AIA AAJ **NATIONAL CONFERENCE**

PORTLAND, OREGON | SEPTEMBER 18–21 **2013**

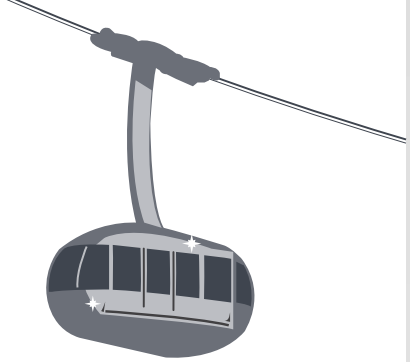
The Future Is Now:
Alternative Project Delivery

THE AMERICAN INSTITUTE OF ARCHITECTS
Academy of Architecture for Justice

IN PARTNERSHIP WITH
DBIA 20
1993 - 2013
Integration Is Our Foundation

CONFERENCE PROGRAM

www.aia.org/aaj



CONTENTS

Message from the Conference Chairs	1
Message from the AAJ	2
Schedule at a Glance	3
Concurrent Sessions	4
Architectural Tours	7
Plenary and Keynote	8
Session Descriptions	9
Speaker Biographies	15
Golf	30
JFR Awards Banquet	31
Exhibitor Information	32
Conference Map	36
Saturday Workshop	37
Experience Portland	38
Sponsors / Partnerships	42

ACKNOWLEDGMENTS

This conference is the result of excellent teamwork. The Academy of Architecture for Justice Advisory Group – Ms. Catherine Chan, Ms. Liz Minnis, Ms. Linda Bernauer, Mr. Lorenzo Lopez, and Ms. Amy Phillips – would like to extend our heartfelt gratitude to the conference planning committee:

Chair – Mr. Jim Mueller

Co-Chair – Mr. Gerald Winkler

Courts Track Chair – Mr. Bob Schwartz

Corrections/Detention Track Chair – Mr. Steve Carter

Law Enforcement Track Chair – Mr. Jake Davis

In addition, we would like to express our special thanks to the wonderful support of:

Ms. Kathleen Simpson, Ms. Lori Feinman and the entire team at the AIA

Ms. Monica Clarke and Mr. Nick Putnam

We are truly honored to work with such a talented (and fun) group! And thank you all for joining us—we look forward to sharing ideas with all of you!

The Academy of Architecture for Justice Advisory Group

MESSAGE FROM THIS YEAR'S CONFERENCE CHAIRS

We believe that the theme of this year's conference—Alternative Project Delivery—will have an especially broad bandwidth of interest across the justice marketplace since its context affects every participant in justice facility development: owner/users, design professionals, builders, vendors, financiers, operators, et.al. As the utilization of various delivery methodologies and the technologies that effectively mandate them, such as Building Information Modeling (BIM), evolve over the foreseeable future, the interface between participants must inevitably become a more intimate one. This process of integration will change not only how we practice our professions but also how we will structure our respective business models to successfully engage the changing environment. It will require that, as a community, we become more collaborative and transparent rather than combative and protective, that we mutually respect one another's needs and motivations, and that we partner in the best interests of our shared project work.

Though challenging, we are experiencing one of those exciting periods of change which can and will transform what we do and how we do it. It is the salient issue of our time, yet, in large part, it has progressed in and of its own momentum with limited collective forethought, planning, and discipline. Subsequently, the conference will be comprised of a series of detention/corrections, court, and law enforcement track sessions selected to motivate and encourage discussions which address the utility and financial viability of the various alternative delivery models.

It is the goal of this year's conference to bring together the entire kaleidoscope of delivery participants to openly share knowledge, best practices, perspective, and concerns across the disciplines in the interest of achieving a more equitable standard of practice in the application of alternative delivery protocols. To this end, the Design-Build Institute of America has most generously and enthusiastically committed its active support to the success of the conference.

Historically, this conference has been a crucible for facilitating discussion and expediting knowledge transfer across our large, diverse community. So come to Portland, promote the dialogue, assist with the formation of our future, and enjoy some of the best wine and food in the country!

Sincerely,

Jim Mueller, AIA
2013 Conference Chair

Gerald Winkler, AIA, NCARB
2013 Conference Co-Chair

MESSAGE FROM THE AAJ ADVISORY GROUP CHAIR

© Chi Fang Photography

Welcome to our 2013 Academy of Architecture for Justice (AAJ) Conference held in the beautiful city of Portland in Oregon! We treasure this annual opportunity to meet up face to face with our fellow colleagues and partners who share the same passion and interest for justice architecture. We are not "only architects talking to architects" – AAJ membership represents more than 1,800 individuals from every facet of the industry, including design professionals, facility owners and operators, contractors and developers alike.

I would like to welcome the collaborative participation of Design-Build Institute of America (DBIA) and AIA Project Delivery Knowledge Community. You can earn both AIA and DBIA CE credits for attending this conference. What an exciting step we made for true partnership.

Like a building project, everyone on the team, behind and in front of the scenes, contributes to the successful outcomes. Collaboration should be celebrated at all levels, from the emerging professionals (EP) to the seasoned veterans. This year, we have awarded scholarship to six EP to report for and attend our conference: Ms. Erin Costino, Ms. Jenna Rae Pairolero, Ms. Emily Schilb, Mr. Tommy Sinclair, Ms. Marcia Strange, Ms. Laura Wood, Ms. Roxanne Robles, and Ms. Adrienne Fainman. Please reach out to and share with them your thoughts.

We live in the age of changes where reinventing ourselves is the new constant. It is a new way of life that nothing is quite the same like five, ten or twenty years ago – people (generation and culture), economy, communication, delivery, service model, etc. We need to think outside the box of "business as usual" so we can stay ahead of the game and, better yet, bring along the next wave of changes.

How do we keep up with these changes? What should we do as design and building partners in the justice architecture community to make **good** changes happen? How can we take advantage of the new technologies to advance ourselves in this business? I believe the simple answer is in **us**. We, owners, designers, and builders alike, should come together to partner and collaborate for the best results. It would be a win-win project for all – embrace the high efficiency in communication, digital design, virtual construction planning, data-centric documentation, and many more.

We no longer need to work or think in segments. Project delivery can now have the flexibility of blending in different elements of the planning, design and construction at different times. The conventional steps may no longer apply when everything can be seamlessly linked together. We actually have many more choices to work a project out effectively, efficiently and successfully. The traditional way of handing over from one entity to another, from one phase to another may not be the most efficient way of doing business anymore.

The new means will help us get to where we want quicker and easier if we use them wisely. The most valuable and irreplaceable asset is in us, the people. The new "**business unusual**" is in our hands. The new successful changes are of our own making. Let's work together to march into the new future of justice architecture!

Sincerely,

Catherine Chan, AIA, HKIA, LEED AP BD+C
2013 National AAJ Advisory Group Chair

SCHEDULE AT A GLANCE

WEDNESDAY, SEPTEMBER 18

9:00 AM–12:00 PM Golf Tee Times (external social event, see page 30 for details)

11:00 AM Registration Opens – Hilton Portland & Executive Tower

1:45 PM–3:30 PM AAJ Advisory Group Meeting (open to all members)

4:00 PM–5:30 PM Opening Plenary: Craig H. Unger, DBIA – Alternative Project Delivery: An Owner's Perspective

5:30 PM–7:30 PM Welcome Reception with Exhibitors

THURSDAY, SEPTEMBER 19

7:00 AM–8:00 AM Continental Breakfast With Exhibitors

8:00 AM–9:30 AM Concurrent Sessions

9:45 AM–11:15 AM Concurrent Sessions

11:30 AM–1:00 PM Keynote Lunch: George T. Heery, FAIA, RIBA, FCMAA, FBIA + Jeffery K. Luney, AIA, LEED AP – Focus on Bridging: Understanding Features & Benefits of this Alternative Project Delivery Method

1:15 PM–2:45 PM Concurrent Sessions

2:45 PM–3:30 PM Afternoon Break with Exhibitors

3:30 PM–4:30 PM Concurrent Sessions

4:30 PM–5:30 PM Reception with Exhibitors

7:00 PM–10:00 PM JFR Awards Banquet - JFR 13 Jury - Lessons from the State-of-the-Art (ticketed event)

FRIDAY, SEPTEMBER 20

7:00 AM–8:00 AM Special Breakfast Program with Cliff Brewis, Hon. AIA CC
The Business Value of BIM in North America – Multi Year Trend Analysis & User Ratings (2007–2012)

8:00 AM–9:30 AM Concurrent Sessions

9:45 AM–10:45 AM Concurrent Sessions

11:00 AM–Noon Concurrent Sessions

12:15 PM–1:30 PM Lunch & Closing Plenary: Judge James R. Hargreaves, Mark Kroeker & Michael Gower – Reflections & Trends in the Criminal Justice System

1:45 PM–2:45 Cross Pollination Discussion

3:00 PM–5:00 PM Facility Tours: including the Edith Green/Wendell Wyatt Federal Building, Mark O. Hatfield United States Courthouse, Nike World Campus, and Washington County Community Corrections Facility

SATURDAY, SEPTEMBER 21

7:30 AM–11:00 AM Sustainable Justice Workshop (free, registration required)

CONCURRENT SESSIONS

COURTS | CORRECTIONS/DETENTION | LAW ENFORCEMENT/OTHERS

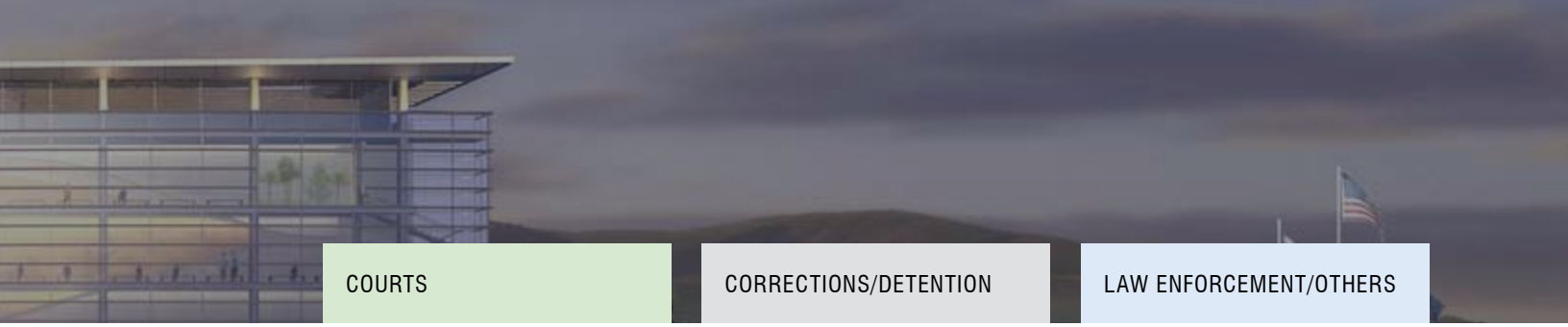
WEDNESDAY

9 AM	Tee Time! Oregon Golf Association Golf Course, 2850 Hazelnut Drive, Woodburn, OR (External Social Event)
11 AM	**Registration Opens**
1:45–3:30 PM	**AAJ Advisory Group Meeting (open to all members)**
4–5:30 PM	PL-01: 1.5 LUs **Opening Plenary: Craig H. Unger, DBIA – Alternate Project Delivery: An Owner's Perspective**
5:30–7:30 PM	**Welcome Reception with Exhibitor**

THURSDAY

7 AM	Continental Breakfast		
8 AM	CT-01: 1.5 HSW/LUs **Court Technology: AIA/InfoComm Guidelines, Delivery & Emerging Trends** Robert W. Schwartz, FAIA, LEED AP BD+C Jay Farbstein, PhD, FAIA Jennifer Williard, CTS David Samura	CD-01: 1.5 LUs **Alternative Delivery Methods Lessons Learned - Washington State Department of Corrections** Larry Hurlbert, AIA, DBIA Bill Kent David Jansen, PE, LEED AP Bill Dobyns, DBIA, LEED AP Bill Phillips, PE	LE-01: 1.5 LUs **Design Build Best Practices*** Greg Gidez, AIA, DBIA, moderator Jim Whitaker, AIA, DBIA, NCARB Jeff Goodale, ACA Brian Day Patrick Crosby, SE, LEED AP, DBIA Craig H. Unger, DBIA
9:45 AM	CT-02: 1.5 LUs **Opportunities in Austerity for Courts & Communities** Frank Greene, FAIA Julia Hughes, AIA, LEED AP BD+C Elizabeth Minnis, AIA	CD-02: 1.5 LUs **P3: Lessons from Around the World** Robert Fisch, AICP, LEED AP David Banks Marv Hounjet, MBA, ME Robert Boraks, OAA	LE-02: 1.5 LUs **Design Excellence through Design Build (& Other Integrated Project Deliveries)*** Greg Gidez, AIA, DBIA, moderator Beverly Prior, FAIA, LEED® BD+C, NCARB Rick del Monte, AIA Curt Fentress, FAIA, RIBA Kay Compton, AIA
11:30 AM–1 PM	PL-02: 1 LU **Keynote Lunch: George T. Heery, FAIA, RIBA, FCMAA, FBIA & Jeffery K. Luney, AIA, LEED AP** **Focus on Bridging: Understanding Features & Benefits of this Alternative Project Delivery Method**		

*Sessions co-sponsored be the Design Build Institute of America and the AIA Project Delivery Knowledge Community.



	COURTS	CORRECTIONS/DETENTION	LAW ENFORCEMENT/OTHERS

THURSDAY

1:15 PM	CT-03: 1.5 HSW/LUs **A New Courthouse Paradigm** Charles M. Oraftik, FAIA Jay Farbstein, PhD, FAIA Lorenzo Lopez, AIA, LEED AP Peter Kiefer Phil Knox	CD-03: 1.5 HSW/LUs **Achieving Forensic Facility Design Excellence in the Context of Alternative Project Delivery** Michael A. Moxam, OAA Russell McElroy, AIA, NCARB Tom Kyle, OAA, MRAIC, LEED AP	LE-03: 1.5 LUs **California Highway Patrol, Grass Valley Lessons Learned – A Case Study** Michael E. Smith, AIA Erik Winje, LEED AP Patrick McCuen
2:45–3:30 PM	Afternoon Break with Exhibitors		
3:30 PM	CT-04: 1 LU **Alternative Project Delivery... Boom or Bust?** Curt Parde, AIA, LEED BD+C Michael Brenchley, AIA	CD-04: 1 LU **At-Risk/GMP Program Management: The Next Evolution in Project Delivery** Bill Echols	LE-04: 1 LU **Lean Collaborative Tools Applied to Public Funded Design Build Projects ("Making Projects Fun Again")** Bill Proctor
4:30–5:30 PM	Reception with Exhibitors		
7–10 PM	JFR: 1 LU Justice Facilities Review Banquet (separate ticketed event) – Oregon Historical Society **The JFR Awards: Lessons from the State-of-the-Art** Jay Farbstein, PhD, FAIA, Jury Chair and Moderator		

FRIDAY

7 AM	PL-03: 1 LU **Special Breakfast Program with Cliff Brewis, Hon. AIA CC** **The Business Value of BIM in North America. Multi Year Trend Analysis and User Ratings (2007–2012)**		
8 AM	CT-05: 1.5 LUs **Lessons from the DBFM Trenches** David Clusiau, OAA, FRAIC, LEED AP	CD-05: 1.5 LUs **The Real "P3" Delivery Model: Perception, Process & Politics** Laura Maiello Doug Younger Buddy Johns	LE-05: 1.5 HSW/LUs **Sustainable Justice Principles in Practice Part 1: Case Studies** Larry Hartman, AIA, Moderator Raphael Sperry, AIA, LEED AP Tom Perica, AIA, LEED AP Julia Hughes, AIA, LEED AP BD+C Alan Bright, AIA, LEED AP Ken Ricci, FAIA Frank Greene, FAIA

CONCURRENT SESSIONS

	COURTS	CORRECTIONS/DETENTION	LAW ENFORCEMENT/OTHERS
FRIDAY			
9:45 AM	CT-06: 1 LU **Renew, Expand or Replace: Making the Tough Calls** Michael Bowers, PE, MSE Charles (Chuck) Short Douglas Bray Duncan Broyd, RIBA, LEED AP BD+C	CD-06: 1 HSW/LU **California's New Prison Health Care Facility** George Dyckes Colin Blaney, SE Jeff Goodale, ACA Mark Radell, LEED AP BD+C Mike Justice, AIA Michael Meredith Shannon Gustine Bill Prindle, LEED AP Paul Hagashima, AIA, LEED AP	LE-06: 1 HSW/LU **Sustainable Justice Principles in Practice Part II: A Systems Approach** Julia Hughes, AIA, LEED AP BD+C, Moderator Elizabeth Minnis, AIA Wendy Still Jeanne Woodford Richard W. Velde Beverly Prior, FAIA, LEED BD+C, NCARB Larry Hartman, AIA
11 AM	CT-07: 1 LU **Courts Design Excellence & Rapid Delivery at Billings & Bakersfield** Steve McConnell, FAIA, LEED AP, NCARB Matthew Somerton, AIA	CD-07: 1 LU **The Private Sector's Best Practices in Delivery Methods - CCA Experience & Philosophy** Joseph F. Haines, AIA, DBIA Wayne Einbinder Tim Aebie, AIA, DBIA	LE-07: 1 LU **A 21st Century Police Heaquarters Rises Out of the Heart of Darkness** Jake Davis, AIA, LEED AP Brian Meade, AIA, LEED AP Larry Hlavacek, AIA, SE
12:15 PM	PL04: 1.25 LUs **Lunch & Closing Plenary with Judge James R. Hargreaves, Mark Kroeker, and Michael Gower** **Reflections & Trends in the Criminal Justice System**		
1:45 PM	**Cross-Pollination Discussion**		
3–5 PM	Tours: 1 LU each **Facility Tours: including the Edith Green/Wendell Wyatt Federal Building, Mark O. Hatfield United States Courthouse, Washington County Community Corrections Center, and Nike World Campus**		
Evening	Feast Portland (External Social Event)		
SATURDAY			
7:30–11 AM	SA-01: 3 HSW/LUs **Sustainable Justice Workshop (free, registration required)**		

**Program subject to change.

ARCHITECTURAL TOURS

Edith Green/Wendell Wyatt Federal Building

Friday, September 20 from 3:00 PM – 4:30 PM

Meet at Federal Building entrance at 3:00 PM. 1220 SW 3rd Avenue

The recently completed Federal Building modernization is a $139M CMc project which is a poster child for GSA's green building program. The 525,000 SF building was modernized under the Federal Guiding Principals for High Performing Green Buildings and funded under the American Recovery and Reinvestment Act of 2009. It is on track for LEED Platinum Certification.

