**ESSENTIAL SERVICES OPERATIONS** 

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Agenda

Characteristics of Law Enforcement Facilities

Perceived Advantage of Repurposing

Existing Buildings

Case Studies – How it Works in Reality

CHARACTERISTICS OF LAW ENFORCEMENT FACILITIES

# WHAT IS ESSENTIAL?

WHAT IS IDEAL?

#### WHAT IS ESSENTIAL?

## 24-7 Operations

- Must stay operational in an event
- Structural "importance factor"
- Higher quality MEP systems, durable finishes

#### Work in Shifts

• Overlap in staff = peak space and parking requirements

### Vehicle-Intensive

• Staff, official and specialized, visitor parking

## Security Considerations

• Passive design and active systems



#### WHAT IS IDEAL?

### Site

- Site access two means of egress and ingress
- Away from schools or other areas with congestion
- Access to freeways, away from barriers such as a railroad crossing, rivers, etc.
- Secured official and staff parking



#### WHAT IS IDEAL?

## Community connection

- Public access while maintaining security
- Community room
- Youth and family support
- Transparency, openness
- Avoid the "bunker" mentality with creative solutions
- Regionalization/Regional Task Forces
- Society's Emergency Room
  - Providing and area of refuge
  - Neutral ground parental child exchange





REPURPOSING EXISTING BUILDINGS
PERCEIVED ADVANTAGE

# WHY ADAPT EXISTING?

#### WHY ADAPT EXISTING?

## Perceived Advantages

- Good for the planet

  Extracts embedded energy
- Reduced construction cost
- Regenerate community
- Worth the compromises
- Fatal flaws can be mitigated
- Political benefit
- Access into better part of town, better site

- Preserve historic significance within the community
- Recognizing the next generation of buildings regional vernacular
- Community sentimentality
- Sensitivity to community concerns
- Alternative delivery opportunities
- Opportunism weakened commercial RE market

**CASE STUDIES** 

# REAL LIVE EXAMPLES

## Bellevue Washington CASE STUDIES

## Opportunity

#### Repurpose an abandoned telephone switching center

• Responding to public input

The public requested

A location "downtown"

Proximity to a new multi-modal transport hub

A "one-stop" service configuration

Transform eyesore to treasure



#### Bellevue Washington

#### **CASE STUDIES**

## Challenges

#### Better than new?

• Effectively use

A structure that exceeded "essential facility"

Utility (power) Infrastructure that exceeded many needs

A perfect location (next to convention ctr., multi-modal etc.)

Constraints

A very shallow floor-to-floor

A building that had little on-site parking

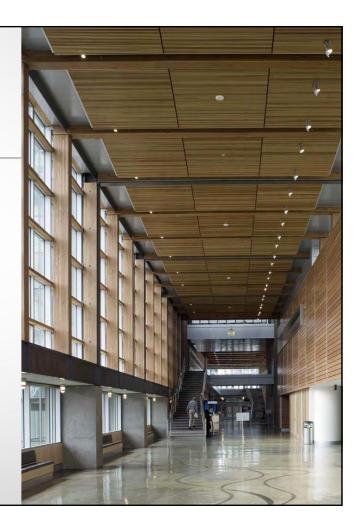


#### Bellevue Washington

#### **CASE STUDIES**

### Solution

- Delivered a bilateral ½ city hall ½ public safety design
   Draped a completely new municipal service delivery model
   Promoted effective split mechanical systems
   Reconnected fractured city operational units
- Promoted interoperability
   EOC / traffic monitoring / regional 911 center
- Delivered surplus square footage
   City marketed computer infrastructure (hot sites) regionally
   911 center serves 26 fire and 3 police departments
- Building achieved LEED gold



## Opportunity

### Repurpose a city warehouse to house firearms training and traffic operations

- Central location yet minimal commercial value
- The best solution frequently requires combining a repurposed building with some limited new construction



## Challenges

More need than warehouse space available Seemingly Incompatible Uses

- Create offices from warehouse Work with high ceiling Respect privacy requirements (offices, lockers etc.)
- Isolate sound and noise from range Create compatible new construction for range



## Challenge

Severely limited funds and a tight schedule

• Minimized partitions

Work with high ceiling

Maximized benefits from systems furniture





## Solution

- Created flexible energizing spaces
- Allowed for fast construction
- Positioned common spaces to promote staff interaction



## Solution

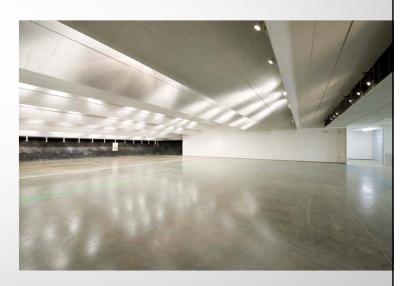
• Created campus design to mitigate incompatible uses

Delivered new tactical firearms range

Allows for separate hours of use

2-story "shoot down" capability

Isolates noise and mechanical systems



#### BOULDER PUBLIC SAFETY FACILITY

### CASE STUDY

# Conversion of a Mountain Bell Switching Station

- Operational efficiency
- Reduced construction cost
- Worth the compromises
- Parking distribution
- Site access
- Community Room

