall success of this event. We'd like to acknowledge **DLR** and **Erica Loynd** for Zoom conference call hosting.

And we wish to extend our heartfelt gratitude to all **Visioning Stakeholders** who generously offered their time, expertise and inspiration in their critical participation, contributed to the learning opportunities of those who facilitated and attended the event, and made this unique event a success.

# VISIONING SCHEDULE OF EVENTS

## FRIDAY, NOVEMBER 20TH | 9:45AM - 1:00PM

9:45 - 10:15 am	Welcome and Introductions
10:15 am - 11:15 am	Panel: 2050 Outcomes and Purpose of CJC
Break — 11:15 am - 11:30 am	
11:30 am - 12:30 pm	Panel: 2050 Outcomes and Purpose of CJC cont.
12:30 pm - 1:00 pm	Q&A

## SATURDAY, NOVEMBER 21ST | 8:00AM - 12:30PM

8:00 am - 8:30 am	Coffee Reception
8:30 am - 10:15 am	Workshop I: Remembered Actions
Break - 10:15 am - 10:30 am	
10:30 am - 12:00 pm	Workshop II: Values and Restorative Justice
12:00 pm - 12:30 pm	Workshop III: Vision Statement

# DISCUSSION GUIDELINES

The discussion approach for this event is simple: treat each other with respect and allow everyone a chance to have the floor. But in a bit more detail, here are some basic principles to guide our discussions:

- Remember **all perspectives and ideas can add to the conversation** in meaningful ways
- Critique and challenge are a vital part of developing nuanced perspectives, and it is most effective when that **critique is constructive and aimed at ideas** not individuals
- When responding to or building off of a prior idea or comment, it is helpful to **use active listening skills** and repeat back (i.e. I hear you saying...)
- Asking for **clarification** is always a good idea
- **Share the floor with others**, don't dominate the discussion space
- **Bring love** and a **healthy sense of humor**

# WORKSHOPS AND PANEL

## **Friday** (1.5 AIA HSW LUs available for each of Friday's sessions)

### **Panel: 2050 Outcomes and Purpose of CJC**

A select panel of stakeholders and facilitators will engage in an interactive discussion about the envisioned Comprehensive Justice Center and model how to conduct a visioning session that will shape the outcomes and objectives of a CJC or similar project. The panel will focus on the purpose and outcomes of a successful CJC in Miami 30 years from now. Stakeholders will engage in a dynamic discussion of restorative justice in the context of a CJC in the Miami community as they work to refine what successful outcomes would look like for this proposed CJC. Join us in envisioning new outcomes and a new center for Miami.

## **Saturday** (4.0 AIA HSW LUs available for Saturday's session)

### **Workshop Part I: Remembered Actions**

In a group workshop format that includes both stakeholders and session attendees as participants, facilitators will guide each table in a discussion about the CJC Visioning; the discussion will provide an opportunity for stakeholders to share the actions that would need to be taken in order to achieve the outcomes and purpose discussed on Friday's panel. The attendees will participate in this discussion as well, providing input and shaping the ideas developed.

### **Workshop Part II: Values and Restorative Justice**

In the second workshop on Saturday, facilitators will lead their table in a discussion to identify restorative justice values held by the participants (attendees and stakeholders) that contribute to a successful CJC.

### **Workshop Part III: Vision Statement**

Facilitators will guide their table of stakeholders and participating attendees in crafting a Vision Statement. This statement is one of the key outcomes of the Visioning session and will serve as a potential mission for the CJC project in Miami.

# FACILITATORS AND STAKEHOLDERS

## Facilitators

### **Irvans Augustin**

Founding Partner, Creative Interventions & Implementation for Urban Impact Lab  
Event Executive

UI Lab is a civic innovation firm whose mission is to create and support livable, sustainable cities and strong communities through creative projects, strategic planning, design, and communications to create empowered designs and experiences with measurable results for Urban Impact Lab's clients and partners.

### **Frank J. Greene, FAIA**

Principal, CGLRicciGreene

Frank plans and designs civic buildings that extends across North America. As lead designer and as design collaborator on prominent courthouses, including numerous GSA Design Excellence projects, his work has garnered AIA and GSA. With Design Awards, LEED certification, and publication in the architectural press. Frank is also past chair of the AIA AAJ Advisory Group, founding member of the AIA New York Chapter AAJ. He has served the AIA College of Fellows as New York State Representative and is a former member of the AIA New York Chapter Fellows

### **Marta Viciado**

Founding Partner of Urban Impact Lab  
Founder and Chair of Transit Action Committee  
Event Executive

UI Lab uses multidisciplinary approaches to develop creative strategies and solutions for urban problems most pressing issues such as local transportation issues through strategy, communications, design and policy/advocacy work. In addition, she also founded TrAC, a non-partisan, political advocacy group in support of elected officials, policies and candidates that prioritize robust transportation options in Miami-Dade County.