Tour Leaders: Jennifer Taylor, AIA, SERA Architects; Lisa Patterson, AIA, SERA Architects; Matthew Braun, PE, Howard S. Wright Co.

Mark O. Hatfield United States Courthouse

Friday, September 20 from 3:00 PM – 5:00 PM

Meet at Courthouse entrance at 3:00 PM. 620 SW Main Street

A product of GSA's Design Excellence Program, the 16 story Courthouse completes the government center district in downtown Portland. The 563,000 SF courthouse provides space for 21 district and magistrate courtrooms, judges chambers, and support spaces including offices for the Clerk of the Court, US Marshals, the circuit library, probation, and pretrial.

Tour Leaders: Libby Barber, AIA, BOORA Architects; John Meadows, AIA, BOORA Architects

Nike World Campus

Friday, September 20 from 3:00 PM – 5:00 PM

One Bowerman Drive, Beaverton, OR | Bus tour guided - 2 hours (Meet to board bus at hotel entrance at 2:45 PM)

Nike World Headquarters consists of 23 buildings of over 2.5 million SF planned and designed by one architect on 225 acres, all reflecting the Fortune 500 company's sports and recreation brand. The campus incorporates a network of trails, a central lake and wetland habitat system, and recreation facilities. The multi-phase project has received numerous awards, including BOMA's International Corporate Campus of the Year and recognition by ESPN as "one of America's most important sports venues.

Tour Leaders: Michael Monnier, AIA, Nike, Inc.; Marc Labadie, CSI, LEED AP, TVA Architects

Washington County Community Corrections Center

Friday, September 20 from 3:00 PM – 5:00 PM

260 SW Adams Street, Hillsboro, OR | Bus tour guided - 2 hours
Meet to board bus at hotel entrance at 2:45 PM.

This multi-function 77,000 SF county justice center includes a 544 bed Jail, 224 bed Community Corrections Center, Law Enforcement operations of the Sheriff's Department, and Courts. The Community Corrections component is recognized as a national model. Local firm ZGF in association with HDR Architecture designed the overall facility with HDR providing all of the Detention Housing design and Jail operations portion of the project.

Tour Leaders: Cpl. Heather Wiley, assisting: Bill Akiyama, HDR

PLENARY & KEYNOTE

OPENING PLENARY

Craig Unger

Wednesday, September 18

4–5:30 PM

Alternate Project Delivery: An Owner's Perspective

Owners have various options in delivering new Projects. Why is industry trending towards an integrated design-build project delivery approach? More and more Owners are making the transition away from the traditional linear design-bid-build project delivery methodology. This session will entail a discussion on risk assessment, performance-based requirements and source selection procedures, with an emphasis on integrated design-build "done right."

With an introduction by:

Jim Mueller, AIA, DBIA, AAJ 2013 Conference Chair

KEYNOTE LUNCH

George T. Heery FAIA, RIBA, FCMAA, FBIA

Jeffrey F. Luney AIA, LEED AP

Thursday, September 19

11:30 AM–1 PM

Focus on Bridging: Understanding Features & Benefits of this Alternative Project Delivery Method

Features & Benefits to Owners for Bridging as an Alternative Project Delivery Method for Justice Facilities and all types of buildings except single family residences and other small projects.

With an introduction by:

Jim Mueller, AIA, DBIA, AIA AAJ 2013 Conference Chair

BREAKFAST PRESENTATION

Cliff Brewis Hon. AIA CC

Friday, September 20

4–5:30 PM

The Business Value of BIM in North America. Multi Year Trend Analysis and User Ratings (2007-2012)

Features & Benefits to Owners for Bridging as an Alternative Project Delivery Method for Justice Facilities and all types of buildings except single family residences and other small projects.

With an introduction by:

Jake Davis, AIA, LEED AP, AIA AAJ 2013 Conference Law Enforcement Track Leader

CLOSING PLENARY

Judge James R. Hargreaves

Mark Kroeker

Michael Gower

Friday, September 20

12:15–1:30 PM

Reflections and Trends in the Criminal Justice System

Knowledgeable local representatives of the Oregon criminal justice system will reflect on their roles as a judge, chief of police, and correctional administrator within the context of emerging trends that could influence the ways that facilities to house the operations may change in the future.

With an introduction by:

Steve Carter, AICP, AIA AAJ 2013 Courts Track Leader

SESSION DESCRIPTIONS
COURTS

Court Technology: AIA/InfoComm Guidelines, Delivery & Emerging Trends

Thursday September 19

8–9:30 AM

This session reviews the recently published Court Technology Guidelines developed jointly by members of the AAJ and InfoComm and project delivery; examines new technologies impacting future court operations and explores the specialized technology used by the International Criminal Court in The Hague to linking participants from remote areas of the world.

SPEAKERS

Robert W. Schwartz, FAIA, LEED AP BD+C

Jay Farbstein, PhD, FAIA

Jennifer Williard, CTS

David Samura

Opportunities in Austerity for Courts & Communities

Thursday September 19

9:45–11:15 AM

The current economic challenges in funding for public programs and projects have placed great pressure on courts officials to continue to provide necessary services in the face of inadequate facilities and growing need. The opportunity for innovation, driven both by the imperative to reduce cost while increasing effectiveness, is never greater than in such a crisis, where all aspects of operations must be closely scrutinized. This panel will provide an overview of national best practices in innovation, with a detailed look at the current responses in the California court system, extracting lessons for broad application.

SPEAKERS

Frank Greene, FAIA

Julia Hughes, AIA, LEED AP BD+C

Elizabeth Minnis, AIA

A New Courthouse Paradigm

Thursday September 19

1:15–2:45 PM

This joint AAJ/NACM presentation will reimagine and predict the characteristics of tomorrow's courthouse by anticipating future court operational and facility changes that will result from rapidly advancing technologies, economic necessity, significant operational trends and changing demographic, climatic and societal conditions. This will not be about "tweaking" today's courthouse. It will be about anticipating the emergence of an entirely new paradigm for future judicial facilities. This, in turn, could have an astonishing impact on how "today's" court facilities are programmed, planned and designed.

SPEAKERS

Charles M. Oraftik, FAIA

Jay Farbstein, PhD, FAIA

Lorenzo Lopez, AIA, LEED AP

Peter Kiefer

Phil Knox

Alternative Project Delivery ... Boom or Bust?

Thursday, September 19

3:30–4:30 PM

Often, architects are on the outside looking in during initial development of D/B projects. In addition, it is expensive to pursue D/B work due to the effort required to submit a D/B proposal. Let's explore project examples and look at what works best for all involved.

SPEAKERS

Curt Parde, AIA, LEED BD+C

Michael Brenchley, AIA

Lessons from the DBFM trenches

Friday September 20

8:00–9:30 AM

Based on the experience learned from seven justice related Design-Build-Finance-Operate (DBFM) pursuits, both wins and losses, the challenges of this delivery method for the consultant architect will be examined bringing to light factors that impact project development not usually confronted in the traditional design bid model.

SPEAKERS

David Clusiau, OAA, FRAIC, LEED AP

SESSION DESCRIPTIONS
COURTS

Renew, Expand or Replace: Making the Tough Calls

Friday September 20
9:45–10:45 AM

How can we help court stakeholders make informed decisions on whether to renovate, expand or replace their existing facilities? How to intelligently and rationally understand and balance factors such as: financing challenges, potential construction/operations conflicts, transformational technologies, initial costs, life cycle costs, operational efficiency, political goals, new code requirements, rapidly changing technologies, inter-departmental rivalries, etc., that combine to slow or stall (often for many years) any kind of forward progress toward improved court facilities?

SPEAKERS
Michael Bowers, PE MSE
Charles (Chuck) Short
Douglas Bray
Duncan Broyd, RIBA, LEED AP BD+C

Courts Design Excellence & Rapid Delivery at Billings & Bakersfield

Friday September 20
11:00 AM–12:00 PM

In this case study session, NBBJ will present their learnings from the design and delivery of the GSA's first two competition-selected, design-build, Design Excellence courthouses. The architects will focus on the innovations required in both design and process to achieve the goals of this new GSA delivery model.

SPEAKERS
Steve McConnell, FAIA, LEED AP, NCARB
Matthew Somerton, AIA

TRACK CHAIR: BOB SCHWARTZ, FAIA
Group Vice President, Justice Planner and Designer, HOK
St. Louis, Missouri

SESSION DESCRIPTIONS

CORRECTIONS & DETENTION

Alternative Delivery Methods Lessons Learned - Washington State Department of Corrections

Thursday September 19

8 AM–9:30 AM

The panel will discuss utilizing case studies of both GC/CM (Washington State version of CM at Risk) and Design-Build correctional projects of the Washington State Department of Corrections. It will highlight the experiences and lessons learned from utilizing these alternative delivery methods. The panel will include the Owners, Builders, and an Architect involved in the different delivery methods. Best practices for each delivery method will also be shared.

SPEAKERS

Larry Hurlbert, AIA, DBIA

Bill Kent

David Jansen, PE, LEED AP

Bill Dobyns, DBIA, LEED AP

Bill Phillips, PE

P3: Lessons from Around the World

Thursday September 19

9:45 AM–11:15 AM

The panel of international practitioners who have developed P3 justice projects will share their lessons learned from successfully using the project delivery method in other countries on built projects.

SPEAKERS

Robert Fisch, AICP, LEED AP

David Banks

Achieving Forensic Facility Design Excellence In the Context of Alternative Project Delivery

Thursday September 19

1:15 PM–2:45 PM

The largest forensics laboratory facility in North America, located in Toronto, Ontario is now complete and open for business. Delivered using the Province of Ontario's Public-Private Partnership approach, the new Forensic Service and Coroners Court Complex exemplifies the highest quality of laboratory, workplace and urban design resulting in a highly functional facility that will provide its developing community with a sense of civic identity, pride and belonging.

SPEAKERS

Michael A. Moxam, OAA

Russell McElroy, AIA, NCARB

Tom Kyle, OAA, MRAIC, LEED AP

At-Risk/GMP Program Management: The Next Evolution in Project Delivery

Thursday September 19

3:30 PM–4:30 PM

At AIA's 1999 Conference, this presentation of a "newer" delivery method was presented. At the time not only was the name new, so was the concept. It is still new, but single responsibility project delivery is gaining ground. No longer are owners faced with a short list for project delivery.

SPEAKERS

Bill Echols

The Real "P3" Delivery Model: Perception, Process and Politics

Friday September 20

8 AM–9:30 AM

The evolving P3 financing and delivery model has breathed new life into public infrastructure projects throughout the world. But what exactly is P3? What are its risks and rewards? How do social infrastructure projects benefit from the model? How can architects maintain design decision integrity in a cost-driven model? This panel of representatives from the design, developer, and legal communities, will explore the critical "need to know" elements of P3, substantively and strategically.

SPEAKERS

Laura Maiello

Doug Younger

Buddy Johns

California's New Prison Health Care Facility

Friday September 20

9:45 AM–10:45 AM

The 2,855-bed California Health Care Facility in Stockton, California is the California Department of Corrections and Rehabilitation's new prison health care facility and their first design/build project. Hear about the challenges and successes of delivering this complex facility from the owner, criteria architect, and representatives from the project's three design/build teams.

SPEAKERS

George Dyckes

Colin Blaney, SE

Jeff Goodale, ACA

Mark Radell, LEED AP BD+C

Mike Justice, AIA

Michael Meredith

Shannon Gustine

Bill Prindle, LEED AP

Paul Hagashima, AIA, LEED AP

SESSION DESCRIPTIONS
CORRECTIONS & DETENTION

The Private Sector's Best Practices in Delivery Methods—CCA Experience and Philosophy

Friday, September 20
11:00 AM –-12:00 PM

A historical perspective of CCA's best practice experience in procuring services for their facility development over a 30 year history and why this process continues to evolve to respond to today's changing marketplace.

SPEAKERS
Joseph F. Haines, AIA, DBIA
Wayne Einbinder
Tim Aebie, AIA, DBIA

TRACK CHAIR: STEPHEN CARTER, AICP
Founder and President, CGL
Columbia, South Carolina

SESSION DESCRIPTIONS
LAW ENFORCEMENT & OTHERS

Design Build Best Practices

Thursday September 19
8 AM–9:30 AM

Design Build is growing as a project delivery method. Design Build is a different way of doing business and requires a different approach to succeed. Come hear about Design Build best practices from successful industry practitioners and hear how to do Design Build done right.

SPEAKERS
Greg Gidez, AIA, DBIA, moderator
Jim Whitaker, AIA, DBIA, NCARB
Jeff Goodale, ACA
Brian Day
Patrick Crosby, SE, LEED AP, DBIA
Craig H. Unger, DBIA

Session co-sponsored be the Design Build Institute of America and the AIA Project Delivery Knowledge Community.

Design Excellence through Design Build (and Other Integrated Project Deliveries)

Thursday September 19
9:45 AM–11:15 AM

Can your design build team achieve design excellence in a design build project? What is design excellence in a civic building, correctional facility, a Federal Courthouse? A panel of industry experts will discuss the meaning of design excellence and best practices in achieving the mark.

SPEAKERS
Greg Gidez, AIA, DBIA, moderator
Beverly Prior, FAIA, LEED BD+C, NCARB
Rick del Monte, AIA
Curt Fentress, FAIA, RIBA
Kay Compton, AIA

Session co-sponsored be the Design Build Institute of America and the AIA Project Delivery Knowledge Community.

California Highway Patrol, Grass Valley Lessons Learned—A Case Study

Thursday September 19
1:15 PM–2:45 PM

The Design / Build / Finance / Maintain delivery method presents many advantages to all participating parties. It also presents many risks and challenges. In this presentation the D/B/F/M team members of the recently competed California Highway Patrol – Grass Valley Area Office present their lessons learned.

SPEAKERS
Michael E. Smith, AIA
Erik Winje, LEED AP
Patrick McCuen

Lean Collaborative Tools Applied to Public Funded Design Build Projects ("Making Projects Fun Again")

Thursday September 19
3:30 PM–4:30 PM

A discussion about how lean collaborative process tools can be adapted to the planning and design phases of public funded projects to deliver true design excellence at reduced capital and long-term operating costs.

SPEAKERS
Bill Proctor

Sustainable Justice Principles in Practice Part I: Case Studies

Friday September 20
8 AM–9:30 AM

The SJ Checklist Guide has evolved into a tool for clients/planners/architects to guide decision-making with sustainable principles. We will review these principles via case studies including the Denver Justice Courthouse & Jail; San Diego County Women's Detention Facility; Maricopa County South Court Tower; San Francisco Public Safety Building; and San Mateo County Jail.

SPEAKERS
Larry Hartman, AIA, Moderator
Raphael Sperry, AIA, LEED AP
Tom Perica, AIA, LEED AP
Julia Hughes, AIA, LEED AP BD+C
Alan Bright, AIA, LEED AP
Ken Ricci, FAIA
Frank Greene, FAIA

SESSION DESCRIPTIONS
LAW ENFORCEMENT & OTHERS

Sustainable Justice Principles in Practice Part II: A Systems Approach

Friday September 20
9:45 AM–10:45 AM

Sustainable Justice Principles serve justice facilities and the communities within which they reside as well as broader justice system goals at municipal, state, and federal levels. Through a series of interviews we will investigate current developments from the perspective of a systems approach to guide facility owners and operators, and practitioners in their decision-making.

SPEAKERS
Julia Hughes, AIA, LEED AP BD+C, Moderator
Elizabeth Minnis, AIA
Wendy Still
Jeanne Woodford
Richard W. Velde
Beverly Prior, FAIA, LEED BD+C, NCARB
Larry Hartman, AIA

A 21st Century Police Headquarters Rises out of the Heart of Darkness

Friday, September 20
11:00 AM–12:00 PM

Learn how when building a new police headquarters even the most trying economic circumstances can be overcome through collaboration and creativity.

SPEAKERS
Jake Davis, AIA, LEED AP
Brian Meade, AIA, LEED AP
Larry Hlavacek, AIA, SE

TRACK CHAIR: JAKE DAVIS, AIA, LEED AP
North Central Region Justice + Civic Leader, DLR Group
Chicago, Illinois

Cross-Pollination Discussion

Friday, September 20
1:45 PM –-2:45 PM

Dictionary Definition: cross–pol•li•na•tion *noun* \ˌkrȯs-ˌpä-lə-ˈnā-shən\

1. (Botany) The transfer of pollen from the flower of one plant to the flower of a plant having a different genetic constitution.
2. A sharing or interchange of knowledge, ideas, etc., as for mutual enrichment; influence or inspiration between or among diverse elements.

Good ideas need to be shared to create GREAT results! With inspirational dialogues and provocative conversations generated through the preceding sessions, the "Cross-Pollination" time provides the ideal opportunities for the entire conference audience, across tracks, to come together to bring the innovative thoughts to fruition, business as usual to unusual, and status quo to exceptional performance!

Our Future is Now: The new successes are of our own making. Let's work together for the bright tomorrow of justice architecture delivered in a whole new perspective!