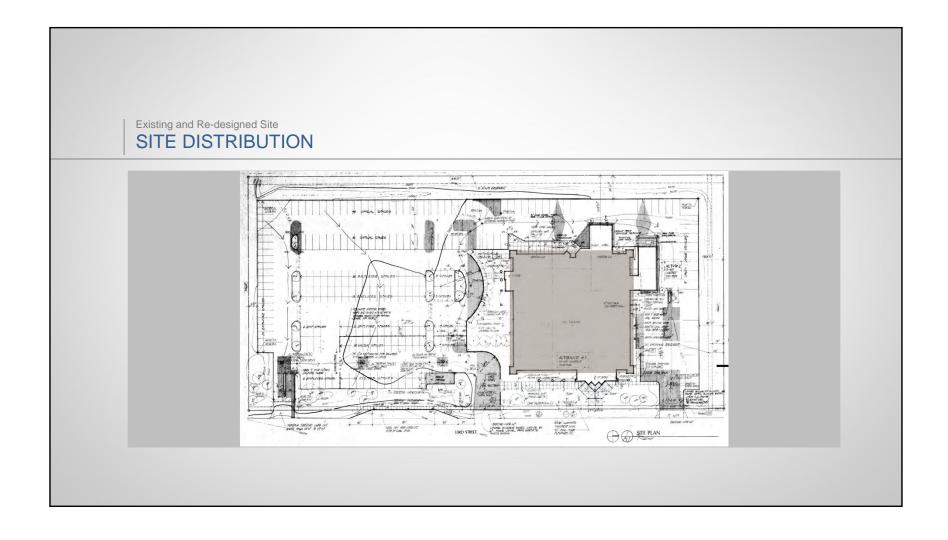


## BOULDER PUBLIC SAFETY FACILITY CASE STUDY

## Establish a Vocabulary

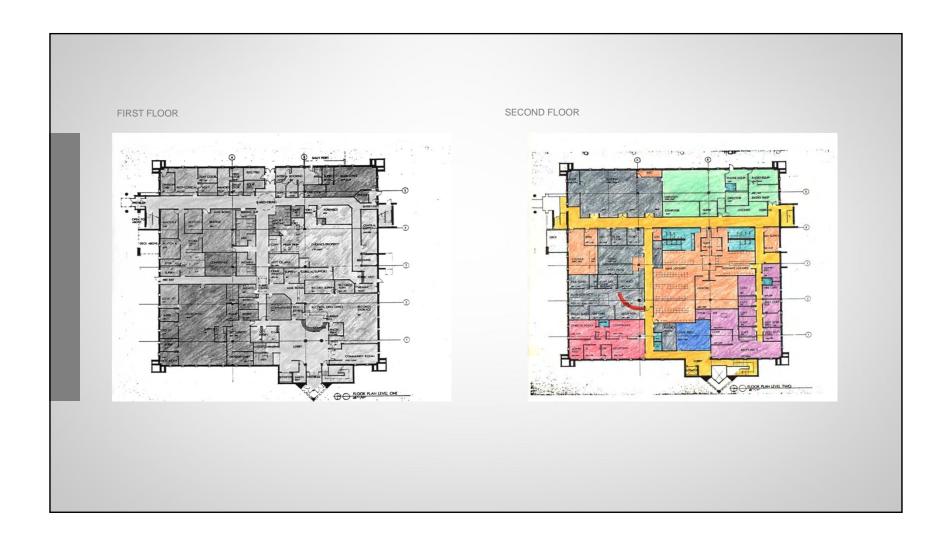
• Entry











## INTERIOR ISSUES

- Operational efficiency
- Reduced construction cost
- Worth the compromises
- Stacking
- Utilities
- Community Room









#### HOUSTON PD MIDWEST STATION

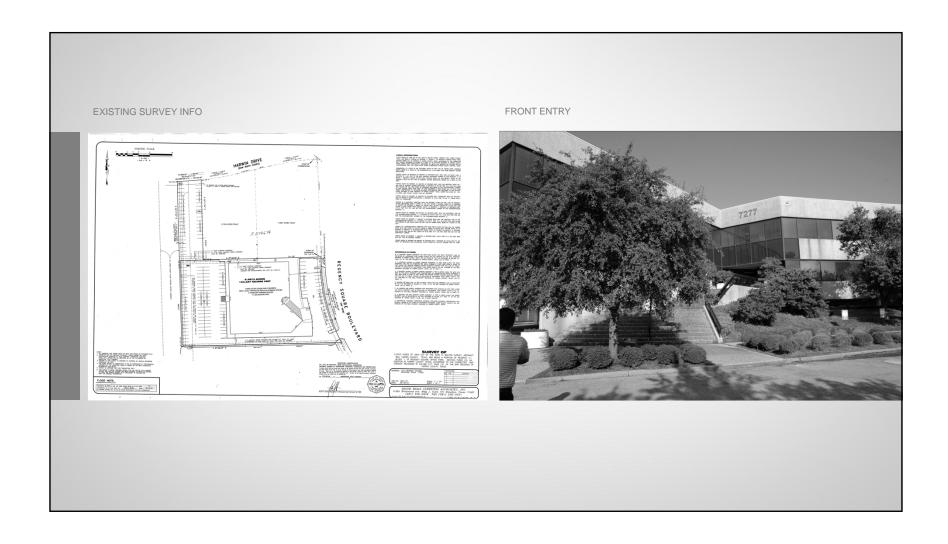
### CASE STUDY

## **RE-USING A SPEC OFFICE BUILDING**

- Operational efficiency
- Flexibility and expandability
- Optimum site
- Dual access site
- Covered parking