### **Beverly Prior, FAIA LEED AP**

Vice President, AECOM

Beverly has 30+ years of professional practice planning and designing justice and civic projects. Over a 25-year period, As President of Beverly Prior Architects she was elevated to the AIA College of Fellows in 2009 for excellence in justice architecture. In 2014, she joined AECOM as Vice President, Justice Lead U.S. West. Out of a passion for creating livable and sustainable communities, she cofounded the Sustainable Justice Committee, has served on the AIA AAJ Advisory Group and as Justice Facilities Review juror and Chair, and has chaired an AAJ conference.

**Melissa Farling, FAIA, LEED AP**

Managing Principal HDR Architecture

She is Co-Chair for AIA AAJ Research Committee, and is also an active member of the AIA Phoenix Metro Advisory Council, AAJ Sustainable Justice Committee and the Advisory Council for the Academy of Neuroscience for Architecture. Melissa was one of the principal investigators on a National Institute of Corrections funded study to examine impacts of views on nature and stress in a jail intake area. Her experience has focused on large-scale public projects, the most recent being the Mariposa Land Port of Entry in Nogales, AZ and the Arizona Center for Law and Society in Phoenix, AZ.

**Bob Schwartz, FAIA, NCARB, LEED AP BD+C**

Group Vice President, HOK

Bob has dedicated over thirty years to improving the planning, design and operation of justice facilities. His experience in justice facility types provides a broad perspective on the synergistic impacts within justice operations. His work includes some of the most noteworthy justice facilities in the U.S. with twenty-four published in the Justice Facilities Review. Bob has participated on multiple national committees responsible for developing guidelines for court planning and has been a leader in the Sustainable Justice Committee for several years.

**Julia Hughes, AIA, LEED AP BD+C**

President, Julia Hughes, AIA  
AAJ Sustainable Justice Committee Chair  
AAJ Visioning Lead Organizer

Julia has been instrumental in promoting SJ advocacy. Her commitment to purposeful architecture has helped produce award-winning facilities on both coasts and are models of SJ Principles in practice. From TEDx, to the Conference of Criminology and Criminal Justice in Hong Kong to the United Nations Congress of Crime Prevention and Criminal Justice in Qatar, Julia has worked tirelessly to build awareness around SJ with a focus on sustainability and resiliency in justice.

**Steve Carter, AICP**

Executive Vice President, CGL

Steve is a founder and co-director of planning and design of CGL Companies and has led planning projects in more than 40 states, 300 counties, and several foreign countries. Carter has served on the faculty of the College of Architecture and Planning at Clemson University and as a trainer at the National Academy of Corrections in Colorado. He has Chaired the ACA Facility Design Committee and the ACA Exemplary Practices Council. He was a charter board member of the International Corrections and Prisons Association. Mr. Carter writes on trends in corrections for Correctional News and the AIA Knowledge Communities periodicals.

**Elsa Roberts**

Communications Lead, Urban Impact Lab

With almost a decade of communications, logistics and event planning & management experience, Elsa specializes in communication strategy, branding, and social media development. When not working to advance awareness on various issues around equity, Elsa works to communicate UI Lab's vision of a better Miami as a more sustainable, livable city.

**Erica Loynd, AIA LEED AP**

Senior Associate, DLR Group  
AAJ Visioning Organizer

Erica's design approach centers on conversation with the owner and client to fully understand goals, needs, and expectations of stakeholders, particularly for public projects that demand sound decision-making in investment of public funds. With passionate focus on sustainability, Erica unifies all team members to explore design options that take advantage of passive opportunities in orientation – sustainable strategies which significantly reduce reliance on mechanical and electrical systems.

# Stakeholders

## **Metris Batts**, Children of Inmates

Metris Batts is a Consultant and social entrepreneur who works to improve the quality of life for the community at large.

Most recently as the Leadership Training Manager at Catalyst Miami where she was responsible for recruitment and community outreach across various programs, including the Parent Leadership Training Institute (PLTI), Step Up Miami, SoundOut – Youth Voice, the Children’s Leadership Training Institute (CLTI), Step Up Kids, AmeriCorps Public Allies and other programs.

## **Reinaldo Borges**, Sea Level Rise Task Force

Reinaldo has a Masters Degree in Architecture with a focus on Mixed-Use and Hybrid urban projects and urban design. With over 25 years of Professional experience, his work ranges from design collaboration of the New American Airlines Arena in Miami to Community Centers and Fire Stations in Sunrise Florida. He is a Florida and Maryland registered architect, a certified member of the National Council of Architectural Registration Boards and an active member of the American Institute of Architects and the US Green Building Council.