MODERATOR
Catherine Chan, AIA, HKIA, LEED AP BD+C,
2013 National AAJ Advisory Group Chair (HDR Architecture)
Jim Mueller, AIA, 2013 Conference Chair (KMD Architects)

THE INTENT
The intent of the conference is to bring together the participants attendant to developing justice facility building types. A forum will be provided for discussion of how evolving delivery methods affect our relationships and our respective professional cultures. Many of those diverse delivery processes are regularly being redefined on an ad hoc, project centric basis, often without equitable consideration of each party's needs, constraints, and financial capacity. It is the desire of the AAJ, in partnership with the DBIA, that this conference will serve as a catalyst for cross-discipline collaboration in the interest of developing consistency and continuity in the procurement and, subsequently, the delivery process. The goal of this session is to consolidate and bring to bear what we know, as well as what we've heard and what we've learned, and have an open dialogue addressing where we go from here. Rather than all of the attendees simply dispersing, going their separate ways, and falling back into old, ingrained habits, we would like to generate a protocol for continuing the discussion in a meaningful way...to produce a tangible product which benefits the entire community. Come and give us your thoughts.

SPEAKER BIOGRAPHIES

Timothy S. Aebie AIA, DBIA

Corrections Corporation of America

Timothy has worked in the private sector in project delivery for nearly 20 years. He has been involved in public entity Design-Bid-Build delivery of over 50 projects ranging from Juvenile Courts in Seminole County, Florida to many fire stations throughout the State of Florida and the Southeast. He has also worked on the private side of the construction industry delivering projects through all manner of delivery methods – hard bid, DBD, Design Build, CM at Risk, etc. Currently at Corrections Corporation of America (CCA) Timothy Aebie oversees the Design department for CCA real estate and has helped deliver several projects for CCA. CCA is in the process of embracing Alternative Project Delivery to achieve best value.

David Banks

G4S

David has over 20 years experience delivering prison and related custodial services to governments including 15 years leading the G4S (formerly Group 4) Care and Justice business. He has worked in a variety of jurisdictions including the UK, Australia, and South Africa. His PPP credentials include taking the role of sponsor, equity investor and operator in a number of prison concession contracts including HMP Altcourse, the first PPP prison in the UK (a 1200 place maximum security prison which held the reputation as the 'jewel in the crown' on the English prison system), the first two Secure training Centres in the UK (offering high intensity education based care for juvenile offenders), the first PPP prison in South Africa, Mangaung Correctional Centre (a 3000 place maximum security prison described by a former Minister of Corrections as 'the prison of rehabilitation') and Port Philip Prison in Victoria (a 600 place complex prison at the heart of the Victorian prison system). David has a financial background which supplements his operator experience and his current work includes the development of PPPs elsewhere in the world.

Colin P. Blaney SE

ZFA Structural Engineers

Colin has more than 24 years of experience in structural engineering and design of community colleges, healthcare and correctional facilities throughout California and Washington. As a principal in charge, Colin maintains an active role throughout the entire engagement to ensure a wide range of structural systems are evaluated, well defined and buildable once chosen. With extensive experience in both the design-bid-build and design-build project delivery systems, Colin is well aware of total project costs and prides himself with structural solutions that are thoughtful, creative and most importantly cost effective. Colin is well engaged with the Structural Engineer's Association of Northern California both within technical committees as well as leadership roles. Colin also maintains an active role in the development and review of State and National Codes, is a frequent speaker for the Structural Engineers' Association of California (SEAOC), and has published numerous technical papers for SEAOC, EERI, and various other technical organizations.

Robert Boraks OAA

Parkin Architects Limited

Robert manages Canadian based Parkin's Ottawa office and heads the firm's Justice Division. He has degrees in Architecture and in Science and loves to work on complex projects. His justice experience includes numerous master plans and completed correctional facilities in Canada and abroad. One of his projects was recently awarded an AIA/AAJ Award of Excellence Citation. Robert has personally worked on ten P3 initiatives. His involvement has included P3 Master Plans, compliance architecture, serving on a P3 selection committee, and numerous pursuits. His P3 experience includes Justice, Health Care, Forensic Psychiatry, and Transportation. Project costs have ranged from $90 million to $2.2 billion. Parkin has extensive P3 experience having been shortlisted on 26 P3 building pursuits, more than any other Architectural firm in Canada. Project types include Build/Finance, Design/Build/Finance, and Design/Build/Finance/Maintain. Parkin has participated in P3 projects since their inception in Canada (2002), and has won projects in every Provincial jurisdiction that utilizes the P3 means of construction delivery. This experience has given the firm a unique understanding of the Architectural opportunities and challenges associated with this evolving procurement method.

Michael Bowers PE, MSE

Michael has served in the Facilities and Public Infrastructure area for 30 years as a Registered Professional Engineer with a Master's Degree. As a leader and executive manager, he has overseen $5 billion of public infrastructure and facilities work on the West Coast and internationally via his U.S. Navy Civil Engineer Corps career prior to entering local government in 2006. Michael has strong experience in innovative, turnkey design and construction projects to include some of the most cutting edge Public-Private partnership work.

Douglas M. Bray

Douglas M. Bray has been the Trial Court Administrator for the Fourth Judicial District, Circuit of the State of Oregon since 1998. He holds professional membership with the Oregon State Bar, Multnomah Bar Association, National Association of Court Managers, Forum for the Advancement of Court Technology. He is a member of the OSB Task Force on Electronic Filing 2005-2006; Oregon eCourt Implementation Committee May 2008-June 2009; Oregon eCourt Steering Committee July 2009 to present; OSB/OJD Joint Task Force on eCourt 2010 to present; and OSB Bar, Press and Broadcasters Council 2009 to present. He received his Juris Doctor from Willamette University in 1986; his Masters of Business Administration from Atkinson School of Management at Willamette University in 1980; and his Baccalaureate (Community Service and Public Affairs) from the University of Oregon in 1971.

SPEAKER BIOGRAPHIES

Michael Brenchley AIA

HDR Architecture, Inc.

Mr. Brenchley is a Senior Vice President of HDR Architecture, Inc., and is the Director of Alternative Delivery Services for HDR Architecture. He has 25 years of experience in the design of large, technically complex projects for Federal, State and local governments. His experience has ranged from developing and assisting in approving government funding documents, facility and system-wide master planning, strategic planning, program management, Public-Private Partnerships, developing design-build request for proposals, traditional design-build and modified design-build including design-build bridging documents, design-build lease back, design led design-build and CM at risk. His specialized experience includes advising governmental clients on various procurement options and the evaluation of Public Private Partnership (P3) documentation. He is the author of numerous articles related to the development of Public Sector projects and the complexity of large-scale facilities.

A few recent projects Mike has been involved with that involve alternative delivery include: Hays County TX, Courthouse/ Government Center – D/B; California Health Care Facility (CHCF), Stockton, CA – DB; Calgary Courts Centre, Calgary, Alberta – P3; Placer County, CA Jail, Auburn, CA – D/B; Alberta Canada, Public Safety Law Enforcement Training Center – D/B; City of Goodyear, AZ City Center – P3.

Hon. Cliff Brewis AIA, CC

McGraw-Hill

Cliff Brewis is part of the management team responsible for the news gathering operation in the Dodge Division of McGraw-Hill. In addition Cliff is involved in customer support functions and is a frequent speaker on the construction forecast. He has over 35 years experience in construction, including over 30 years with McGraw-Hill in sales, planning, and operations. He has worked in Detroit, Grand Rapids, Washington D.C. and San Francisco. In addition, Cliff has been actively involved in a joint AGC AIA committee on Integrated Project Delivery in California. The group has been actively involved in advancing more collaborative construction processes. Cliff is a graduate in Economics from the University of Michigan, Ann Arbor. He has an MBA from American University in Washington D.C.

Alan Bright AIA, LEED AP

HOK

Alan Bright is a Senior Vice President and Design Principal at HOK. He brings more than 29 years of experience with major buildings throughout the United States and Asia and is recognized for excellence in design and leadership in sustainable buildings and communities. Through a fully integrated design process, Alan has been responsible for designing many of HOK's most complex and acclaimed award winning sustainable justice facilities.

Projects to his credit include the San Mateo County Sheriffs Forensic Laboratory, recipient of the national AIA COTE Award and Lab of the Year, Special Mention; the Alameda County Juvenile Justice Center, one of the first LEED Gold facilities of its kind in the country, and the recently completed AIA/AAJ Citation Award winning Richard E. Arnason Courthouse in Pittsburg, California.

Duncan CS Broyd RIBA, LEED AP BD+C

HOK

Mr. Broyd is now based in HOK's offices in Toronto, Ontario after spending 23 years in Florida as Managing Principal and Justice Director. Mr. Broyd is a leader in HOK's Justice Group and has a complete understanding of the functioning and the complex interplay of technology, security and participants in a modern courthouse. He has lent his expertise in courthouse design and planning on many major courthouse projects for counties, states and the Federal Government. These include completed projects in the states of Florida, Rhode Island, New York, New Jersey and South Carolina. He is currently the Courts Planner and Security Consultant on the Miami Dade County Children's Courthouse, and the Tarrant County Civil Courts in Ft. Worth, Texas. Mr. Broyd's primary focus is the development of project parameters to match the client's expectations, as well as to shepherd initial concepts through completion. Client and user management during courts projects is a passion. He is instrumental in establishing a high level of quality and is a courts resource for design principals, project managers and clients throughout the country. Mr. Broyd is an international Architect that holds a Bachelor of Arts and a Bachelor of Architecture, both with honors, from the Liverpool University, England, School of Architecture. He became a Chartered Architect in 1982.

David Clusiau OAA, FRAIC, LEED AP

NORR limited Architects & Engineers

As the architectural design principal at NORR limited Architects & Engineers in Toronto, David overseas the majority of the firm's architectural design work. He is a graduate of the University of Waterloo and has served on its faculty. He has led design teams on projects that include facilities for the House of Commons and Senate of the Government of Canada, Ford of Canada Headquarters, SAS Canadian Headquarters, McMaster University Medical School, the Canadian Chancery in Ankara Turkey and the Canadian Pan-am Aquatics Centre.

David's work on justice facilities includes the Pierre Elliott Trudeau Federal Judicial Building, the John Sopinka Courthouse, Waterloo Region Consolidated Courthouse, St. Thomas Consolidated Courthouse, Renfrew County Courthouse, Calgary Courts Centre, and Collins Bay Institutional Redevelopment. Related work includes border crossing facilities at the Canadian Plaza Peace Bridge Fort Erie/ Buffalo crossing and the Blue Water Bridge Sarnia crossing. David has served on the Jury of the Justice Facilities Review and many of his projects have received awards or citations from the AIA Academy of Architecture for Justice.

Kay Compton AIA

NBBJ

Kay believes great design comes from great teams, and the best ideas are a result of diverse collaborations. As a design principal at NBBJ, Kay instills this philosophy of integrated and multi-disciplinary team building on every project.

She has two decades of design leadership experience, including some of NBBJ's most notable projects – Telenor World Headquarters in Norway and the United States Federal Courthouse in Seattle. Currently, Kay is working on designing a new home for the Nu Skin Corporation in

Provo, Utah. In addition to her role as the design principal on projects, Kay also leads the firm's global corporate and commercial practices. As a passionate advocate for design and urban place-making, Kay is an active member of the Urban Land Institute, NAIOP; and serves on the Board of Directors for the Seattle Architectural Foundation and Seattle's Center for Wooden Boats. Kay holds a Bachelor of Science in Architecture from the University of Maryland and a Master of Architecture from the University of Washington.

Patrick Crosby SE, LEED AP, DBIA

Crosby Group

Patrick Crosby established the Crosby Group in 1992 and serves as President and Managing Principal. An innovator in the field of structural engineering, he stays abreast of structural and seismic design solutions from around the world and has introduced several of these cutting edge technologies into projects in the US. His 34 years of experience includes Federal, State, Correctional, Educational, Medical, Commercial, Hospitality, and Seismic Evaluation/Retrofit projects.

Patrick has over 25 years experience working on design-build projects and has led his firm in embracing this delivery method. With over $3 billion in Design-Build projects, the Crosby Group has led the engineering community in developing new models for the successful completion of Design/Build projects based on trust, respect and professionalism to promote true value to the client and its teaming members. He currently serves on the National DBIA Board of Directors, facilitating the improvement of the Design/Build RFP/RFQ process.

Jake Davis AIA, LEED AP

DLR Group

Jake has devoted a significant portion of his career dedicated to the programming and design of law enforcement facilities. He has participated in all phases of the development, construction, and operations of numerous public safety facilities. Integration of sustainable design into public safety facilities has been a hallmark of his career, having managed the design of the Orland Park Police HQ which was at the time of its completion the first LEED Gold police facility in the US. He has led two major renovations of existing industrial buildings into modern police headquarters. Seeing energy savings, resource reuse, and introduction of daylight and indoor environmental quality into highly functional law enforcement environments is an ongoing pleasure for him. Jake is Justice + Civic Sector leader for the north central region at DLR Group.

Brian Day

Corrections Corporation of America

Brian G. Day joined CCA as Vice President, Real Estate, in January 2012. In his role he manages the strategic, operational and developmental functions of CCA's Real Estate department. With more than 20 years of experience in construction and real estate, Day has served as project director for Sundt Construction in California and vice president of Bovis Lend Lease. Earlier in his career, Day served as project director for the State of California, overseeing site acquisition, design and construction projects. He holds a master's degree in Business Administration from Pepperdine University and a bachelor's degree in Construction Management/Engineering from Long Beach State, Suffield College.

Rick del Monte AIA

Beck Group

Rick del Monte is a Managing Director at the Beck Group, an integrated architecture and construction firm with six regional offices. Rick has led the central division of the company encompassing four of the regional offices. He was a senior partner at Urban Architecture and led the merger with Beck in 1999. He is a co-chairman of the AIA Center for Integrated Practice, and Project Delivery Knowledge Community, and is on the DBIA Design Excellence Council. He received his undergraduate degree from Ohio State University, and has graduate degrees from Clemson and Columbia University.

Bill Dobyns DBIA, LEED AP

Lydig Construction Inc.

Bill is the Vice President of Operations for Lydig's Eastern Region Group located in Bellevue, Washington. With more than 25 years of experience his breadth of knowledge and experience in this work is unmatched in the industry, demonstrated by the award winning projects he has led.

Project highlights include: South Correctional Entity (SCORE): A $49M, 700 bed facility for a 7-city consortium; Coyote Ridge Correctional Center Design/Build, a $193M, 2100+ bed facility, which was the largest non-transportation project to receive LEED Gold at the time; and Adelanto Detention Center Expansion, a $92M, 1350+ bed expansion; and Northwest Detention Center Design/Build, a $33M, 500 bed expansion.

The Correctional market has tremendous room for growth and opportunities, particularly using alternative delivery methods such as Design/Build, which simply are not present in other markets. Lydig is committed to bringing value to correctional projects by providing leadership, expertise and innovation to meet or exceed client's expectations. Therefore, Lydig has handpicked a devoted team led by Bill to focus on such work.

Thomas Donaghy AIA, LEED AP

KGD

Thomas Donaghy currently serves as the Architecture Director for the office of KGD in Arlington, Virginia. He focuses on elevating the firm's stature in design, with particular emphasis on enhancing the civic realm in redeveloping communities and supporting clients. Tom has championed the pursuit of complex, high-profile urban projects, bolstering KGD's reputation for designing distinctive buildings with sensitivity to time and place. Tom's diverse experience includes master planning, commercial, hospitality, education, and justice facilities. He holds senior responsibilities for strategic planning, design oversight, marketing, recruiting and hiring, and to further develop the firm's design culture program.

SPEAKER BIOGRAPHIES

George Dyckes

Kitchell

In his over 30 years of experience, George has been involved in the design and construction of over 35 state and local correctional facilities totaling 30,000 beds. His roles have included both architect and owner's representative (project, program and construction management).

As Kitchell's Project Director for the subject California Health Care Facility and DeWitt Nelson Correctional Annex projects, George led Kitchell's Criteria Architect team. Kitchell's services encompassed development of the Design/Build Requests for Proposal performance criteria and technical evaluation of the proposals. Services have continued through the design/build phase to assist the California Department of Corrections and Rehabilitation in organizing their substantial stakeholder resources, assist the design/builders in developing and obtaining approval of their designs, clarify Criteria requirements, and ensure Criteria conformance.

Charles Williams "Bill" Echols, Jr.

Charles has had a lifelong design and construction business career as a program manager, registered architect, construction manager/general contractor and owner-side experience as the Director for Capital Projects for Cherokee County, Georgia, and K-12 school districts in Round Rock, Texas, and Anchorage, Alaska. Charles is responsible for the management of in-house administrative, technical and accounting staff, and outside planners, architects, engineers and program management consultants for the planning, design, permitting, public competitive bidding, construction and design/build/GMP of capital improvement programs totaling more than $2.0 billion.

He has a working knowledge and broad experience in the many project delivery methodologies for Integrated Design/Build/GMP/Program Management At-Risk, Program Management Agency, Bridging, Construction Management At-Risk, and Design-Bid-Build. Charles has the ability to apply innovative and effective management techniques to maximize project and contract performance. He has extensive experience and knowledge of project/owner financing, program management, RFPs, consultant selection, programming & planning, design/engineering, FF&E, public construction bidding, contract negotiations, construction, and completion/move-in/occupancy.

Charles is an experienced project and business operations manager with a proven track record for total program planning, architectural design & engineering and construction scope development, budgeting, professional and construction services contract bidding and negotiating, local, state, Federal, and US Army Corps of Engineering permitting and managing multi-million dollar contracts for Design/Build/GMP/Program Management At-Risk.

Wayne Einbinder

Sundt Construction Company

Wayne began his career in 1981 as a scheduler pushing $2 billion worth of prisons through the system for the State of California as a scheduler. He was principal-in-charge on the Red Rock Prison renovation with DLR and CCA. It was a highly successful collaborative design experience which is currently tracking successfully during construction. He is also working on an alternative delivery procurement process for the San Mateo Jail, which is currently in design. It is the first D-B hybrid CMAR for a jail in California. Sundt is currently one of four firms shortlisted to submit on the St. Louis Juvenile Courts and Detention Facility. In addition to these examples, Charles also has integrated project delivery experiences that are non-criminal justice.

Jay Farbstein PhD, FAIA

Mr. Farbstein has over 30 years of professional experience and is nationally recognized for his contributions in the field of court facility planning. With over 50 court projects, Farbstein has provided or is providing planning services for 26 California AOC projects ranging from 3 to 44 courtrooms. Projects in other states have included Washoe County (Reno), Nevada, Bexar County (San Antonio), Texas, King County (Seattle), Washington, and New York City.