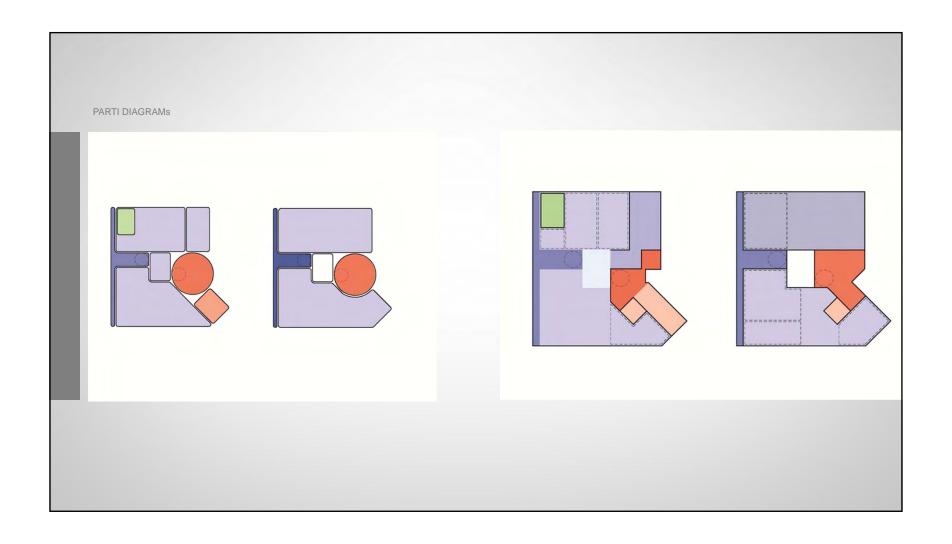




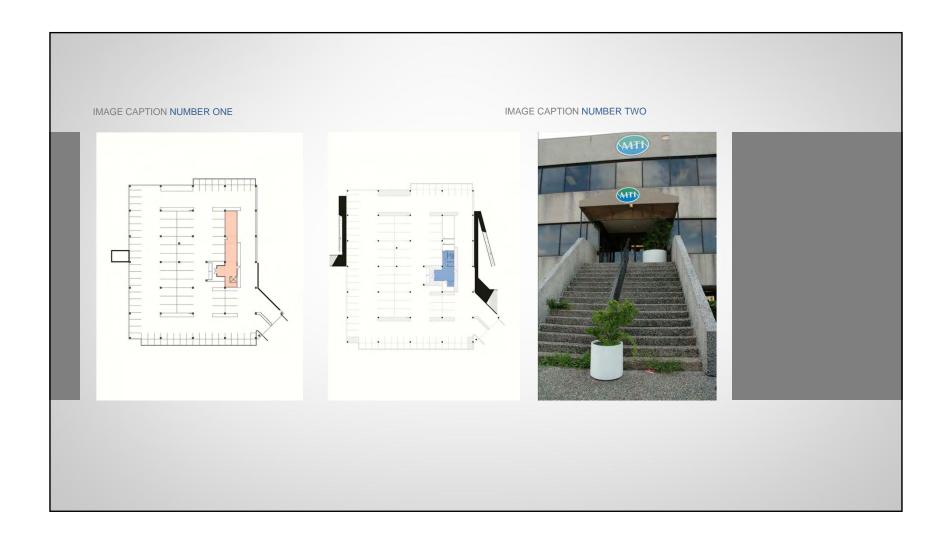


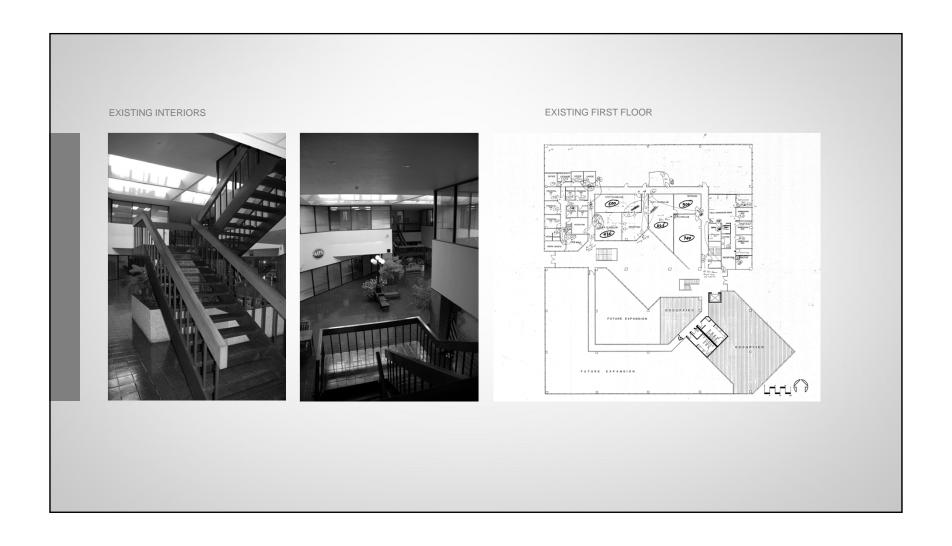














### **LESSONS LEARNED**

- Operational efficiency
- Flexibility and expandability
- Optimum site
- Essential service
- Life safety and energy codes
- Covered parking









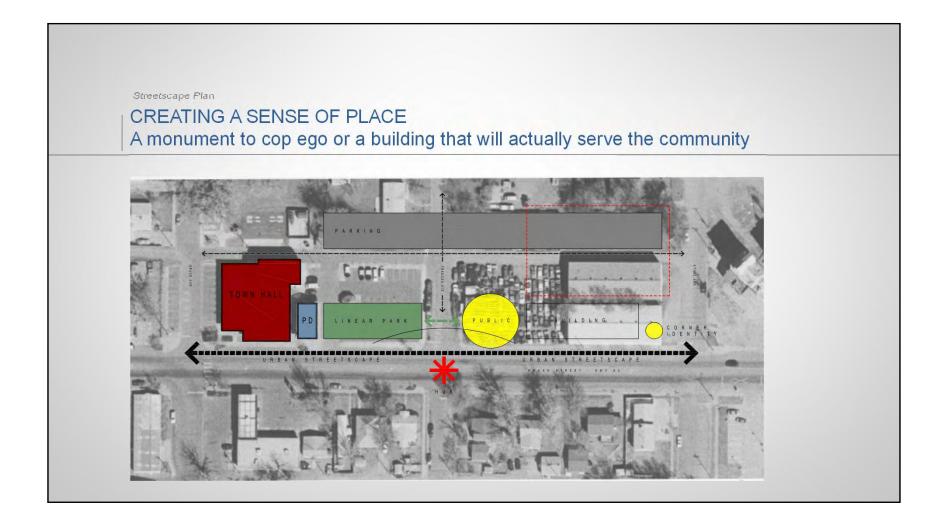
Milliken Police Department

#### **CASE STUDIES**

# ADAPTIVE RE-USE and SERVING THE COMMUNITY

- Operational efficiency / Operational definition
- Reduced construction cost
- Worth the compromises
- Parking
- Community Room
- Youth and family support
- Transparency and openess