## **Jackie Garcia**, Young Architects Forum

## **Alana Greer**, Community Justice Project

Alana Greer joined the Florida Legal Services in 2014 and co-founded the Community Justice Project, Inc. in 2015. Prior to that she was with the Advancement Project in Washington, DC, where she worked with youth and parent leaders across the nation to put an end to the School-to-Prison Pipeline. Originally from Miami, Alana left to attend Boston College and Harvard Law School. Prior to law school, she was a member of the Jesuit Volunteer Corps and worked with the Lawyers’ Committee for Civil Rights of the San Francisco Bay Area as a Homeless Rights Paralegal.

## **Hashim Benford**, Power U

Hashim Benford is the Director of Power U. Prior he was Lead Organizer of Miami Workers Center, where he supervised Economic Justice and Immigration Justice campaigns. Hashim joined the MWC organizing team in 2008. He is a graduate of Florida International University; he earned a BA in Sociology/Anthropology. Hashim completed the inaugural Directors Course of BOLD (Black Organizing for Leadership and Dignity) and is currently training to be a facilitator of politicized somatics for organizers. Hashim is a committed to a movement for liberation that transforms society.

## **Kamalah Fletcher**, Mom’s Clean Air Force

Kamalah is the Field Organizer for Moms Clean Air Force in Florida. In her 20 years of professional experience, Kamalah has developed an expertise in facilitation leadership, network weaving, storytelling, public policy advocacy, and grassroots leadership development. She currently serves on the boards of Miami Workers Center and the Florida Prosperity Partnership and is responsible for guiding the development of Miami Thrives Network through co-creating and implementing the vision, mission and goals of the Network.

## **Lourdes Gonzales**, Court Administration

## **Hernan Guerrero**, Dover, Kohl & Partners

Hernan has a strong background in Geography, City & Regional Planning and Architecture. He has worked on comprehensive planning, neighborhood analysis, transit oriented development, issues of resilience to sea level rise in the built environment and affordable housing projects. He is currently a Town Planner with Dover, Kohl & Partners, an Urban Design and Town Planning firm located in Coral Gables, Florida. Hernan also currently serves as co-chair of the AIA Miami’s Sea Level Rise Taskforce.



**Matt Haney**, DreamCorps

Matt Haney, a Stanford Law School graduate and DreamCorps's Director of Policy, research direction and program initiatives. As School Board Member on the San Francisco Unified School District Board of Education, Matt has been a national leader on ending the "school to prison pipeline," including authoring a landmark policy transforming San Francisco's school discipline system. Matt is an Adjunct Faculty Member at the Stanford d.school. Matt is also the Co-founder and Chair of Citizen Hope, a Bay Area organization for civic engagement and community service.

**Michelle Johnson**, Concerned African Women

Michelle Johnson is the Program Coordinator at Concerned African Women, a non-profit agency whose mission is to help youth rise above their circumstances to reach their fullest potential – both academically and socially. CAW's after school, out of school, and summer programs have served more than 10,000 at-risk youth in the areas of prevention, intervention, and enhancement, consistently achieving stellar results.

**Desmond Meade**, Florida Rights Restoration

Desmond Meade is the current State Director for PICO Florida Lifelines to Healing Campaign, outgoing president of the Florida Rights Restoration Coalition (FRRC), the Chair for the Florida Coalition on Black Civic Participation's Black Men's Roundtable, and a 4th-year law student at Florida International University College of Law. Desmond is currently engaged in a national campaign to reduce mass incarceration, reduce gun violence in urban communities, and re-enfranchise the over 5 million returning citizens nationally who are prevented from voting.

**Sara Yousuf Holland**, Miami- Dade Public Defender's Office

Sarah is a public interest attorney in the Miami-Dade Public Defender's office, focused on providing legal services to low-income communities. She also co-founded Sweat Records, a Miami independent record store that serves as a meeting location for numerous progressive organizations in the area. Sara is also on the Board of Engage Miami and is an active member of Emerge Miami.

**Michael Lingerfelt**, AIA Disaster Assistance Task Force

Michael is a Registered Architect with more than 31 years' experience in design and project delivery of Marriott Hotels and Disney Theme Park Attractions. Served as President of the Florida Association of the American Institute of Architects and has been a resource for communities that have been devastated by a natural disaster. He has a Master's Certificate in Virtual Design and Construction from Stanford University, and is a LEED Accredited Professional and a Safety Assessment Trainer for Post-Disaster Inspections.