Mr. Farbstein has received numerous national awards and has been invited to lecture in Japan, Canada and France, been interviewed by *60 Minutes* and quoted in *Time Magazine,* the *New York Times, Psychology Today*, and several architectural magazines. He was featured on the program at two national AIA conventions and at the Committee on Architecture for Justice's conference on the Juvenile Justice System in Crisis. Mr. Farbstein is a registered architect in California, holds degrees from UCLA, Harvard University, and the University of London. He is a fellow of the AIA and heads its Academy for Justice Architecture Justice Facility Research Program. He serves as one of the AAJ representatives to the AIA/Infocomm panel that prepared guidelines for AV/IT in the courts. Past Chair of the Environmental Design Research Association, he was the recipient of its career award.

Thomas N. Faust

D.C. Department of Corrections

Thomas N. Faust is an accomplished public safety professional with over 34 years of experience in the field of criminal justice. He currently serves as Director of the D.C. Department of Corrections (DOC), a major component of the District's public safety and justice cluster and one of the largest detention systems in the nation.

From 1977 through 1990, Mr. Faust held multiple positions with the Arlington County Sheriff's Department including Deputy Sheriff, Director of Administration and Chief Deputy. In 1990, he was elected to his first four year term as Sheriff of Arlington County, a position Mr. Faust held for three consecutive terms. As Sheriff, he was credited with a number of major accomplishments including the successful planning, design and opening of the county's new direct supervision jail facility and justice center.

After leaving the Sheriff's Office in 2000, Mr. Faust assumed the position of Executive Director/Chief Operating Officer (COO) of the National Sheriffs' Association (NSA), a professional association representing over 20,000 members. In this role, he was responsible for day to day operations, finance/revenue generation, legislative/government affairs, policy development,

and federal grant administration. Mr. Faust's corporate experience includes work with Aramark Correctional Services as a V.P. from 2007 to 2009 where he developed corporate marketing, outreach and quality assurance strategies.

Mr. Faust received a Bachelor of Science degree from Virginia Tech and a Master of Public Administration from George Mason University (GMU). He has served on the GMU Administration of Justice Advisory Board, the Northern Virginia Community College Criminal Justice Curriculum Advisory Board, and the National Institute of Corrections Large Jail Network. Mr. Faust also served as Past President of the American Jail Association.

Maynard Feist AIA, LEED AP

Lionakis

Maynard Feist is the lead principal of Lionakis' criminal justice team. He joined the firm in 1988 when its only office was in Sacramento; the firm now has offices throughout California and Hawaii. He has led the design, planning, and construction of adult and juvenile detention facilities in 19 California counties, and he helped the first counties in the state go through the SB81 funding process. When California implemented its requirements to create more positive and rehabilitative environments, Mr. Feist was at the forefront of this transformation in correctional facility planning and design. With more than 31 years of experience, he is a recognized leader in the correctional market and is well versed in the latest legislation that affects correctional clients. Mr. Feist has been involved with the State Fire Marshal's I-3 Occupancy Codes Task Force and participated in the refinement of the Title 24 Minimum Standards for Juvenile Facilities with the Board of Community Corrections for reporting recommendations that will be included in the 2013 California Building Code. Mr. Feist, originally from North Dakota, takes a pragmatic and sensible approach to problem solving. His expertise and practical knowledge of construction complement his deep understanding of correctional facility architecture.

Curtis W. Fentress FAIA, RIBA

Curtis Fentress Architects

Curtis Fentress has designed $30 billion of architectural projects worldwide, visited by over 350 million people annually. In 2010, the American Institute of Architects honored him with the Thomas Jefferson Award, the highest distinction in the field of public architecture. His award-winning portfolio includes courthouses, government and civic buildings, national museums, international airports, high rises, laboratories, and convention centers.

Led by Curt Fentress, his design team is on the forefront of planning, architecture, and sustainable strategies, including pioneering solutions for the security and circulation needs of enduring government buildings. They also design prominent, memorable courthouses, and state and municipal buildings that forge a sense of open government and civic pride, embodying the values of the communities they serve.

Robert Fisch AICP, LEED AP

CGL Companies

Rob Fisch is Sr. Vice President at CGL Companies (formerly Principal at New York City-based RicciGreene Associates, Architects and Planners, which recently merged with CGL), where he leads the planning, programming and feasibility study work for many of the firm's major justice-related projects. Over the past 25 years, Mr. Fisch has served as a consultant to judges, mayors, legislators and other officials on justice projects throughout the country. He is widely recognized for his analytical and cognitive ability to develop a sound foundation for decision-making, and to build consensus among key stakeholders in the context of the public sector approval process.

Mr. Fisch's experience includes the development of facility Master Plans and feasibility studies for major jurisdictions, such as the lower Manhattan courts district, the Circuit Courts in downtown Baltimore, and Philadelphia Family Courts, to name just a few. His corrections experience includes a needs assessment for the misdemeanant population for a 37 city consortium in King County, Wash., an offender management study for the State of Virginia, and planning for a 1,280-bed minimum security jail in Philadelphia. He recently completed a major master plan for Travis County (Austin), Texas, for over 2 million square feet of courts, agencies, central booking and short term holding for the County's downtown campus. Mr. Fisch is a certified planner, and has a BA in Environmental Design from the State University of New York at Buffalo. He has lectured at many national planning and design conferences, and has been cited in various news media on the topic of justice planning. He just had his article *"Changing Social and Economic Conditions Brings New Focus on Justice Facilities"* published in the March/April edition of *Correctional News.*

Greg Gidez AIA, DBIA

Hensel Phelps

Greg Gidez is Director of Preconstruction for Hensel Phelps. Prior to joining HP, he was a Principal with the architectural firm of Fentress Architects. He has been involved with the design and construction of over $7.5 billion of projects including airports, stadiums, museums, courthouses, and laboratories.

As the senior design professional with Hensel Phelps, Mr. Gidez oversees preconstruction services including procurement, design-build, design-assist, and design management. Mr. Gidez oversees the Hensel Phelps Virtual Design and Construction department, advancing the use of technology in design and construction. Mr. Gidez is national speaker on integrated design and construction, and past Chair of the Design Build Institute of America Board of Directors. He serves on the Charles Pankow Foundation board, promoting research in advanced design and construction processes. He holds a BA in Business from Rutgers University and a MA of Architecture from the University of Colorado.

SPEAKER BIOGRAPHIES

Jeff Goodale ACA

HOK

Jeff Goodale is the firmwide director of justice design for HOK, a global architecture firm that was established in 1955. Mr. Goodale has been involved in justice design, planning and construction for over 25 years, with an emphasis on creating progressive, program-driven facilities that are focused on positive outcomes for staff, inmates and the community. Over the past ten years, he has put special attention to medical and mental health facilities in detention/corrections, and on advancing the practice of design-build, P3 and other alternative delivery methods in the design and construction side of the industry. HOK has completed justice projects in all 50 states and globally, and practices justice architecture in ten HOK office locations.

Michael Gower

Oregon Department of Corrections

Mr. Gower has worked in public service for 30 years. Before moving to Oregon, he worked as an officer for the Falmouth Police Department in Cape Cod, Mass., for 10 years. He then spent nearly 10 years with the Oregon State Police as a Trooper, Detective, Sergeant, and Station Commander (Lieutenant) before joining the Oregon Department of Corrections in 2003 as the Superintendent of two Salem-area prisons, and later as Superintendent of Columbia River Correctional Institution in Portland. In 2006, Mr. Gower joined DOC's central administration as the assistant director of operations. In his current role, Mr. Gower oversees the operations of 14 institutions that collectively house more than 14,500 adults in custody, and maintains a budget of nearly $800 million biennially. He enjoys spending time with his beautiful family, playing golf, ice hockey, and is an avid Boston sports fan.

Frank J. Greene FAIA

RicciGreene Associates

Frank plans and designs civic buildings that are diverse in their expression, their imagery defined by the circumstances of place and purpose. A Principal of RicciGreene Associates, his body of work is national in scope. As lead designer and as design collaborator on prominent courthouses, including numerous GSA Design Excellence projects, his work has garnered AIA and GSA Design Awards, LEED certification, and publication in architectural press. Frank is a member and past chair of the Academy of Architecture for Justice (AAJ) Advisory Group, founding member of the NY Chapter AAJ, and a frequent speaker and writer on justice topics. He serves the AIA College of Fellows as New York State Representative. He is a graduate of the Howard University School of Architecture and Planning where he received the Gold Medal for Design in 1978.

As a founding member of the Sustainable Justice committee of the AIA AAJ, Frank has led a number of collaborative workshops defining the need for a white paper entitled "Sustainable Justice 2030: Green Guide to Justice," for which he served as editor. He has served as moderator for panel presentations of the work of the SJ committee at three AIA conventions and two AAJ conferences. He wrote the facilities portion of a white paper for the Department of Justice National Institute of Corrections entitled "Greening Corrections: People, Processes, Policy" and participated in a webcast presenting its findings to a national audience.

Shannon Gustine

Hensel Phelps Construction Co.

The presentation project is a multi-prime site and made up of three packages. Shannon served as the project manager for the Granite Hensel Phelps JV on CHCF DB1, which is one of the three packages. She also served as the design manager for Hensel Phelps on the DNCA portion of the project. She is currently the operations manager for Hensel Phelps on both of these projects.

Joseph F. Haines AIA, DBIA

DLR Group

Joseph Haines has been involved with Alternative Project Delivery methods since serving in the US Navy Seabees beginning in 1968. He has designed all types of Justice related projects (corrections, detention, juvenile, courts, and law enforcement) for local, state, federal, private, military, and international clients in most states in the union, as well as New Zealand, Mexico, and Canada. He is certified as a design-build professional by the Design Build Institute of America and licensed to practice architecture in 30 states.

Judge James R. Hargreaves

Amicus Curiae Consulting

Jim Hargreaves' 40 year career path has not been a straight line. He has worked as a judge, legal aid attorney, private practice attorney and national and international court consultant. Jim became a District Court Judge in 1975 and moved to Circuit Court in 1977. There he served as the Presiding Judge of the Circuit Court for four years and headed the Juvenile Court for five years.

In 1995 Jim left the bench to become a Senior Consultant with the Public Safety & Justice consulting group at IBM Corporation, working with courts worldwide helping them to improve their work processes and to apply technology.

Jim left IBM in 2000 and worked in Azerbaijan for a year as a volunteer with the American Bar Association. He then returned to the United States and worked as a manager in law and justice practice for Deloitte Consulting.

In the spring of 2002 Jim became the Principal in his own company, Amicus Curiae Consulting. His work with courts both nationally and internationally has included analyzing court management and administration systems, developing programs to improve the efficiency and effectiveness of court processes and helping to develop automated court case management systems.

Larry Hartman AIA

HDR Architecture, Inc.

Larry Hartman has over 30 years of professional experience that has focused on criminal justice clients in all phases of project development with county, state, and federal clients. He has successfully programmed and designed complex projects such as juvenile detention centers, law enforcement centers, substance abuse treatment centers, and forensics and has been involved in security planning of large public works projects. He is active in the American Institute of Architects as past chair of the AIA Academy of Architecture for Justice, current co-chair

of AAJ Sustainability Committee, and board member in his local AIA chapter. His involvement in the American Correctional Association (ACA) includes membership in the Program Planning Committee and as Vice Chair of the Facility Design Committee.

George T. Heery FAIA, RIBA, FCMAA, FBIA

Brookwood Group

George Heery is Chairman Emeritus and co-founder of Brookwood Group. He is an internationally recognized leader in both the construction program management and architectural professions.

As an architect, Mr. Heery designed a large number of institutional, commercial and industrial projects, including major expansions of the corporate headquarters of The Coca-Cola Company, the Woodruff Medical Center Administration Building at Emory University, the 999 Peachtree high rise office building, The Wakefield luxury coop, and the Georgia Dome.

In 1983 he developed the Bridging Method, a hybrid of the traditional design-bid-build method and design-build that retains the better features of both and eliminates those aspects of each which often cause problems for the owner. Bridging greatly reduces the owner's risks and costs while retaining full control over design and construction quality and details.

Mr. Heery holds BS and B. Arch degrees from Georgia Tech. He is a Fellow of the American Institute of Architects, a member of the Royal Institute of British Architects and a Fellow of the Construction Management Association of America.

Larry Hlavacek AIA, SE

Dewberry

Larry brings more than 20 years experience working with public safety facilities, administering a design process tailored to deliver projects with consistently high quality results. He is tasked with identifying and conveying project objectives and ensuring the design team remains aligned with those objectives.

Marv Hounjet MBA, ME

Plenary Group

Marv Hounjet is the Vice President and Director of Plenary Group's US Operations. His specific experience and expertise includes Senior Manager responsible for developing and leading a team for PPP projects in North America, managing risk transfer expectations and implementing the required resources to deliver an integrated, responsive solution within the alternative financing and procurement structure; and Senior Vice President with a P3 developer based in Toronto, responsible for strategic direction and leading PPP project pursuit through the development phase and into construction.

Marv brings over 35 years of experience in social infrastructure, including engineering, management, finance and development of performance based solutions for long term agreements. This includes strategy and implementation of a lifecycle approach to Design/Build/Finance/Operate/Maintain agreements for institutional and local government clients.

Julia Hughes AIA, LEED AP BD+C

AIA Academy of Architects for Justice Sustainable Justice Committee

Julia currently co-chairs the AIA Academy of Architects for Justice Sustainable Justice Committee and was instrumental in developing the "Sustainable Justice 2030: Green Guide for Justice" white paper. Julia was one of the initiators of the sustainable justice advocacy and its unique and critical role in our healthy communities and has been instrumental in developing the SJ Checklist tool and led a pilot study to be presented at the AIA Convention Public Architects Workshop in Denver June 2013. Julia's focus on justice architecture has included award-winning courthouse and detention/corrections facilities on the east and west coasts and various communities in-between that are living, breathing examples of Sustainable Justice Principles in practice. Particularly noteworthy is a World Architecture News Effectiveness award of the Union County Juvenile Detention Center – *"aiming to find the best in architectural design that has profoundly impacted society, transcending the requirements of the client brief and aesthetic appeal... [that] benefited its users, the surrounding community and beyond, in relation to one or more of the following aspects: Social, Technological, Environmental, Economic and Productivity."* Julia also recently led two large, complex Design/Build projects in California, which have provided invaluable experience in alternative delivery processes.

Larry Hurlbert AIA, DBIA

Integrus Architecture

Larry Hurlbert, principal at Integrus Architecture and leader of the firm's justice group, brings 33 years experience in the design, programming and management at all levels of justice architecture. He has been responsible for many successful corrections and detention center projects, including design-build and GC/CM projects. Included are multiple phased projects at the Washington State Department of Correction's (WADOC) Washington Correctional Center for Women. By special Washington State legislation, Phase 1 was selected as a pilot project for the GC/CM process. The successful project resulted in legislative approval for the use of GC/CM for future state construction projects.

Larry was also involved in the successful Coyote Ridge Corrections Center design-build project for WADOC, the first LEED Gold Correctional Campus in the U.S. Larry is a licensed architect in the states of Washington and California and a member of AIA, American Correctional Association, and the Design-Build Institute of America (current President-DBIA Northwest Region Chapter).

David Jansen PE, LEED AP

Washington Department of Corrections

David Jansen is currently Director of Capital Programs for the Washington State Department of Corrections. David has over 30 years of experience managing prison expansions, construction and operation of water and wastewater facilities, and cleanup of state and federal superfund sites. His work has received state, national, and international recognition for completion of challenging environmental engineering projects ranging up to the Hanford cleanup and the nation's first LEED gold prison campus. David received his Bachelor's degree from the University of Florida and Master's degree from the University of

SPEAKER BIOGRAPHIES

Central Florida. He is a registered civil and environmental engineer in Oregon and Washington, and is a faculty member in the Saint Martin's University engineering department.

Buddy Johns

CGL Companies

Buddy Johns has 30 years of experience in the construction and development industries. He has developed, built, and managed more than five million square feet of industrial properties and four million square feet of correctional properties. He has six years of public accounting experience with Deloitte & Touche and is a Certified Public Accountant.

Prior to joining CGL in 2010, Mr. Johns served as managing director of project development for Corrections Corporation of America (CCA), where he was responsible for the development of more than 13,000 new beds. He was directly responsible for the development and construction of the 3,240-bed La Palma Correctional Center that was designed and built in less than 12 months, including a phased delivery that began less than nine months after the project start date. Mr. Johns was also responsible for all land acquisition for CCA. He understands the complexities of siting correctional facilities and is skilled in gaining community acceptance while managing the entitlement and infrastructure development process.

Mr. Johns is a member of the American Correctional Association, International Corrections and Prisons Association, National Association of Industrial and Office Properties, Urban Land Institute, and the Industrial Asset Management Council, and is an Editorial Board member of Correctional News magazine.

Mike Justice AIA, LEED AP

Dewberry

Mike Justice has devoted his career to the design, planning, management and implementation of Criminal Justice facilities. He has extensively been involved with corrections, courts and public safety facilities at the City, County, State and Federal levels over the past 15 years, throughout seven states. He is experienced in sustainable design and has delivered projects meeting various levels of certification under the LEED – Green Building Rating system, and has successfully delivered projects in both traditional and alternative project delivery models.

Example projects include California's Secure Re-Entry Facilities Prototypes, Calaveras County Adult Detention Facility, City of Baltimore Youth Detention Center, New Orleans Post-Katrina Justice Facilities Masterplan and U.S Federal Courthouse Rockford, Illinois. Mike is involved in all phases of project delivery, from pre-design through construction.

Bill Kent

Mortenson Construction

Bill Kent is a construction Executive with 26 years of experience. He has worked on over a dozen alternative delivery projects including six for the Department of Corrections.