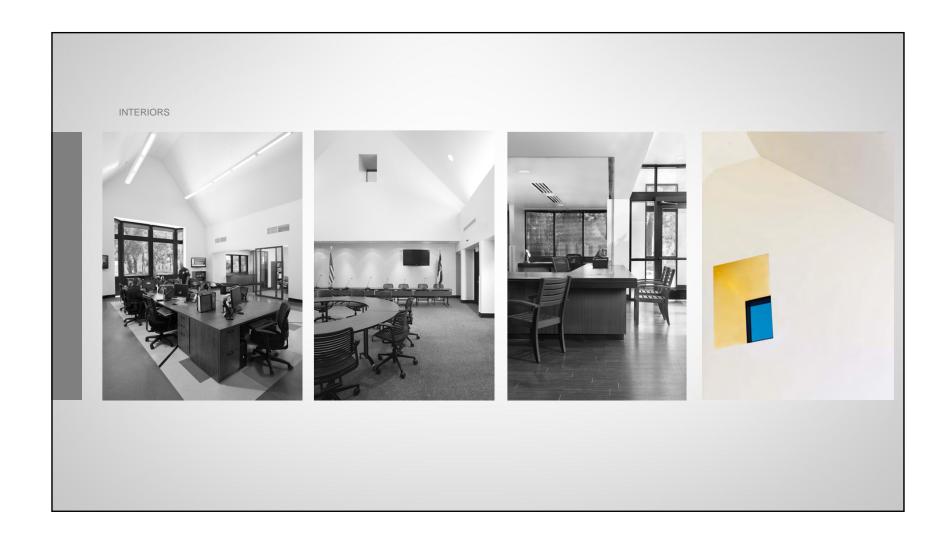
















## **COMMUNITY ORIENTED POLICING**

ARE WE DESIGNING FOR THE POLICE OR FOR THE COMMUNITY?

- Community room
- Public space
  Transparency and openness
  Relationship building
  Respectful to context and culture









### REPURPOSING EXISTING BUILDINGS **CALIFORNIA CASE STUDIES** The Big Issues: • Built up demand • Funding challenges Yuba County • Essential service facility upgrade Marin • Preference for alternative delivery County . • Existing tenants Santa Cruz The Big Opportunities: County • Cheap(er) buildings • Owners with existing buildings = new delivery options • Existing tenants

SANTA CRUZ COUNTY CENTER FOR PUBLIC SAFETY

### CASE STUDIES

# Opportunities

- \$48 million Redevelopment Agency
- Available light industrial complex
- Developer owner
- Amenable neighborhood





SANTA CRUZ COUNTY CENTER FOR PUBLIC SAFETY

### CASE STUDIES

# Opportunities

- Great law enforcement location
- Amenable neighborhood



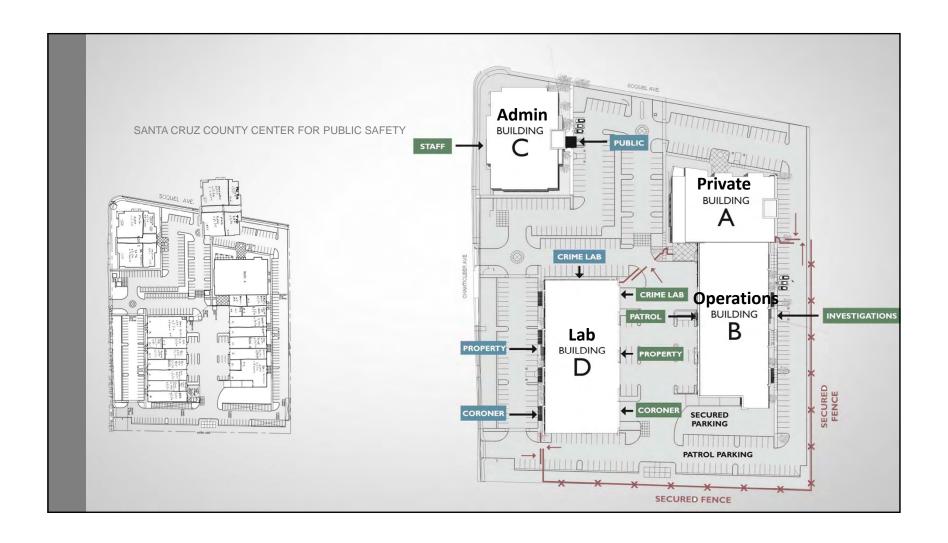
SANTA CRUZ COUNTY CENTER FOR PUBLIC SAFETY

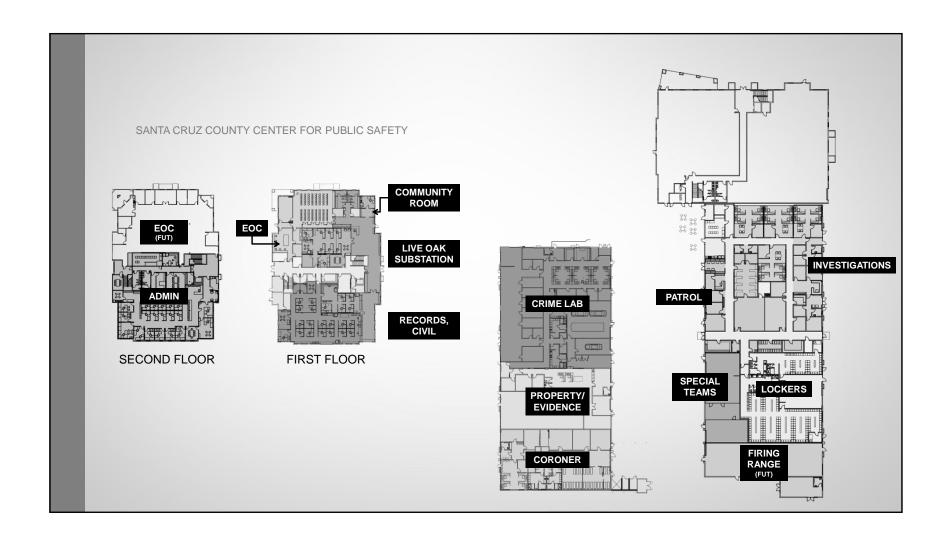
### **CASE STUDIES**

# Challenges

- 3 separate buildings
- Retain 4<sup>th</sup> private office building
- Relocation of existing tenants
- Mixing public with law enforcement
- Balancing sheriff's expectations with budget
- Developer-driven, client-driven process
- Extreme schedule pressure