**Rick Martinez**, Director of Facilities & Planning Division of the 11th Judicial Circuit of Florida

Rick Martinez plans, oversees and directs all construction and renovation projects for the circuit in conjunction with Miami Dade County GSA. He is responsible for overseeing all facility acquisitions, upgrades, improvements and Master Plan projections. Also responsible for all capital improvement projects, strategic planning, space allocation and facility planning. Duties range from project financing and budgeting to programming, designing and construction of facilities.

**Commissioner Jean Monestime**, Miami-Dade County

**Dr. Carolina Montoya**, Mental Health Care

Dr. Carolina Montoya is a licensed clinical psychologist practicing in Miami, Florida, U.S.A. Dr. Montoya is the Mental Health Services Manager for the Miami-Dade Corrections & Rehabilitation Department where she's responsible for developing and implementing behavioral health services for detained persons. In 1989, she was part of the team that initiated the first Drug Court, and directed the treatment programs for over 15 years. In the past five years, Dr. Montoya been a consultant and instructor for the Department of Justice National Institute of Corrections.

**Fred Moyer, FAIA**, Fred Moyer Associates

Fred Moyer FAIA, brings a focus upon Justice Facility Planning and Design that extends throughout the past 45 years. It began during his tenure as a Professor of Architecture at the University of Illinois, Champaign-Urbana, where he directed U.S. Department of Justice funded research resulting in guidelines publications for corrections, law enforcement and courts systems and facility planning. He founded and directed the National Clearinghouse for Criminal Justice Planning and Design, has been inducted as a Fellow of the AIA, has attained architectural registration in 42 states, and continues his practice today as President of Moyer Associates Inc. in Chicago.

**Terry Murphy**, Miami-Dade County Commissioner's Office District 2

**Gabriel Pendas**, Engage Miami

Gabriel Pendas is the Executive Director of Engage Miami. He attended Miami Dade College and then Florida State University, graduating with a BS in Physics. He served as FSU's Student Government Senate President and after graduation was Vice-President and President of the United States Student Association in DC. He learned organizing in the Bronx, working for three years as the Lead Housing Organizer for the Northwest Bronx Community and Clergy Coalition. He was the founder of the Dream Defenders and has organized community residents in South LA and Southeast San Diego.

**Bashia Price**, Miami University Student

**Wayne Rawlins**, Gang Alternative

**Harvey Ruvin**, Clerk of the Court

Harvey Ruvin has served as the Office of Miami-Dade County Clerk since 1992, first holding public office in 1968 as Mayor of the City of North Bay Village. Through over thirty years of community involvement he has been a leader in scores of civic, cultural, environmental and charitable organizations. He was named "2003 Public Technologist of the Year" by the Public Technology Institute, for his efforts to eliminate paper. This transformation of court records and e-filing is well on its way.

**Shaka Senghor**, DreamCorps

Shaka Senghor is a leading voice in criminal justice reform and the Director of Strategy for #Cut50, a national bipartisan initiative to safely and smartly reduce the prison population by 50 percent by 2025. His memoir, *Writing My Wrongs*, is an unforgettable tale of forgiveness and second chances, and speaks to the human impact of mass incarceration. Oprah Winfrey has referred to her interview with Shaka for Super Soul Sunday as "one of the best I've ever had—not just in my career, but in my life... His story touched my soul." Shaka's TED Talk has been viewed more than 1.2 million times.

**Deanna Van Buren**, FOURM Design

Deanna Van Buren is an architect and global thought leader researching and advocating for restorative justice centers, a radical transformation of justice architecture. She sits on the national board of Architects, Designers, and Planning for Social Responsibility and is the founding partner of FOURM design studio. Recent work in her practice includes the Syracuse Peacemaking Center in New York, the first of its kind in the United States. Deanna is also conducting the first design studios with incarcerated men and women. She recently completed The Loeb Fellowship at Harvard's Graduate School of Design.

**Gia Zapattini**, Young Architects Forum

**Kevin Springs**, Spring Forward

Kevin Springs is the Executive Director of Spring Forward, where he is directly responsible for the tasks of designing, developing and implementing strategic plans for his organization in a cost-effective and time-efficient manner. Springs is also responsible for the day-to-day operation of the organization, including managing committees and staff and developing business plans in collaboration with the board for the future of the organization.

**Commissioner Francis Suarez**, Miami-Dade County

**Simon Waterman**, Department of Corrections

Simon Waterman in construction management with Miami-Dade county for 30 years. He began in building maintenance, and is now Division Chief in the Miami-Dade Corrections and Rehabilitation Department. He directs activities of the MDCR Capital Improvement Program, Construction Management Section, and Facilities Management Bureau. He manages coordination of physical plant services, capital projects, life safety, correctional integrated security systems, design construction activities, and other comprehensive capital projects such as the 40-year recertification of facilities and new facilities development programs and planning.