Peter Kiefer

Maricopa County Superior Court

Peter worked for the Maricopa Superior Court since 2001, first as the Criminal Court Administrator, then as the Regional Administrator, and now as Civil Court Administrator. Prior to that he was Manager of Trial Court Programs Division for the California Administrative Office of the Courts; before that he was the Director of Trial Court Programs Division for the Oregon State Court Administrator's Office where he worked for almost 15 years. Peter has worked overseas Rule of Law assignments in Liberia and Beirut, visited the People's Republic of China as a court administrator representative, and has enjoyed co-editing The Court Manager ethics column for many years now. He has also conducted over a dozen ethics presentations around the country and overseas. He received his Bachelors from Santa Clara University, and his Masters of Public Administration from the University of Southern California.

Phillip Knox

Maricopa County Superior Court

Phillip Knox currently serves as the general jurisdiction court administrator for Maricopa County Superior Court. He has advanced degrees in public administration, criminal justice management and law. Phillip has worked in a number of different court organizations and is on the Board of NACM.

Mark Kroeker

PAE

Mark Kroeker is the Senior Vice President for Justice and Rule of Law at PAE, a company that conducts contractual activities in a wide range of disciplines in 65 countries. Following 32 years of service in the LAPD, Mark served as Deputy Commissioner of the International Police Task Force at the United Nation Mission in Bosnia and Herzegovina. He later became Portland, Oregon's Police Chief and served there for almost four years. Subsequently, he was appointed Police Commissioner for the UN Mission in Liberia, West Africa, and then served as Police Advisor and Director of the Police Division in the UN's Department of Peacekeeping Operations in New York. Most recently, he served as Vice President of Global Intelligence and Crisis Management for the Walt Disney Company. Mark holds a BS degree in Criminal Justice from California State University Los Angeles, and a Master of Science degree in International Public Administration from the University of Southern California. In 1988, Mark founded the World Children's Transplant Fund, and he still serves as the Board's Chairman. He also serves as a member of the Board of the International Justice Mission. He is a passionate advocate for global rule of law and children's causes.

Praful M. Kulkarni AIA, DBIA

gkkworks

Praful M. Kulkarni is the founder, President and CEO of California-based gkkworks, a leading integrated firm providing architectural and construction services based in the United States and India. Praful is a Fellow of the Rockefeller Foundation and serves on numerous boards, including

the Los Angeles Economic Development Corporation, the Design-Build Institute of America, Indian Institute of Technology Foundation, Pan IIT, and the California Community College Facility Coalition. He is a member of the American College of Healthcare Executives and the Hospital Association of Southern California and has also been the Highway Safety Commissioner for Los Angeles County. Praful is also the proud recipient of the Ernst & Young Entrepreneur of the Year Award for his excellence and success in innovation, financial performance, and personal commitment to his business, clients, and the communities they serve. Praful provides distinct vision to the firm's philosophy, responsibility, and dedication to client's needs and goals.

Tom Kyle OAA, MRAIC, LEED AP

Stantec Architecture Ltd.

Tom offers extensive knowledge in all aspects of architectural services and carries through the design objectives of a project from master planning/programming, schematic design, contract documents, and contract administration. He applies his knowledge of architecture to all scales of design, from preparation of urban design guidelines to resolution of furniture detailing. Many of the projects that Tom has been involved with have been recognized for their design excellence through publication and awards. Most notably, Tom was part of the design team for the 51 Division Police Station in Toronto which received a prestigious 2001 Canadian Architect Award of Merit; City of Toronto Urban Design Awards, Award of Excellence; Building Magazine's Outside the Box Design Awards; Ontario Association of Architects Awards of Excellence; American Institute of Architects, Justice Facilities Review, Certificate of Merit; Canadian Urban Institute, Brownie Award and many more. More recently Tom's work on Toronto Police Service 11 Division was recognized with an Ontario Association of Architects Award of Excellence in 2013.

Lorenzo Lopez AIA, LEED AP

Nacht & Lewis Architects

Lorenzo is a Vice President with Nacht & Lewis Architects in Sacramento, Calif. He has worked on a variety of justice projects for 20 years, focusing on planning, code compliance, and sustainability. He has also been heavily involved in both local and national components of the Academy of Architecture for Justice. He has chaired both the AAJ conference in 2011 and the JFR jury in 2012. Lorenzo is currently a member of the AAJ's Advisory Group.

Lorenzo recently co-chaired a task group in California charged with evaluating the current codes relative to justice facilities. Lorenzo authored several new code sections that were implemented in the California Building Code and are being considered for inclusion in the IBC. Lorenzo has also worked closely with senior staff of the agency that enforces access compliance for California justice facilities. In addition, one of Lorenzo's passions is discussing the justice system with futurists in an attempt to anticipate future requirements for courts and related facilities. These codes and trends will shape courthouse design in the coming years.

Jeffrey K. Luney AIA, LEED AP

Brookwood Group

Jeffrey is an Associate Director in the San Francisco office of Brookwood Group and originally joined the firm in 1995 as part of the Satulah Group subsidiary. He has worked on several justice facility projects for the California Department of Corrections and Rehabilitation, Arapahoe County (Colorado) Jail and the Arlington Heights, Illinois Police & Fire Station. Jeffrey is a licensed architect, a LEED Accredited Professional and was accredited as an IFMA Certified Facility Manager in 1993. He held several senior management positions during a career spanning over 35 years and has managed the design, planning, construction, occupancy, maintenance and operation of office buildings, industrial facilities, civic buildings and housing located throughout the United States and in Europe, Asia and the Middle East. He received a B.S. in Architecture from the University of Virginia in 1977.

Laura Maiello

RicciGreene Associates

Laura has 25 years correctional facility expertise, assisting many jurisdictions planning for new facilities by developing with the client a philosophical mission, systems framework and operational context for facility planning and design. Policy and planning recommendations to governmental decision-makers and clients have resulted in improved justice and correctional systems, programs and facilities at both state and local levels. This perspective is a valuable resource to designers, building users, and clients, bringing a national best practices perspective to the translation of program into built form. She has presented on a variety of detention and justice facility policy and planning topics nationally at venues such as the AIA Academy of Architecture for Justice, the National Council of Juvenile and Family Court Judges National Conference, the National Partnership for Juvenile Services Annual Conference, the American Jail Association, and the American Correctional Association. She is a member of the American Correctional Association, the National Partnership for Juvenile Justice, and the National Council of Juvenile and Family Court Judges where she is a member of the Juvenile and Family Law Advisory Committee. Laura has served on the Juvenile Justice sub-committee for the American Correctional Association and is co-author of "Juvenile Housing," in Planning and Design Guide for Secure Adult and Juvenile Facilities.

James L. McClaren AIA, OAA, NCARB

McClaren, Wilson and Lawrie, Inc.

James Lewis McClaren is a founding partner of McClaren, Wilson & Lawrie, Inc. (MWL). He maintains active licensure in both the United States and the Province of Ontario Canada. After two decades MWL has grown to four regional offices located throughout the United States.

Jim enjoys leading day-to-day project planning for first responder, emergency communications, city hall, courts and forensic science laboratory related projects in nearly every state and province in the United States and Canada.

SPEAKER BIOGRAPHIES

Jim is recipient of the IACP distinguished faculty award in recognition for his 26 years serving as an IACP adjunct faculty member. He is author and editor of numerous magazine articles and textbook contributions to publications by the IACP, ICMA, the National Association of Emergency Dispatch (NAED), and the NIJ Chiefs Desk Reference for Facility Planning. Jim contributed to both editions of the Forensic Science Laboratory Planning Handbook.

Steve McConnell FAIA, LEED AP, NCARB

NBBJ

Steve McConnell is a Managing Partner at NBBJ and serves on the Board of Directors that governs the firm. He joined NBBJ in 1990 and was named a partner in 2003. He recently directed the design of the world's largest LEED platinum-rated non-profit building campus for the Bill & Melinda Gates Foundation. His work spans both public and private markets and includes courthouses, corporate headquarters, and high-rise commercial mixed-use structures. He has led many of the firm's pioneering projects and developed a record-breaking project delivery methodology under the new GSA Design-Build/Design Excellence program. His projects have received more than 30 significant awards from real estate, industry, local and state AIA, and GSA programs, including a national GSA Design Award for Architecture and Interior Design for the US Courthouse in Seattle.

Steve oversees NBBJ's Design Practices Futures committee, ensuring that the firm's design practices lead the industry in innovation. Through his leadership, he has fundamentally shaped the culture and process-driven design approach of NBBJ to create new value by integrating research, collaboration, interdependent client relationships, and the cultivation of innovative ideas.

Patrick McCuen

Capitol Avenue

Pat McCuen has years of experience in construction and project management for both public and private sector clients. As Senior Project Manager of McCuen Properties, he presided over the pre-construction for the Ziggurat Building, and the Teale Data Center for the State of California. He also managed the off-site improvements for Raley's Landing and directed the engineering work for the 150 acre Triangle Area Specific Plan in West Sacramento. More recently he managed the development of the Hilton Garden Inn in South Natomas and the conversion of the 180,000 SF aircraft maintenance facility for the data center and offices of WINfirst.

Russell H. McElroy AIA, NCARB

McClaren, Wilson & Lawrie, Inc.

Russell McElroy has more than 21 years of diversified experience as an architect focused on laboratories. He is responsible for the forensic design division of McClaren, Wilson & Lawrie, an architectural firm focusing exclusively on public safety. Russell's broad experience includes high containment laboratories, including the first verified BSL-3 autopsy suite constructed in the U.S. Other related laboratory design experience includes high-hazard chemical handling, cold rooms, nuclear clean rooms (ISO 5 and EU Class A), blood labs, water labs, molecular labs and microbiology labs.

Brian Meade AIA, LEED AP

Dewberry

Brian Meade is Design Director at Dewberry Architect's Elgin, Illinois office. Brian is responsible for the overall design direction of the office's civic, library, and cultural projects. With over 17 years of experience, he has planned and designed a variety of building types including public safety, municipal, religious, academic, and residential mixed use projects at scales ranging from 1,000 SF to 400,000 SF. With a passion for community engagement and discovering their sense of place, this process has led to many unique, award winning solutions that go beyond pure functional requirements to reflect the community's true spirit. His recent design work includes the Tolleson, Ariz. Police and Court Center; the Killeen, Texas Police Headquarters; the Hanover Park Police Headquarters; and the Romeoville, Illinois Municipal Complex.

Michael Meredith

California Department of Corrections and Rehabilitation

Mike Meredith has been in the construction industry since 1982 after graduating from Bowling Green State University in Construction Technology. He has 17 years experience in the private sector working for large general contractors on a variety of project types, including nuclear power, oil platforms, county jails, high rise office buildings, medical office buildings, and governmental civic projects. Prior to coming to work at the California Department of Corrections and Rehabilitation (CDCR) in 2009 he spent ten years at the California Department of General Services. While at DGS he was the Project Director for the well known $392 million Capitol Area East End Complex. Mr. Meredith is currently the Project Director for CDCR's $906 million California Health Care Facility (CHCF). The 1.2 million SF facility will be the first of its kind in California. The CHCF will provide space for medical and mental health care treatment in an environment not currently available. He has been involved with DBIA for several years and is a past Western Pacific Region Chapter Board member.

Elizabeth Minnis AIA

Massachusetts Division of Capital Asset Management and Maintenance

Elizabeth Minnis is a public sector architect with over 25 years of experience. Her skill, professionalism, and dedication has been applied for 15 years to enhance the quality of Massachusetts' public built environment. Liz has demonstrated her commitment by managing teams to plan, design and construct facilities for the Commonwealth that are of the highest quality design and function, elevating the civic presence and public service of facilities to serve the public. She continues to develop a staff of highly qualified managers and support staff, building strong partnerships with Commonwealth leadership and staff and the architectural and engineering design teams for the project. She was the 2012 Chair of the Academy of Architecture for Justice (AAJ) Advisory Group and she continues as the liaison for the Research and Communications subcommittees for 2013. She has moderated and delivered

presentations on a number of topics related to both sustainability and justice planning issues. She is a founding member of the New England component of the AAJ and has organized a number of seminars and presentations at the local chapter headquarters. She is a member of the Boston Society of Architects and served for three years on the nominating committee.

Joseph Moro OAA, MRAIC, LEED AP

NORR

As a Senior Design Architect at NORR Limited Architects & Engineers in Toronto Joseph has been the design lead on a number of large P3 institutional and large infrastructure projects. Joseph's courthouse experience started with the AIA citation-winning John Sopinka Courthouse in the late 1990s. For the last three years Joseph has been devoted to leading two P-3 courthouses, Waterloo Region Courthouse and St. Thomas Courthouse, through the post pursuit phase.

Joseph received a Bachelor of Environmental Design from the University of Waterloo and a Bachelor of Architecture from SCI-Arc (Southern California Institute of Architecture). He has served as faculty at the University of Waterloo and as a visiting critic at the schools of architecture for both the University of Toronto and Ryerson University. Joseph has recently led design teams on a number of courthouses, the Union Station Revitalization, and Rogers Communication Centre at Ryerson University in Toronto.

Michael A. Moxam OAA

Stantec Architecture Ltd.

Michael is actively involved in leading and shaping the architectural approach to justice facility design. He has presented at the AIA Justice Facilities Conference and is actively involved in the AIA Academy of Architecture for Justice Community as the Chair of the AIA's Academy of Architecture for Justice (AAJ) 2007 Awards and as Chair of the AIA's AAJ Journal which promotes and fosters the exchange of information and knowledge in pursuit of high-quality planning, design and delivery of justice architecture.

Michael is committed to excellence in all aspects of the design process. His 30 years of experience in the design and development of complex project types can be characterized by a commitment to design excellence, an emphasis on developing a collaborative design process and desire to redefine the "type." Michael's contribution to the architectural profession was recognized in 2004 when he was named a Fellow of the Royal Architectural Institute of Canada, the highest honour bestowed by the Institute.

Michael's selected justice experience includes: 11, 14, 51 Division, Toronto Police Services, Toronto, ON; Ontario Provincial Police Headquarters, Orillia, ON; Forensic Sciences and Coroner's Court Complex, Toronto, ON.

More recently Michael's work on Toronto Police Service 11 Division was recognized with an Ontario Association of Architects Award of Excellence in 2013.

Paul Y. Nagashima AIA, LEED AP

HDR Architecture, Inc.

Mr. Nagashima has more than 30 years of professional experience. He has served as a Design Principal and Senior Project Designer on a wide range of project types, both international and domestic, including healthcare, higher education, civic-justice, corporate, commercial, aviation, institutional, cultural and mixed-use projects.

An award-winning designer in his own right, Mr. Nagashima feels design excellence is essential for any building type. He has won numerous design awards for projects from a wide range of building types, including an AIA Honor Award for the design of the Japanese American National Museum. He also won AIA Awards for his design of the Air Cargo Building 'A' facility at LAX. His design for the LAPD Metro Jail was recently recognized for design excellence by the City of Los Angeles, Department of Cultural Affairs. He was also lead designer on the Master Architect Team for the Camp Pendleton Replacement Hospital which recently won a Design-Build Institute of America Award.

Mr. Nagashima was the lead architectural designer for the California Department of Corrections' California Health Care Facility at Stockton. He has worked on numerous justice projects for CDCR, as well as the Oregon Department of Corrections, Santa Ana Police Department, Riverside Sheriff's Department, Los Angeles Sheriff Department and Los Angeles Police Department.

Mr. Nagashima is a Design Principal with the Pasadena office of HDR Architecture, Inc. He joined HDR in March of 2005 and has been heading up design efforts on a number of projects.

Mr. Nagashima earned a bachelor's degree in Environmental Design from Antioch University, and a Master of Architecture degree from UCLA. He has been a licensed architect in the state of California since 1986.

Chuck M. Oraftik FAIA

HOK

For more than 35 years Chuck Oraftik FAIA has focused his career exclusively on courthouses and related justice facilities. He has completed more than 40 major justice assignments and nearly all have been recognized for both functional and architectural excellence by the National Center for State Courts, the National Association for Court Management or the American Institute of Architects. In recent years, he has focused his efforts on the transformational, long term impacts of rapidly changing technologies, economics and cultural expectations on our nation's courts. He anticipates the gradual emergence of an entirely new paradigm for court operations and facilities. Chuck has previously spoken at conferences of the AIA/AAJ, NACM, Design Build Institute, members of Parliament and other professional associations. He is a member of the AIA College of Fellows, a graduate of Columbia University and Rensselaer Polytechnic Institute and is Justice Director for the San Francisco office of HOK.

Curt Parde AIA, LEED AP BD+C

HOK

Curt Parde is a Director of Architecture for the HOK Dallas office. In this role he serves as Project Principal for multiple projects, in addition to managing the architectural staff in Dallas. Curt's experience includes delivering projects in many different formats for Federal, State, County and Municipal Governments, Private Developers, and also Healthcare and Educational projects, and he promotes sustainable development on all of his projects. Curt works closely with clients, providing guidance throughout the planning, design, construction document

SPEAKER BIOGRAPHIES

and construction phases. His well-rounded experience proves invaluable in developing direction for projects, and ensuring project scope, budget, delivery method and schedule are compatible with his client's facility needs.

Tom Perica AIA, LEED AP

CGL Companies

Tom has 19 years of experience in architecture – 13 specializing in court planning, design and program management. Tom is currently a director in the justice program at CGL/RicciGreene. Previously, as a program manager for HDR, he held a key role on the owner's program management team for the Maricopa County South Court Tower, managing the process and products from the design professions and coordinating with the construction manager at risk. Additionally, he was an adviser to county management, proposing and defining critical capital improvement issues. Prior to moving to HDR, he worked for Ricci Greene Associates in New York and had extensive experience in courts programming and planning.

Bill Phillips PE

Saint Martin's University

Bill has worked as an engineer and engineering manager for 35 years. His experience ranges from inspector, bridge engineer, project manager and later, positions of development director. His work has included private utilities, several governmental agencies and program director at a small catholic university. His most rewarding work was with the Washington State Department of Corrections where he was responsible for the development of several new, and renovation of old correctional facilities. He currently directs the Masters in Engineering Management program at Saint Martin's University, where he works to help send well educated and polished managers out into the working world.