### **CASE STUDIES**

# Background

- Existing Frank Lloyd Wright Civic Center
- Rabbit-warren of disconnected work areas
- Decade of studies for new building on existing campus
- Political football



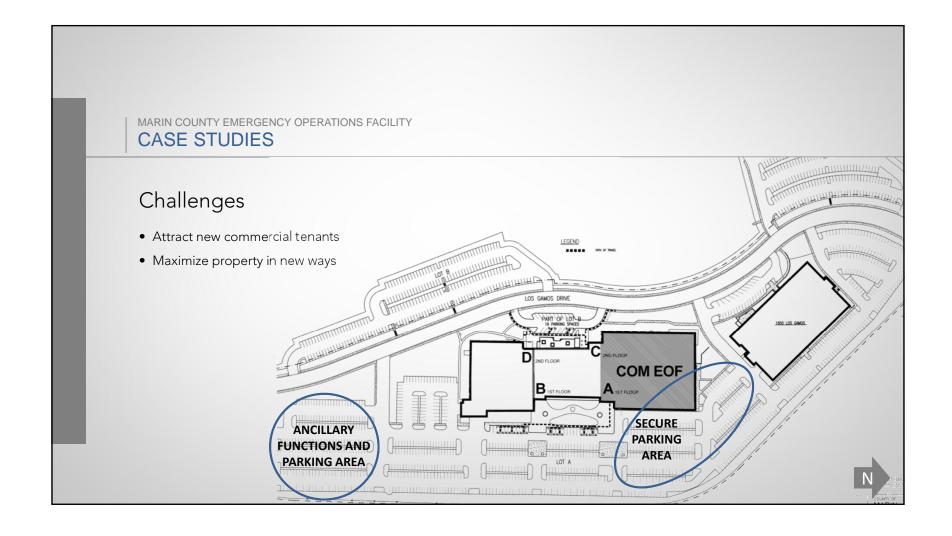


#### **CASE STUDIES**

# Opportunities

- Avoid Frank Lloyd Wright Civic Center
- Acquire underutilized commercial building
- Provide space for other county offices
- Maintain existing building tenants and attract future tenants
- Utilize existing owner/developer to support alternative delivery
- Creating a sheriff's community within the building

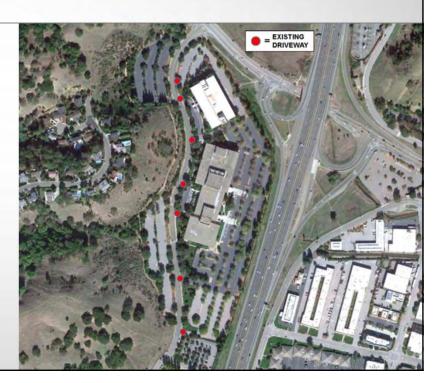




## CASE STUDIES

# Challenges

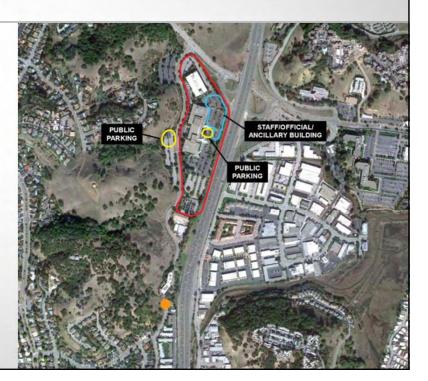
• Site ingress/egress constrained



### CASE STUDIES

# Challenges

• Site access in an emergency



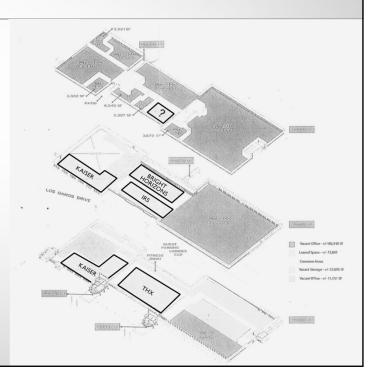
### CASE STUDIES

# Challenges

- Continued operations for existing commercial tenants
- Deep floor plates
- Existing building shear walls and MEP systems

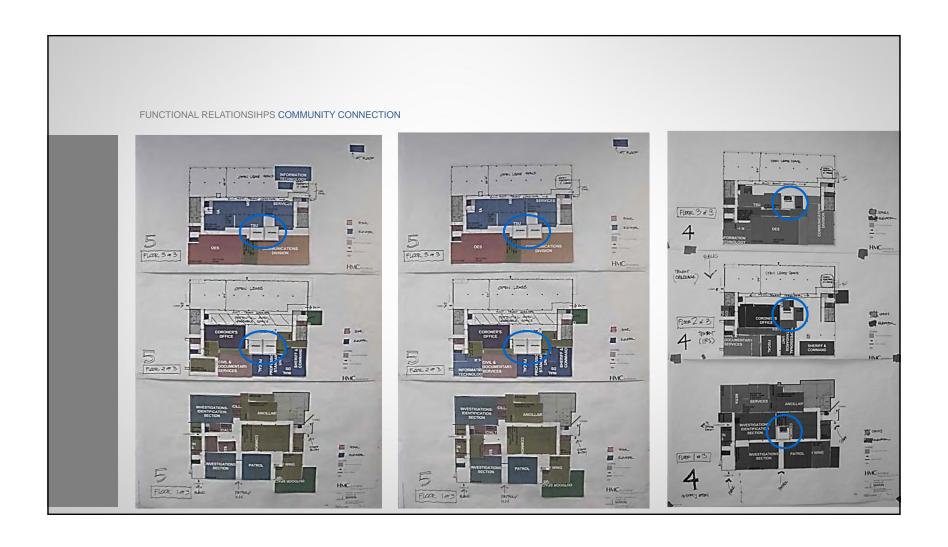


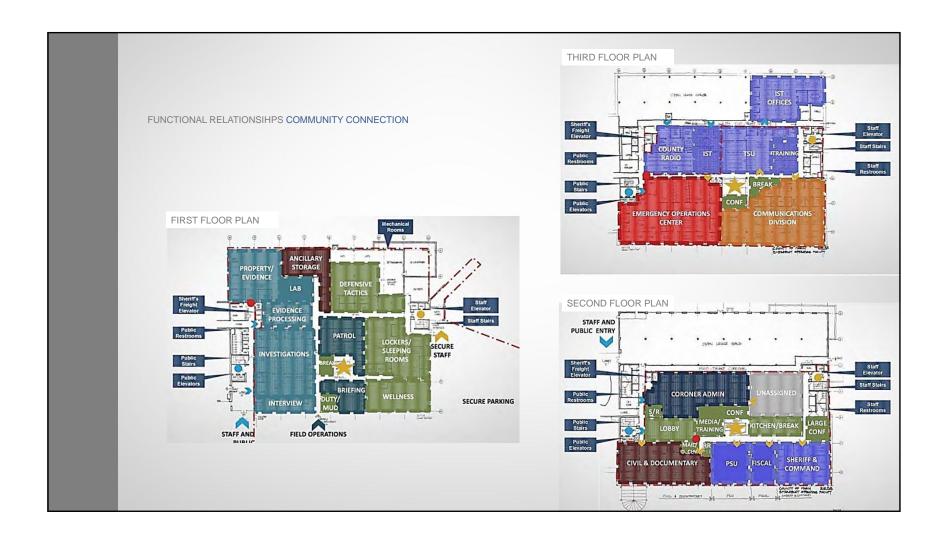


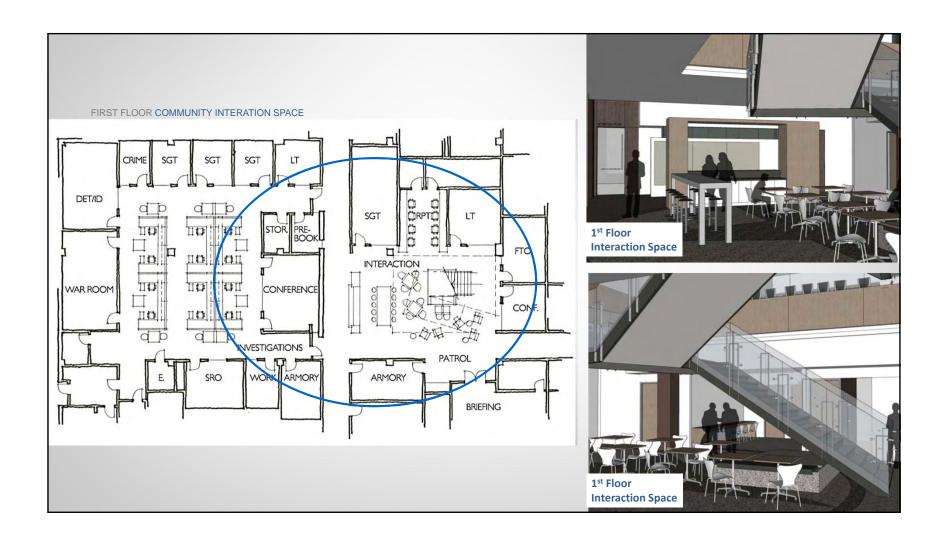


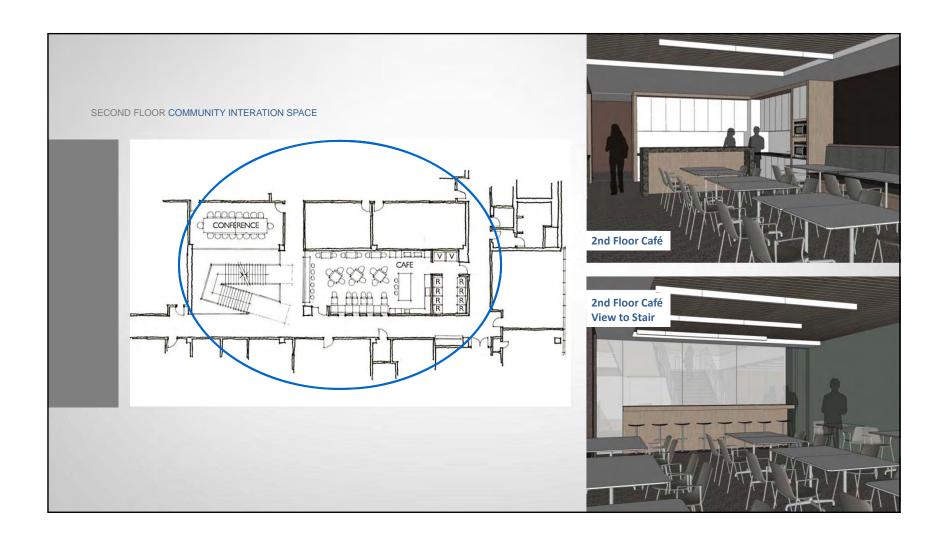


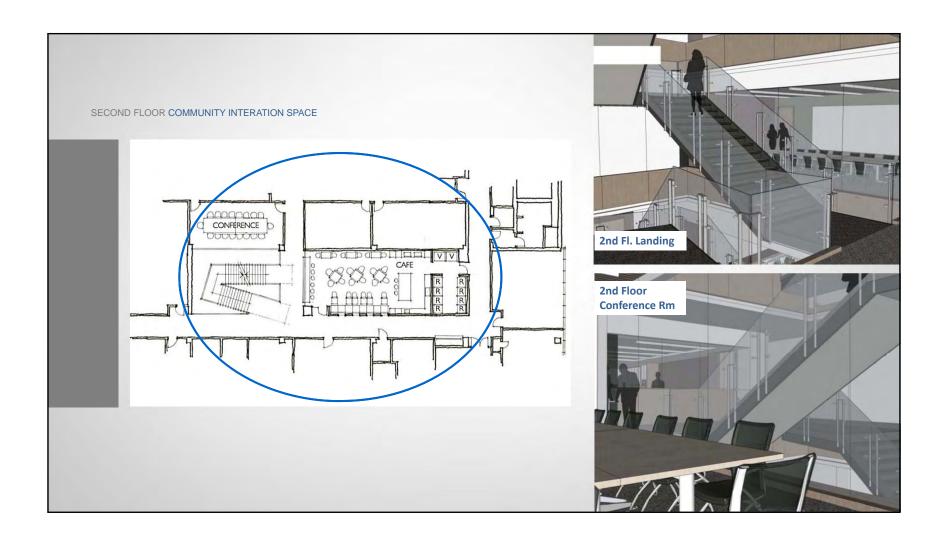


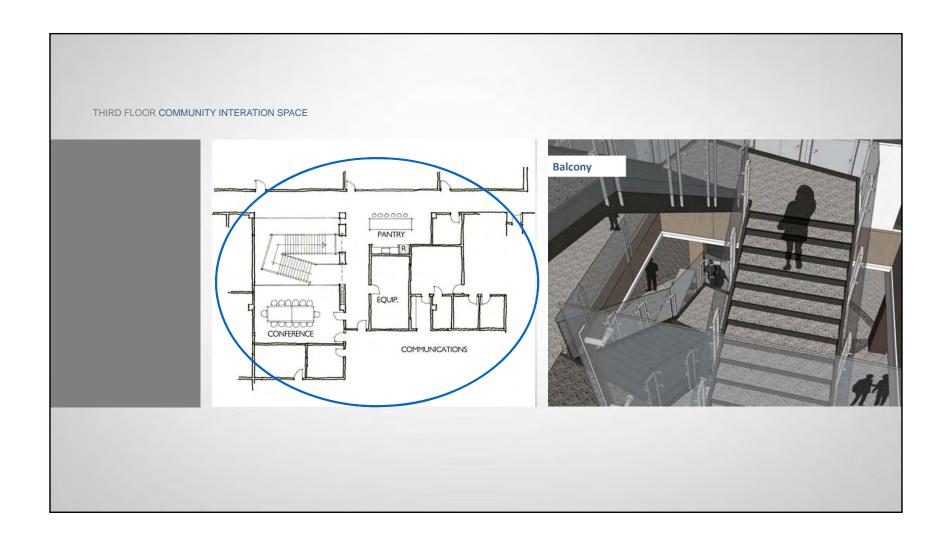










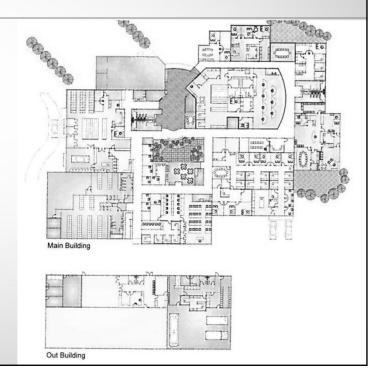


YUBA COUNTY NEW SHERIFF'S FACILITY CONVERSION

### **CASE STUDIES**

# Background

- \$25 million new facility concept
- Opportunistic acquisition of former State building
- Attempt to have developer build-out