William Prindle LEED AP

CGL RicciGreene

Mr. Prindle has over 30 years of experience in justice design, working on all phases of programming, design, construction documents and construction administration, as well as master planning, site design and environmental planning. His commitment to justice architecture led to his appointment to chair the AIA Committee on Architecture for Justice. He is recognized as one of the national leaders in the justice market and he brings tremendous experience with large scale and design build projects.

CGL RicciGreene is a global Justice Consulting firm. Mr. Prindle is responsible for leading CGLRicciGreene's Justice architectural practice out of the Sacramento office. He is responsible for contracts, fees, profit, technical quality and client satisfaction for all Justice projects. While with a previous firm, Mr. Prindle served as the Project Principal/Director for the California State Prison Correctional Healthcare Facility at Stockton. In this capacity, he was responsible for all aspects of design performance by the design teams.

Beverly Prior FAIA, LEED BD+C, NCARB

HMC+Beverly Prior Architects

Beverly Prior, Justice Practice Leader of HMC+Beverly Prior Architects, has focused her career on helping to foster livable and sustainable communities. In her 30 years of professional practice, Beverly has specialized in justice projects, having planned and designed courthouse, law enforcement, adult and juvenile detention and prison facilities. The firm was the associate architect for the design-build delivered Alameda County Juvenile Justice Center, the first LEED Gold-certified Juvenile Justice facility in the nation.

Beverly served for five years on the National AIA's Academy of Architecture for Justice (AAJ) Advisory Group and co-founded the Sustainable Justice Committee. Being an advocate for livable communities and sustainable design, Beverly has presented and facilitated at several conferences on topics such as "The Greening of Justice" (2005), "Should Juvenile Facilities Be Green?" (2006), "The Courthouse's Role in Creating a Vibrant Downtown" (2007), "Design Build/Design Excellence in Juvenile Justice" (2008), Sustainable Justice Worksessions (2009), and "Sustainable Justice: Designing a Green System" (2010), and Sustainable Justice: An Evolving System (2011).

Bill Proctor

CGL Companies

Bill was a project manager for the early FBOP projects in the 1970s, engaged in developing concepts that became known as "podular design", "direct-supervision", fast-track, court-ordered alternative project delivery concepts. Since the 1980s he has been serving as a Program Manager for politically embattled local and state corrections programs and courthouses. In 2007–2008, he was program manager for the California Prison Healthcare Receivership 10,000 bed capital program.

Mark Radell LEED AP BD+C

McCarthy Building Companies, Inc.

With over 23 years of experience at McCarthy Building Companies, Mark has experience in many forms of project delivery. Committed to excellence in Alternative Delivery Methods, Mark has paid special attention to effective implementation of Design Management and the use of Virtual Design and Construction (VDC) technologies. Mark's most recent experience was as a Project Executive on the design-build California Health Care Facility in Stockton, California. As a Project Executive, Mark's role was to oversee the development of design documents, stakeholder approvals, criteria conformance, permitting and implementation of VDC Technologies. Mark holds a Bachelor of Science in Construction Management from California State University, Chico.

Ken Ricci FAIA

RicciGreene Associates

Ken Ricci, as both architect and advocate, has devoted his 40-year career to the programming, planning and design of justice and correctional facilities throughout the country. As an architect, he provides innovative solutions to justice design problems in a wide range of court, correctional and detention facility projects. As an advocate, he employs evidence-based "best practices" in criminal justice facility design, supporting the critical link from research to practice. Mr. Ricci is a graduate of Pratt Institute School of Architecture, is active in AIA sustainable justice initiatives, and is a frequent lecturer at professional conferences. He is widely published and is a consultant to the National Institute of Corrections on the planning and implementation of new facilities. In recognition of his professional accomplishments, Mr. Ricci was elected to the AIA College of Fellows in 1998.

David Samura

International Criminal Court, The Hague

David is currently an AV Technician at the International Criminal Court in The Hague, Netherlands. Before then, he worked in the capacity as AV Technician with the United Nations backed Special Court for Sierra Leone. He gained 11 years of experience in the courtroom AV technology business. David is also a member of the Infocomm International and currently volunteering in the Infocomm AV/IT Infrastructure Built Environment Task Force Group, charged with the responsibility to specifically prepare a case study on judicial video applications in which he contributed a chapter on Technologies and Applications from an International Tribunal perspective.

Robert W. Schwartz FAIA, LEED AP BD+C

HOK

Bob's work defines modern justice architecture. He has dedicated the last 30 years to improving the design and operation of justice facilities. His experience includes some of the most noteworthy courthouses and law enforcement, detention and correctional centers in the U.S. with 22 published in the Justice Facilities Review. Participation on national committees includes the NSCS "The Courthouse: A Planning and Design Guide for Court Facilities—1990 and 2000," the Courthouse Access Advisory Committee advising the U.S. Access Board, the GSA Independent Court Panel on Courthouse Cost, as well as the AAJ/InfoComm committee developing audio visual and information technology guidelines for courthouses.

Charles (Chuck) Short

CTS Business Solutions

Charles Short is founder and principal of CTS Business Solutions and has been involved with court management for many years. He served as the Court Administrator and Executive Officer for the Clark County Nevada courts for 15 years and retired from that position in 2008. During his career in the Clark County Courts he facilitated the design of two new courthouses, five expansions and remodels of existing facilities, as well as two facility master plans for all of Southern Nevada. Charles has lead court user teams assigned to assist the A/E consultants, and has an extensive understanding of the development of a strategic vision for new court facilities, the impact of e-court or virtual court service technology, and how to translate this information for the incorporation into design documents. He is a well respected leader in court planning and design. He has lectured on the subject at numerous AIA and Court Manager conferences. In the Spring of 2008, under the auspices of the National Center for State Courts, Charles co-hosted a conference targeted at senior court leadership titled Achieving Excellence in Courthouse Design and Planning. As a court consultant Charles has assisted with the planning and design of several court projects.

Michael E. Smith AIA

Nacht & Lewis Architects

Mr. Smith is Vice President of Nacht & Lewis Architects in Sacramento, Calif., and has more than 30 years of experience in Public Safety Architecture. He has completed projects throughout the United States using many different delivery methods. Prior to joining Nacht & Lewis in 2010, he was Vice President of Leach Mounce Architects where he worked for the prior 29 years.

Matthew Somerton AIA

NBBJ

As a lead designer, Matthew believes that the strongest design concepts are rooted in making high-performance beautiful. In this approach, human performance, resource conservation and principles of best value are prerequisites for success in architecture. Matthew's talent is born from his belief that design is an integrated process, and that careful listening is often the most powerful design tool. His passion for understanding his clients' needs and aspirations results in innovative architectural solutions that elevate each client's enterprise. He believes deeply that design is the key to unlocking human potential; that excellence in the built environment can elevate the human spirit, positively affect behavior, and significantly enhance collegiality and productivity. Since joining NBBJ in 2001, Matthew has worked on many high-profile and high-performance projects including the Bakersfield Federal Courthouse, state and municipal civic projects, and corporate and commercial projects for clients as diverse as Boeing, Amgen, Novartis, Amazon and Google.

SPEAKER BIOGRAPHIES

Raphael Sperry AIA, LEED AP

Architects / Designers / Planners for Social Responsibility

As the primary author and spokesperson for ADPSR's proposed ethics code change, Raphel Sperry is well suited to explain the proposal in detail and to present ADPSR's arguments for why it should be adopted. He has been actively researching and writing about prison design since 2004. Regarding sustainability, he has been a green building consultant for a wide variety of commercial and institutional projects including San Francisco International Airport Terminal 2, Berkeley Law School Addition, California Academy of Sciences, and many commercial office towers.

Chief Wendy Still

City and County of San Francisco

Wendy Still has over 30 years of Community and State Corrections experience in the State of California. She is the Chief Probation Officer for the City and County of SF. She has managed and directed up to 10 prisons, 40,000 inmates; designed rehabilitation and reentry programs and spaces for the Federal Prison Receiver; and created numerous alternatives to incarceration programs for male and female inmates. She is Chair of the Community Correctional Partnership for SF; Current Co- Chair of the SF Reentry Council and a Senate appointed member of the California Rehabilitation Oversight Board for the California Correctional System.

Craig H. Unger DBIA

Unger Security Solutions, LLC

Craig Unger is Principal and CEO of Unger Security Solutions, LLC, providing consulting services for acquisition management; project delivery; and the security and detention environment. Mr. Unger founded the business upon his retirement from the federal government.

Craig was appointed by the Attorney General of the United States in August 2001, to serve as the Justice Department's Federal Detention Trustee. As a career civil servant, he achieved the highest leadership role (Senior Executive Service) as an Agency Head within the US Department of Justice. Additionally, he served as President of the Design-Build Institute of America (DBIA) 2003–2004. Craig is regarded as a leader of the integrated project delivery design-build movement in the public sector. Before joining DBIA, he served for 26 years at the US Department of Justice, primarily as the Procurement Executive for the Federal Bureau of Prisons.

Craig has served as a Senior Consultant, Facilitator and Training Instructor for numerous major design and construction projects. He has an extensive background in various alternative disputes resolution (ADR) techniques to include Facilitating numerous Partnering Workshops, providing Mediation services, and serving on a Disputes Resolution Board.

Craig is a nationally recognized lecturer throughout the industry and has authored numerous articles and publications, including US Congressional reports and testimony. He received a BA in Accounting from Bloomsburg University; a MBA from West Virginia University; and attended Harvard University for post graduate work. He is a Veteran of the US Marine Corps.

Richard W. Velde

Law Enforcement Assistance Administration

Mr. Velde has practiced law in Washington D.C. for over 25 years, and has almost 25 years of government service. His public service includes 14 years as counsel on the U.S. Senate Judiciary Committee and counsel to Senator Bob Dole.

In the Senate his areas of expertise included crime and gun control and criminal justice reform legislation. He was the draftsman for Civil Rico and wiretap bills and the Dole Instant Check proposal for buying guns. He also was involved in corrections improvement legislation and federal assistance to state and local government via block grants.

At the Justice Department Richard served as Deputy and Administrator of the Law Enforcement Assistance Administration for eight years. He placed special emphasis on corrections reform and Standards and Goals for Criminal Justice. He initiated and fostered the National Clearing House of CJ Planning and Architecture at the University of Illinois as well as the $2 billion Part E program for corrections improvements.

Richard also served as the U.S. Expert (representative) to the United Nations Social Defense program for five years. For more than 20 years, he has provided pro bono services to assist Federal Prison Industries in business development initiatives.

Jim L. Whitaker AIA, DBIA, NCARB

HKS, Inc.

Jim Whitaker is a veteran in both design and construction executive roles. As principal and senior vice president at HKS, Inc., one of the country's largest architectural and engineering firms, Mr. Whitaker leads the federal government and design-build practices. His portfolio of work includes large-scale, complex projects throughout the United States. He is a licensed architect, AIA member, NCARB-certified for nationwide reciprocity, and a DBIA-certified professional.

Mr. Whitaker serves on the Advisory Board of the American Institute of Architects (AIA) Project Delivery Knowledge Community and on the executive committee of the Design-Build Institute of America (DBIA) Board of Directors. He serves as DBIA's 2013 vice chairman.

Mr. Whitaker is a requested industry speaker. His no-nonsense communication style and aggressive leadership skills are recognized by peers and industry groups, where he is considered a design-build expert. He has presented to various groups, including AIA, DBIA, AACE, ASCE, AOD, collegiate architecture and engineering programs and law firms on a variety of topics including design-build project delivery, alternative careers for design professionals, effective design-build teaming arrangements, and dispute resolution strategies. Mr. Whitaker lives in North Carolina and is an avid (but aging) endurance runner.

Jennifer Williard CTS

California AOC

Ms. Williard is currently the Supervising AV/Video Systems Technology Analyst for the California Administrative Office of the Courts and oversees the work of architects and consultants on the audiovisual technology in new courthouse capital projects. She is the Chair for the AIA/InfoComm Task Force developing design guidelines for new courthouse construction. She speaks on this topic at conferences and forums related to justice facilities.

Erik Winje LEED AP

DPR Construction

Erik Winje has 37 years of experience focused on the construction and management of facilities for public and private sector clients. He is currently a Senior Project Manager with DPR, responsible for on-site operations providing management oversight and coordinating project activities. Erik has been involved with multiple design build projects. He earned his Bachelor of Science in Civil Engineering from University of California, Davis and is a member of USGBC, LCI and DBIA.

Jeanne Woodford

Jeanne Woodford retired as the Chief of the San Francisco Adult Probation Department in 2008 completing 30 years of work at the state and county level of government in the field of criminal justice. Ms. Woodford has worked for the administrations of both Governors Davis and Schwarzenegger as well as for Mayor Gavin Newsom and the Superior Court of San Francisco.

Ms. Woodford has extensive experience in Corrections and Rehabilitation. She began her career at San Quentin State Prison in 1978 following graduation from Sonoma State University with a Bachelors degree in Criminal Justice. Ms. Woodford was promoted through the ranks and was appointed Warden of San Quentin State Prison by Governor Davis in 1999. She remained Warden of San Quentin until called upon by Governor Schwarzenegger in 2004 to serve as the Director of the California Department of Corrections. Her mission was to bring reform and rehabilitation to the California Department of Corrections. She was appointed to the position of Undersecretary of the California Department of Corrections and Rehabilitation, the largest correctional system in the United States in July of 2005.

Ms. Woodford is considered a national expert on Prison Management and Administration. She is also recognized for her leadership skills and ability to lead staff toward a shared vision. She brought mission based management and data driven decision making to the California Department of Corrections. She is an expert in community corrections having implemented new and innovative programs to improve community outcomes and public safety. She is utilizing her expertise in her new role at the Berkeley Center for Criminal Justice.

Ms. Woodford has been featured in many newspapers and magazines including the *New York Times Magazine* in an article titled, "The Good Jailer," published in March of 2004.

Ms. Woodford recently completed her work as the Executive Director of Death Penalty Focus, a national organization committed to ending the death penalty. She was the proponent and primary spokesperson in support of the 2012 campaign to end the death penalty in California, Proposition 34. This proposition was defeated by a small margin of votes.

Ms. Woodford is a Senior Fellow at the Berkeley Law School University of California's Chief Justice Earl Warren Institute on Law and Social Policy as well as offering her expertise on several criminal justice reentry and policy projects in the State of California. Ms. Woodford graduated from Sonoma State University with a Bachelors Degree in Criminal Justice in 1978.

Douglas J. S. Younger

Douglas is dual qualified as an English solicitor and as an Ontario barrister and solicitor. He is a partner of a major Canadian law firm specializing in the area of corporate and project finance law with a predominant focus on public-private partnerships (P3) and infrastructure transactions. Douglas brings a wealth of P3 and project finance experience, having advised governments, equity sponsors and funders on a wide variety of transportation and accommodation projects including roads, hospitals, schools, universities, mass transit and social housing. Douglas also has extensive experience in the structuring, negotiation and documentation of international and domestic project and structured financing. He has acted as lead counsel on many major Canadian P3 transactions. Douglas was Vice-President and European Legal Counsel to an international financial institution from 1998 to 2001, advising investment bankers on legal issues pertaining to PPP transactions in the U.K. and structured and project finance transactions in Western Europe.

Douglas is a leader in the Canadian P3 sector, advising governments, bidders, funders and design-builders on major P3 transactions across the country. His experience as an advisor to governments and private sector participants in P3 transactions, both domestically and internationally, has given him significant insights into the issues confronting participants in the Canadian and international P3 markets. He is also a frequent lecturer on project finance and P3 issues.

Wednesday, September 18, 2013, 9:00 AM (External Social Event)

Oregon Golf Association (OGA) Golf Course

The home course of the Oregon Golf Association, designed by Bill Robinson, opened in 1993. It came about after Tukwila Partners Development Corp. donated around 180 acres of farmland alongside their real estate development in Woodburn, Oregon. The Audubon Sanctuary-certified course features Poa annua/bentgrass greens and Poa/ryegrass fairways, running along and through a variety of trees and streams. With five sets of tees, this parkland-style par 72 can play as short as 5,500 yards and as long as 6,674 yards. Catering to the members of the OGA as well as the public, this economical golf course is rated as one of the top public venues in the state. It has excellent practice facilities, lesson programs and an inviting clubhouse with free internet access as well as deck views of the course and the best picturesque settings in the North Willamette Valley.

(Review by oregongolf.com)

* Lunch provided by Trussbilt

JUSTICE FACILITIES REVIEW AWARDS BANQUET

The JFR Awards: Lessons from the State-of-the-Art

Thursday, September 19, 2013, 7:00 pm (Ticketed Event)

The Oregon Historical Society
1200 SW Park Avenue
Portland, OR 97205

The JFR award submissions provide a unique opportunity to review the most current thinking about justice facility design. In this session, the jurors will share their take on the issues raised about justice facility planning and design—and the new database of past JFR projects will be introduced. Members of the audience will have the opportunity to participate in the dialogue.

Four architects and one practitioner in the fields of law enforcement, courts and corrections discuss the emerging trends and issues in justice architecture as demonstrated in the entries and award winners in this year's Justice Facilities Review. Questions raised include:

- What constitutes excellence—or 'thought leadership'—in justice facility design?
- What are the challenging problems that excellent justice design can address?
- How can historical renovations balance preservation with meeting current operational and security needs?
- Have high levels of energy and environmental performance become the norm?
- How can we optimize learning from these projects?

Participants will have the opportunity to debate these questions and others. The dialogue begun at this session will then be carried on to a broader audience through AAJ's social media and website.

- Understand what constitutes excellence in justice facility design.
- Know about emerging trends in courthouse and correctional facility design.
- Understand the challenges posed by historical renovations of courthouses—balancing preservation with modern functionality and security.
- Understand the benefits of post-occupancy evaluations on award-winning projects and the new database of JFR projects available on the AJA website.

SPEAKERS

Jay Farbstein, PhD, FAIA, Jury Chair and Moderator (Jay Farbstein & Associates)
James L. McClaren, AIA, OAA, NCARB (McClaren, Wilson & Lawrie, Inc.)
Maynard Feist, AIA, LEED AP (Lionakis)
Thomas Donaghy, AIA, LEED AP (KGD Architecture)
Thomas N. Faust (District of Columbia Department of Corrections)

EXHIBITOR INFORMATION

Acorn Engineering - Booth #: 26

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Todd Riedel
Marketing Project Specialist
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Acorn Engineering manufactures plumbing fixtures, products and systems for institutional and commercial markets. AcornVac designs, engineers, manufactures, and markets environmentally friendly vacuum plumbing systems.

Actall Corporation - Booth #: 17

2360 Lawrence St.
Denver, CO 80205
www.actall.net

Josh Childs, Director - Sales & Marketing
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jchilds@actall.com

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APEX Industries - Booth #: 20

100 Millennium Blvd.
Moncton, NB, E1A 2T4 Canada
www.apexindustries.com

Donny Gallant, Business Development Security Products
506-857-1600
djgallant@apexindustries.com

Apex is a diversified Manufacturer and Distribution company that serves or supplies customers on 6 of the 7 continents of the world. Apex Door & Frame, a division of Apex Industries, is Canada's largest manufacturer of detention doors and frames. Apex has been manufacturing detention grade doors and frames for over 30 years.

ARCONAS - Booth #: 10

5700 Keaton Crescent
Mississauga, ON L5R 3H5 Canada
www.arconas.com

Sherry Martin, Commercial Sales Manager
905-272-0727
info@arconas.com

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ArmorCore by Waco Composites - Booth #: 19

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Waco, TX 76702
www.armorcore.com

Justin Clark, Market Development
866-688-3088
jclark@armorcore.com

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BASWA acoustic North America, LLC - Booth #: 23

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CGL- Booth #: 30

801 Brickell Avenue, Suite 720
Miami, FL 33131
www.CGLCompanies.com

Will Fagan, Marketing Manager
786-409-7000
wfagan@cglcompanies.com

CGL works to provide local, state, and national communities with more efficient facilities to better serve the public. CGL provides facility planning, needs assessments (including security and health care), architectural programs, building design, program management, facility maintenance, development, and financing. CGL specializes in criminal justice facility services, offering more and more varied in-house disciplines than any other firm. CGL's mission is to be the best provider of reliable and affordable services for justice and public infrastructure worldwide.

Chief Custom Products - Booth #: 29

1808 Raymond Dr.
Grand Island, NE 68803
www.customproducts.chiefind.com

Wayne Garrett, Sales & Marketing Manager
308-385-4670
wayne.garrett@chiefind.com

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Derby Industries - Booth #: 9

24350 SR 23 South
South Bend, IN 46614
www.derbyindustries.com

Andy Karafa, President
866-233-4500
sales@derbyindustries.com

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FSR, Inc. - Booth #: 13

100 Marbleridge Road
North Andover, MA 01845
www.FSRinc.com

Jon Melchin, Director
978-501-6669
jmelchin@fsrinc.com

FSR is a New Jersey-based manufacturer of audiovisual integration products. They make floor boxes, table boxes, wall boxes and ceiling boxes for cable management solutions relating to audiovisual, presentation and IT technologies.

Global Security Glazing - Booth #: 4

3451 Silver Hill Rd.
Summerville, GA 30747
www.security-glazing.com

Rick Trundt, Sales Manager
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rtrundt@security-glazing.com

Global Security Glazing, with over 60 years of experience in quality manufacturing, has emerged as the single source for all of your security and architectural glazing requirements. Offering a complete line of security products, including all-glass laminates, glass-clad polycarbonates and laminated polycarbonates, Global Security Glazing has the product and solution for all of your design challenges.

Habtech Communications Inc., a Division of Vipond Inc. - Booth #: 25

2430 Lucknow Dr., Unit 15
Mississauga ON L53 1V3 Canada
www.habtech.ca

Don Connor, General Manager
905-612-8259
don.connor@habtech.ca

Habtech integrates door control, alarms, CCTV surveillance, lighting control, guard tour and intercom into a management system with flexible architecture which can mold to any correctional facility's specifications. After 20 years in the North American correctional market, Habtech has the necessary resources and experience to perform installations and retrofits of high-security detention systems that comply with strict correctional requirements.

Hensel Phelps - Booth #: 6

226 Airport Parkway, Suite 150, San Jose, CA 95110
www.henselphelps.com

Jeff Bennett, Project Development Manager
(408) 452-1800
jbennett@henselphelps.com

Hensel Phelps is a premier full-service facilities solutions provider. We are committed to delivering the highest quality solutions, and creating the most efficient facilities for our clients, from the conception of a project through construction, operations and asset management. With experience planning, building and managing facilities in nearly every building sector, our success employing industry-leading processes has established us as trusted partners.

HK Electrical Engineers - Booth #: 18

15365 SW Division Street
Sherwood, OR 97140

Frank Hopkins, Principal
503-625-4443
Frank@hkeng.com

HK Electrical Engineers is an independent detention electronics consulting engineering firm established to service the security/ detention electronics, A/V design, and commissioning service needs of justice facilities. We provide full designs and design/build services, and existing facility evaluation reports for Juvenile and Adult facilities as well as courthouses nationally.

Hope's Windows, Inc. - Booth #: 5

P.O. Box 580
Jamestown, NY 14702
www.hopeswindows.com

Jed DuBois, National Sales Manager
716-665-5124 x309
jed@hopeswindows.com

Hope's® is the leading manufacturer of fixed and operable steel and stainless steel detention windows. Our product versatility in secure and non-secure windows and doors allows specifiers to benefit from "the turnkey solution" for all windows and doors. Stream-lined communication leads to savings in time, enhanced coordination and cost effectiveness while maintaining single source accountability.

EXHIBITOR INFORMATION

LIFT-U Division, Hogan Mfg, Inc. - Booth #: 11

P.O. Box 398
Escalon, CA 95320
www.lift-u.com

Don Birdsall, Director of Marketing
937-836-6900
donbirdsall@hoganmfg.com

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LTI Smart Glass, Inc - Booth #28

14 Federico Drive
Pittsfield MA 01225
www.ltisg.com

Micky Mitchell, Product Manager, Security Products
413-637-5001, ext. 109
mmitchell@ltisg.com

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Marathon Engineering Corporation - Booth #: 21

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George Hrunka, President & CEO
239-303-7378
ghrunka@earthlink.net

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McNichols Company - Booth #2

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Ryan Sackman, NW Field Sales Manager
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Norix Group, Inc. - Booth #: 12

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West Chicago, IL 60185
www.norix.com

Sandy Heitman, Project Manager
800-234-4900
furniture@norix.com

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Oldcastle Precast Modular/Security - Booth #: 14

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www.oldcastleprecast.com

John Eisenlau
215-257-2255
John.Eisenlau@oldcastle.com

Oldcastle manufactures precast concrete correctional cells and modular building components. Custom-designed quality prison cells cost effectively. In addition we provide complete perimeter security systems or replacement parts for your existing system. Digital Microwave with Fuzzy Logic, Non-Lethal Electric Fence Systems, Infra-red Detection Systems and Fence Mounted Cable Detection Systems.

Pyrok, Inc. - Booth #: 27

121 Sunset Road
Mamaroneck, NY 10543
www.pyrokinc.com

Howie Podolsky, General Manager
914-777-7070
mrpyrok@aol.com

Pyrok Inc. manufactures Pyrok StarSilent, a smooth, seamless sound-absorbing plaster system for courthouses and Pyrok Acoustement acoustical plasters which have formulations for courthouse and correctional facility applications. Our new product, Vogl, is perforated sound-absorbing gypsum boards for courthouse and correctional facility uses.

R.R. Brink Locking Systems, Inc. - Booth #: 15

500 Earl Rd.
Shorewood, IL 60404
www.rrbrink.com

Gary Noha, Sales
815-744-7000
gnoha@rrbrink.com

R.R. Brink Locking Systems specializes in the design and manufacture of high security electromechanical and mechanical locks. We offer a full line of products designed for correctional institutions where remote control sliding cell operators and corridor doors are required. Our reputation has been established on product Innovation, quality, and workmanship.

Rotondo Weirich Enterprises, Inc. - Booth #: 3

P.O. Box 429
681Harleysville Pike
Lederach, PA 19450
www.rotondoweirich.com

Bill Franklin, Director of Business Development
215-256-7940
bfranklin@rotondoweirich.com

Precast Modular Housing, Security Electronics, and Detention Equipment: The RW Companies provide worldwide integrated security solutions for jails, prisons, juvenile facilities, courthouses, justice centers, embassies, and military bases. Our team is made up of experts from throughout the industry who have experience working on public-private partnership, design assist, and design-build projects. We are customer-driven and team-focused – we're the team you want to work with.

Sherwood Windows - Booth #: 1

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www.sherwoodwindows.com

Bryan Horton, Sales Manager
416-675-3262 x32
bhorton@sherwoodwindows.com

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Sundt Construction - Booth #: 24

2620 South 55th Street
Tempe, AZ 85282
www.sundt.com

Steve Blaylock, Project Director
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sdblaylock@sundt.com

Sundt is a highly diversified construction firm experienced both nationwide and internationally. We are innovative, client-focused, and quality-driven on all of our Justice Projects. Our reputation for going beyond the expected is built upon our core values of integrity, accountability, quality, and customer loyalty. Sundt strives to build enduring relationships with your staff through listening to and understanding your needs, and working collaboratively to develop and execute a plan that meets all stated objectives.

T.L. Shield + Associates, Inc. - Booth #: 16

P.O. Box 6845
Thousand Oaks, CA 91359
www.tshield.com

Evelyn Southworth, Office Manager
818-509-8228
info@tlshield.com

T.L. Shield has developed the perfect accessibility lift for use where the aesthetic look is as important as superior lifting capabilities. Installed in courtrooms all across the country, the Invisible Lift could be the perfect solution for your project.

Thermomass - Booth #: 7

1000 Technolgy Drive
Boone, IA 50036
www.thermomass.com

Brad Nesset, VP of Sales
515-433-6075
bnesset@thermomass.com

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Trussbilt, LLC - Booth #: 22

2652 Remington Way
Tracy, CA 95377
www.trussbilt.com

Steve Stonehouse, Marketing Director
209-597-0874
sstonehouse@trussbuilt.com

Trussbilt has designed and manufactured high quality security products since 1926. Trussbilt's products are used in over 2,000 prisons throughout the world. We have developed and pioneered performance tests that demonstrate the superiority of hollow metal fabrication for security, including Detention HM Security Doors and Frames, Windows, Modular Wall Panels, and Security Ceiling Products.

Wallace International - Booth #: 8

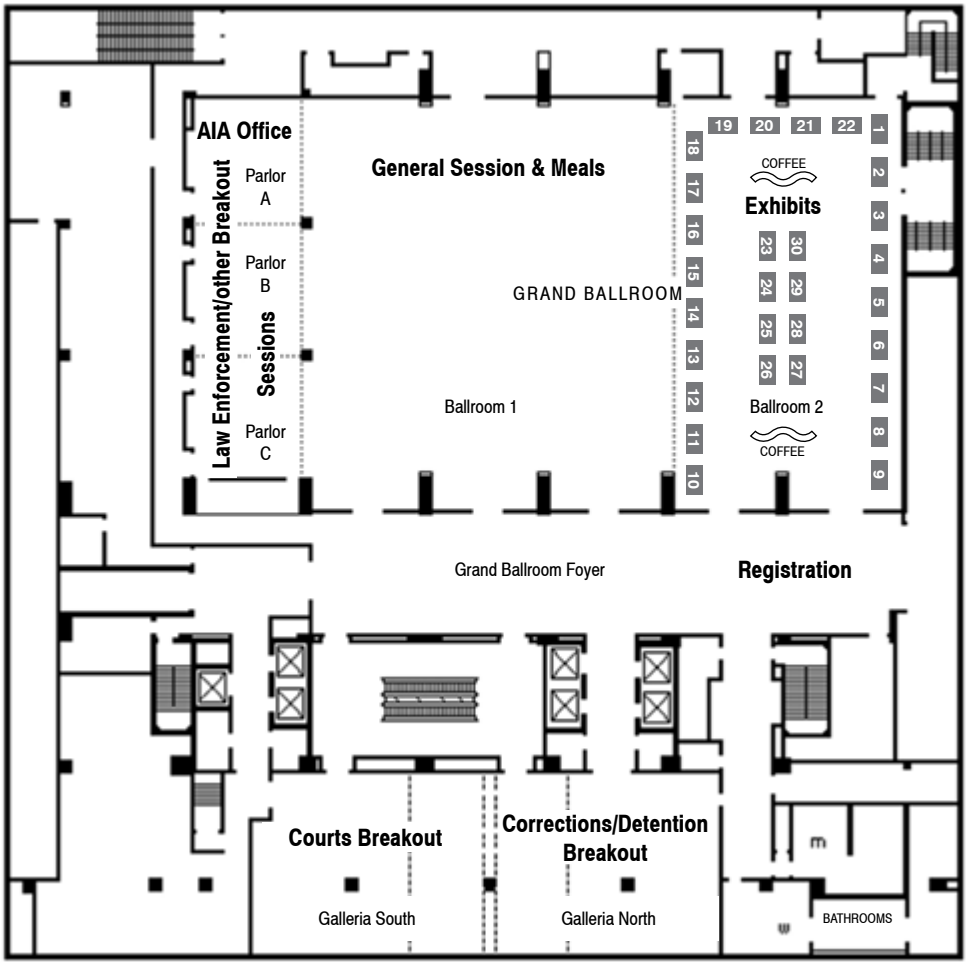
90 Lawson Crescent
Winnepeg, MB R3P 2HB Canada
www.wallaceintl.com

Stephanie Mueller, Sales Manager
866-300-1110
smuller@wallaceintl.com

Wallace International's gates are engineered to be integrated as a critical part of perimeter security by controlling the access points into a facility. Wallace International manufacturers automatic sliding, folding and pedestrian vehicle gates. Our gate systems are designed with the unique balance of mechanical, electrical and aesthetic components, guaranteed to deliver a reliable engineered system.

CONFERENCE MAP

HILTON PORTLAND | BALLROOM LEVEL



SATURDAY WORKSHOP

Sustainable Justice Workshop 2013: Partnering with Research & Technology

Please join our interactive Sustainable Justice Committee's partnering workshop with AAJ's Research Committee

Saturday September 21, 2013, 7:30 AM-11:00 AM
Center for Architecture, 403 NW 11th Avenue, Portland
(just a 15 minute walk, .08 mile, from the Hilton Portland)

We're looking forward to expanded involvement with our AAJ Research & Technology Committee partners this year! Join us for coffee and breakfast (compliments of Dwight Mitsunaga and Pacific Architects) while we explore the advancement and application of Green Guide to Justice (GGJ) sustainable principles for justice and how these objectives can partner with the advancement of research in understanding how humans respond to the built environment. Meeting together at the AAJ conference always presents the opportunity to engage new people, ideas, and perspectives for our committee's goals: continued development of sustainable justice advocacy; application of the sustainable justice principles checklist to real projects; commitment to client outreach and stakeholder education; public relations/advocacy for the future of Sustainable Justice.

Our joint workshop with the Research & Technology Committee is going to be packed with provocative discussion, scheming and plotting for possible joint "research projects" benefitting both committee's missions that we would like to pursue this coming year! Come and be part of the action:

- One potential partnership we will be discussing is the development of a curriculum for an AIA grant-funded Post-Occupancy Evaluation for justice facilities that focuses on the user's experience and metrics that embody the Sustainable Justice Principles.
- A second topic for discussion is the potential to engage with the JFR to tap into the project database from JFR entries for sustainability data development and/or to develop a specific Sustainable Justice criteria as part of the award process.
- What ideas have you been thinking about?

Workshop Learning Objectives for 3.0 CES Learning Units

1. Learn new developments in engaging Sustainable Justice Principles within a holistic justice system and a broader role of sustainability in our society.
2. Learn how the checklist rating system is evolving to influence the justice system's impact on individuals, facilities, communities and society.
3. Learn what the Research & Technology Committee has been following to engage neuroscience and justice architecture.
4. Participate in a partnered exploration of sustainable justice and research advancement toward understanding and influencing how humans respond to the built environment.
5. Help to define shared SJ and RT goals for 2014 and learn about opportunities to engage in the continued development of the SJ advocacy.

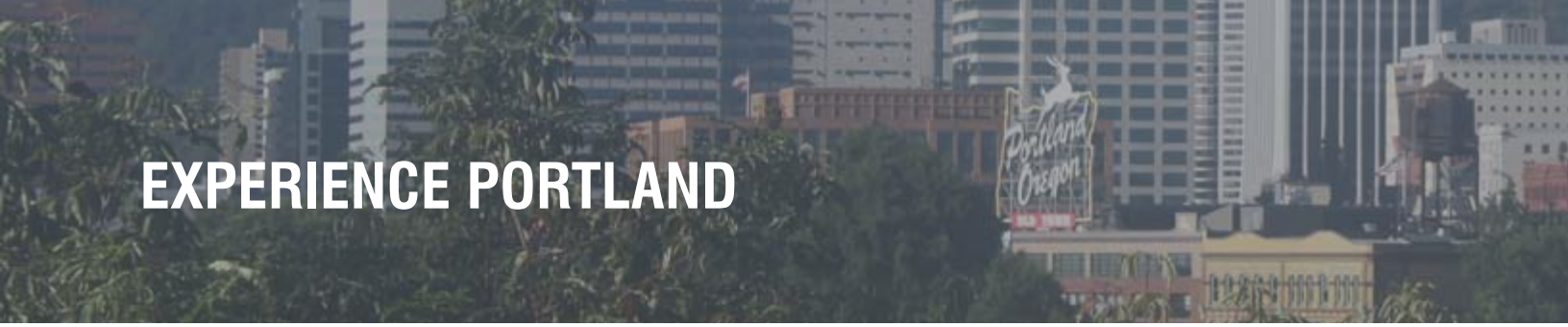
Schedule

7:30 AM–7:45 AM
Workshop Agenda
Meet-and-Greet w/ coffee and sustenance

7:45 AM–8:00 AM
Welcome, Introductions
Committee members introduced by the Chairs

8:00 AM–10:30 AM
- Sustainable Justice Checklist status/next steps
- Brainstorm ideas for shared research projects

10:30 AM–11:00 AM
Look Ahead for 2014
- Discussion topics summary, next steps
- Rate the workshop (+/–)



EXPERIENCE PORTLAND

PORTLAND AIRPORT

Conference attendees who haven't had occasion to pass through the Portland Airport are in for a pleasant surprise. PDX is consistently ranked as the No. 1 Airport in the United States. It is efficient in its layout and very user friendly. This extends to TSA personnel who have received their training through a special program in Eugene, Oregon. They are congenial, well informed, and helpful. They facilitate the security process and try to make it as convenient as possible. Coming or going, don't hesitate to ask any one of them a question you may have and they will try to either personally assist or get you to a person who can help.