YUBA COUNTY NEW SHERIFF'S FACILITY CONVERSION

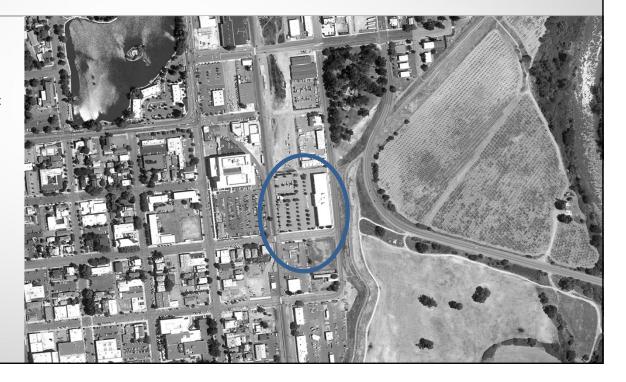
### CASE STUDIES

# Opportunities

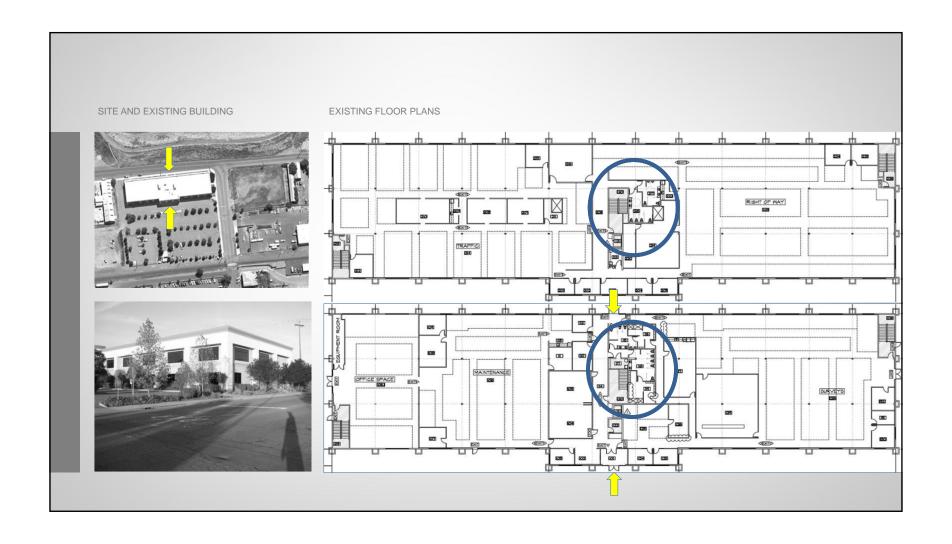
• Building for reduced cost

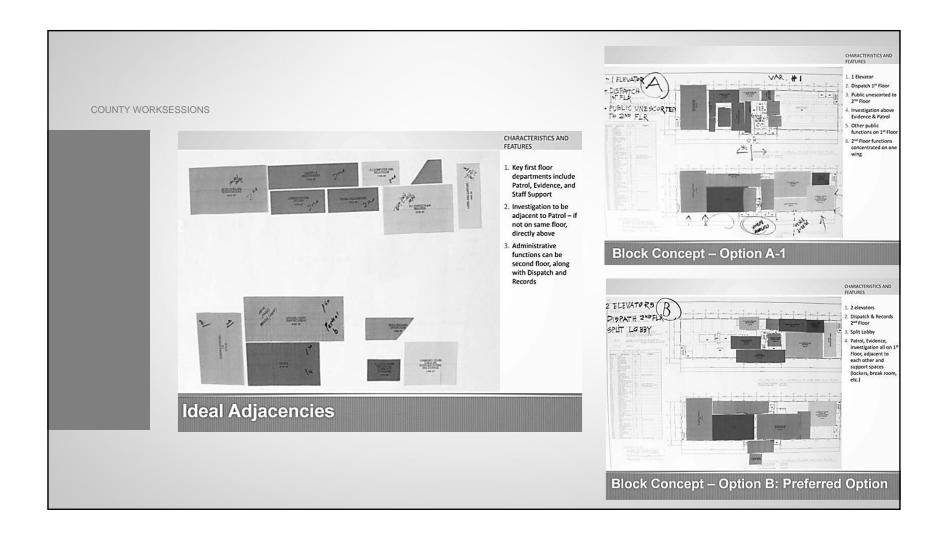
# Challenges

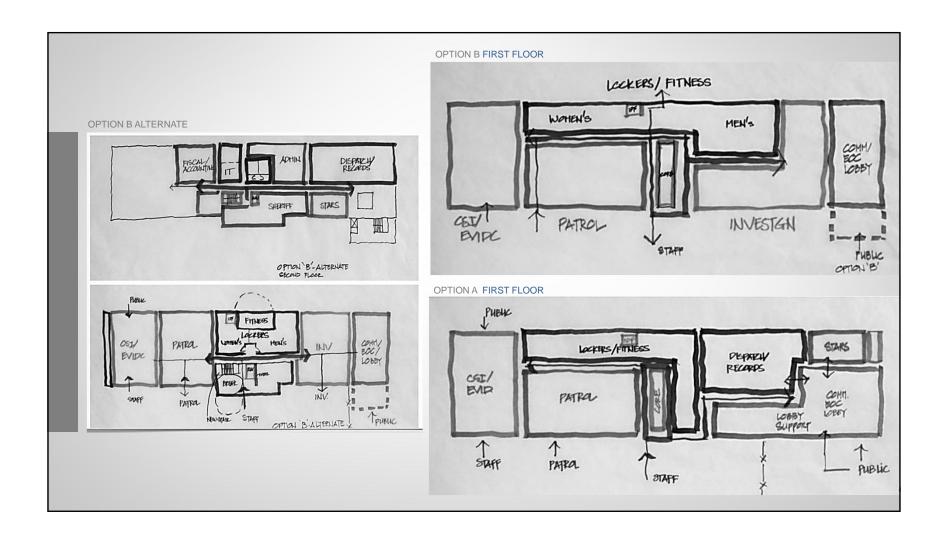
- Site location
- Super tight budget
- Cost to re-purpose

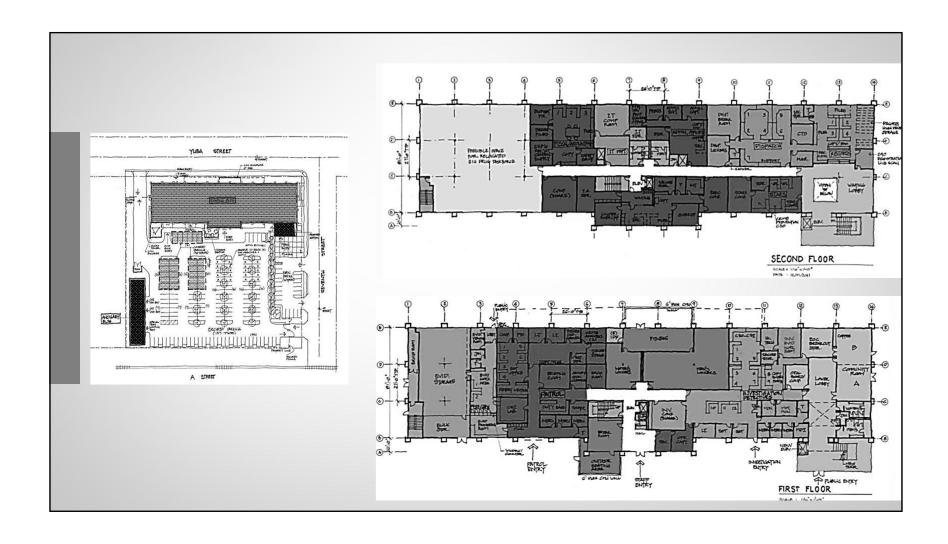














QUESTIONS & COMMENTS