TRANSPORTATION

MAX Train

You can take MAX directly from the PDX Terminal to downtown (MAX station and ticket machines located near baggage claim on lower level of airport – train departs to downtown every 15 min.). Get off at the Pioneer Square North MAX Station on SW 6th & Morrison. It is about two blocks north of the Hilton. Cost from airport: $2.50; Seniors $1 (compared to $40 for taxi), Trip Time: approx. 40 minutes.

www.trimet.org

Portland Streetcar

Runs down SW 11th Avenue connecting Downtown with The Pearl District (NW Portland) and The Portland Aerial Tram. $1 for 2 hours. Also honors MAX tickets.

www.portlandstreetcar.org

PORTLAND BRIDGES

Burlington Northern Railroad Bridge 5.1 (1908; vertical-lift, ex-swing span in 1989)

Hawthorne Bridge (1910; through truss, vertical lift)

Steel Bridge (1912; steel through-truss, double-deck vertical lift)

Broadway Bridge (1913; bascule truss)

Sellwood Bridge (1925; steel deck truss)

Ross Island Bridge (1926; cantilever truss)

Burnside Bridge (1926; bascule draw)

St. Johns Bridge (1931; suspension)

Morrison Bridge (1958; bascule draw)

Marquam Bridge (1966; through truss)

Fremont Bridge (1973; tied arch)

RESOURCES

www.travelportland.com/ | www.portlandwalkingtours.com/

Beervana

Portland has been the center of America's craft-brewing renaissance for two decades with more than 30 breweries within city limits.

www.experiencebrewvana.com/ | brewcycleportland.com/

Winery Tours

The Willamette Valley has two-thirds of the state's wineries and vineyards, is home to more than 300 wineries, and is recognized as one of the premier Pinot Noir producing areas in the world.

oregonwine.org/ | willamettewines.com/

Forest Park

Forest Park is a public municipal park west of downtown. Stretching for more than 8 miles on hillsides overlooking the Willamette River, it is one of the country's largest urban forest reserves. Maps of its 80 miles of trails available at the website below.

www.forestparkconservancy.org/

NEARBY ATTRACTIONS

01. Chinatown
02. Doernbecher Children's Hospital
03. The Grotto
04. Ira Keller Fountain
05. Jeld-Wen Field
06. Lan Su Chinese Garden
07. Lovejoy Park
08. Northwest Film Center
09. OHSU Aerial Tram
10. Oregon Health Sciences Univ.
11. Oregon Historical Society
12. Oregon Maritime Museum
13. Oregon Museum of Science & Industry (OMSI)
14. Pearl District
15. Pioneer Courthouse Square
16. Portland Art Museum
17. Portland Center for the Performing Arts/Newmark Theater
18. Portland Spirit Boat Ride
19. Portland State University
20. Powell's Books
21. Rose Quarter
22. Saturday Market
23. Schnitzer Concert Hall
24. Union Station
25. Voodoo Donuts
26. Washington Park (Take the MAX Blue or Red line West)
Children's Museum | Hoyt Arboretum | Oregon Zoo
World Forestry Center | Portland Japanese Garden
International Rose Test Garden
27. Willamette Jetboat Excursion

NOTABLE ARCHITECTURE

28. Ambassador Apartments Tudor revival by Carl L. Linde, 1922. 1209 SW 6th Ave.

29. Commonwealth Building (formerly Equitable Building) First aluminum building clad by Pietro Belluschi, 1947. 421 SW 6th Ave.

30. Edith Green/Wendell Wyatt Federal Building LEED Platinum renovation of 1974 building by SERA Architects, 2013.

31. Pioneer Courthouse Second oldest federal building west of the Mississippi River, 1869. 700 SW 6th Ave.

32. Pittock Mansion French Renaissance-style "château" in the West Hills by Edward T. Foulkes, 1909.

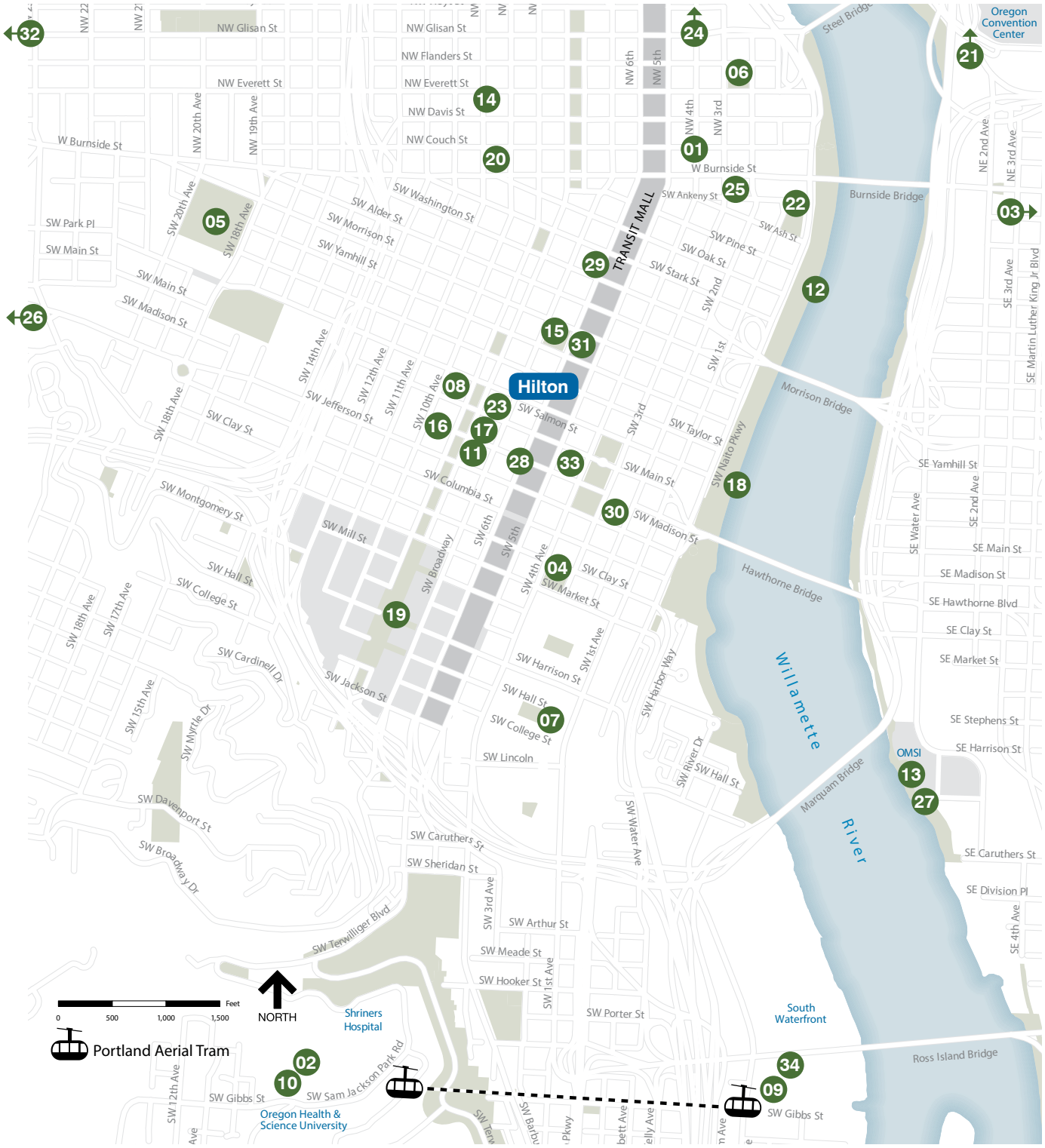
33. Portland Building First major U.S. post-modern building by Michael Graves, 1982. Features the Portlandia Statue. 1120 SW 5th Ave.

34. OHSU/OUS Collaborative Life Sciences Building Under construction, by SERA Architects, completion 2014.

South of Portland:

Mt. Angel Abbey Library by Alvar Aalto, 1960. St. Benedict, Oregon. Self-guided tour.

Gordon House by Frank Lloyd Wright, Silverton, Oregon.


Hilton
TRANSIT MALL
Willamette River
Burnside Bridge
Morrison Bridge
Hawthorne Bridge
Marquam Bridge
Ross Island Bridge
Steel Bridge
Oregon Convention Center
OMSI
South Waterfront
Shriners Hospital
Oregon Health & Science University
Portland Aerial Tram
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SW Gibbs St
SW Sam Jackson Park Rd
SW Terwilliger Blvd
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SW Davenport St
SW Cardinell Dr
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SE Main St
SE Madison St
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SE Division Pl
SE Martin Luther King Jr Blvd
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EXPERIENCE PORTLAND

EVENTS

FEAST Portland
Sept. 19-22.
Make reservations now, tickets will sell out!
www.feastportland.com

Moonlight Ceremony, Japanese Gardens. (Fri. night, Sept. 27)

TV shows filmed in Portland

Grimm | Leverage | Portlandia

Live Music

Music Calendar
www.wweek.com/portland/

Notable Downtown Venues

Arlene Schnitzer Concert Hall
Grand Italian rococo theater is home to the Oregon Symphony and hosts big-name touring acts.
1037 SW Broadway | 503.248.4335

Crystal Ballroom
Historic venue features a floating dance floor along with big rock and pop acts.
1332 W Burnside St. | 503.225.0047

Dante's
Local and national acts plus weekly karaoke with live band.
350 W Burnside St. | 503.266.6630

The Heathman Hotel
Piano and jazz Wednesday through Saturday in this elegant 1927 hotel's Tea Court.
1001 SW Broadway | 503.241.4100

Jimmy Mak's
Premier jazz venue in the Northwest.
221 NW 10th Ave. | 503.295.6542

Kells Irish Restaurant & Pub
Live music nightly.
112 SW Second Ave. | 503.227.4057

The Historic Old Church
Live music, including classical, in 1882 historic jewel.
1422 SW 11th Ave. | 503.222.2031

Roseland
Old Town venue hosts national acts.
8 NW Sixth Ave. | 503.221.0288

Wilfs Restaurant
Retro restaurant and piano bar in Portland's historic train station.
800 NW Sixth Ave. | 503.223.0070

FOOD & DRINK

Downtown

Clyde Common
"Domestic & Foreign Cooking," open kitchen with shared tables. Vibrant bar/happy hour scene. $$
1014 SW Stark Street | 503.228.3333
www.clydecommon.com

Departure Restaurant & Lounge
Modern Asian Cuisine located on the roof of The Nines Hotel. $$
525 SW Morrison | 503.802.5370
www.departureportland.com

East India Company
Indian, Grill and Bar. $$
821 SW 11th Ave. | 503.227.8815
www.eastindiacopdx.com

Grüner Restaurant
Chef Chris Israel's German/Middle Europe restaurant. $$$
527 SW 12th Ave. | 503.241.7163
www.grunerpdx.com

Heathman Restaurant & Bar
Chef Michael Stanton's exquisite restaurant in downtown *(caterer for the AJA Awards Dinner on 9/19/2013)*. Open early for breakfast—try the oeuf mollet! Also offers Afternoon Tea for $32. $$$
1001 SW Broadway | 503.790.7752
www.heathmanrestaurantandbar.com

Higgins Restaurant & Bar
Chef Greg Higgins, James Beard Award Winner 2002 and prominent figure in the development of Northwest cuisine and a national voice for sustainable dining; founding member of Chefs Collaborative. $$$$
1239 SW Broadway | 503.222.9070
www.higginsportland.com

Imperial
Chef Vitaly Paley's newest restaurant downtown—Executive Chef, Benjamin Bettinger; the Paley/Bettinger team defeated Jose Garces on Iron Chef America 2011. $$$
410 SW Broadway | 503.228.7222
www.imperialpdx.com

Karam Lebanese & Syrian Cuisine
316 SW Stark Street | 503.223.0830
www.karamrestaurant.com $$

Kask
Grüner Restaurant Saloon. $$
1215 SW Alder Street | 5-11pm

Little Bird Bistro
Chef Gabriel Rucker, 2013 James Beard Award Best Chef Northwest, 2011 James Beard Foundation's Rising Star Chef, and Best New Chef 2007. (French-ish). $$$
219 SW 6th Ave. | 503.688.5952
www.littlebirdbistro.com

Portland City Grill
Go for the fantastic view, eat in the bar (skip the restaurant). $$
Happy Hour 4-7pm and 9pm–Close
111 SW Fifth Ave., 30th Floor | 503-450-0030
www.portlandcitygrill.com

Southpark
Contemporary seafood. $$
901 SW Salmon Street | 503.326.1300
www.southparkseafood.com

The Pearl/NW 23rd Avenue

Andina
Authentic Peruvian. Highly recommended. $$$
1314 NW Glisan | 503.228.9535
www.andinarestaurant.com

Henry's Tavern
American Bar & Grill, more than 100 local and regional beers. $$
10 NW 12th Ave. | 503.227.5320
www.henrystavern.com

Noisette

Chef Tony Demes' French-modern, AAA 4-Diamond Rating/Zagat 29 for Food, treat yourself to the outstanding $85 tasting menu! $$$$

1937 NW 23rd Place | 503.719.4599

www.noisetterestaurant.com

Paley's Place Bistro & Bar

James Beard Award Winning Chef Vitaly Paley beat Jose Gardes in Iron Chef America's "Battle Radish" in 2011. $$$$

1204 NW 21st Ave. | 503.243.2403

www.paleysplace.net

Ringside Steakhouse–Uptown

Old Portland, three-generation, clubby steakhouse—try the onion rings! Notable wine list. $$$

2165 W. Burnside | 503.223.1513

www.ringsidesteakhouse.com

Teardrop Cocktail Lounge

1015 NW Everett Street | 4pm–2am

www.teardroplounge.com

Trader Vic's

Eclectic Polynesian-style and American cuisine, handcrafted exotic cocktails and authentic tropical island/tiki decor. Home of the Original Mai Tai. $$

1203 NW Glisan Street | 503.467.2277

tradervicspdx.com

Portland East Side

Aviary

In the Alberta Arts District, eclectic menu of small plates. $$

1733 NE Alberta Street | 503.287.2400

www.aviarypdx.com

Accanto

Lively, neighborhood Italian café, Open Table Diner's Choice Winner 2012 (Next door to Genoa, same owners). $$

2838 SE Belmont Street | 503.235.4900

www.accantopdx.com

Bamboo Sushi

Lays claim to being the world's first certified-sustainable sushi restaurant. $$

836 NW 23rd Ave. | 971.229.1925

www.bamboosushi.com

Beast

Chef Naomi Pomeroy offers a 5-course tasting menu, two seatings per night, 2013 James Beard Award Nominee (3rd nomination). $$$$

5425 NE 30th Ave. | 503.841.6968

www.beastpdx.com

Cabezon

Chef David Farrell's neighborhood seafood bistro. $$

5200 NE Sacramento (off Sandy Blvd. on way to airport) | 503.284.6617

www.cabezonrestaurant.com

Firehouse

Italian, wood fired cooking in a renovated 20th Century Italian Renaissance style firehouse. $$

711 NE Dekum Street | 503.954.1702

www.firehousepdx.com

Genoa

Chef Jake Martin's Prix-Fixe Five-Course Italian Menu ($65). $$$$

2832 SE Belmont Street | 503.238.1464

www.genoarestaurant.com

Mint/820

Pan American Bistro/Cocktails

Lucy Brennan, owner, one of the top mixologists in the country, and author of "Hip Sips". Try the Cuban Lamb Burger and Sweet Potato Fries! Happy Hour 4-6:30pm. $$

816 N. Russell | 503-284-5518

www.mintand820.com

Natural Selection

Chef Aaron Woo's upscale vegan restaurant. $$$

3033 NE Alberta Street | 503.288.5883

www.naturalselectionpdx.com

Nostrana

Chef Cathy Whims' Italian restaurant; 2013 James Beard Award Nominee (5th nomination). $$$

1401 SE Morrison Street | 503.234.2427

www.nostrana.com

Pok Pok

Chef Andy Ricker's Thai Restaurant recently named one of the 20 most important restaurants in America by Bon Appetit; busy, laid-back and ramshackle with authentic food. $$

3226 SE Division Street | 503.232.1387

www.pokpokpdx.com

St. Jack

Chef Aaron Barnett's Chic neighborhood French Bistro. $$

2039 SE Clinton Street | 503.360.1281

www.stjackpdx.com

FOOD CARTS

There are over 500 food carts located throughout Portland. Dollar for dollar and pound for pound some of the best food in the city, Try the collection of 20+ on the lot between SW 9th & 10th/SW Washington and Alder a few short blocks from the hotel. Check website for locations and cuisine. $

www.foodcartsportland.com

SPONSORS

Platinum Level Sponsor

SUNDT

Balfour Beatty

infoComm INTERNATIONAL

Welcome Reception

JE DUNN CONSTRUCTION

KITCHELL

Keynote Luncheon

HENSEL PHELPS
Plan. Build. Manage.

CGL
A Hunt Company

Gilbane

Conference Lanyard

NORR
ARCHITECTS ENGINEERS PLANNERS

Conference Keycard

VANIR
Construction Management, Inc.

PARTNERSHIPS

THE AMERICAN INSTITUTE
OF ARCHITECTS

DBIA

KMD
ARCHITECTS

NACM

The “Portland, Oregon” sign is trademarked and provided generously by the City of Portland.

Graphic Design and Program: KMD Architects