Rules Are Rules



What an ethicist does on vacation SUMMER LEADERSHIP SUMMIT 2017 EVOLUTION REVOLUTION

The opinions in this presentation are those of the presenter and are not intended to represent the positon of the Department of Veterans Affairs or the U.S. government.

Today's goals

- A brief review: where ethics began and some basic ethics frameworks
- Thirty years ago: what wasn't going on
- Today's new ethics: organizational ethics and consumerism
- What's on the horizon for biomedical ethics



I did not see this coming...



BUSINESS ETHICS = HONESTY, INTEGRITY AND QUALITY

An ethics conflict...

- Two equally compelling choices
- Conflicts of interest are situational not based upon the state of mind of an individual.



A "good" ethicist...

- Should not choose for you... Or even make a strong suggestion.
- Should find what is at risk ethically?
- And for whom (the unheard voice)?

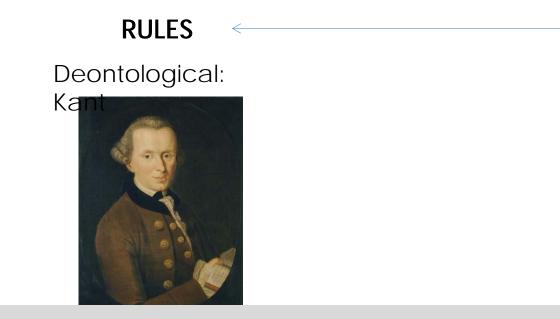


The Beginnings

- End of Life
- Beginning of Life
- Limited resources (who gets what)
- Technology affects all of the above
 - o Ventilators (demand issue)
 - o Solid Organs (supply issue)
 - o Cost of Treatment (think drug costs)

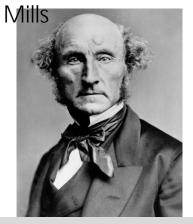


How to sound like an ethicist: mention Dancing with Wolves and Avatar in the same sentence. And then, "slippery slope"



OUTCOMES

Utilitarianism:



Not all that long ago...

Coined first by Potter in 1970 and again by Shriver, bioethics was described as "a new discipline that combines biological knowledge with a knowledge of human value systems"



Thirty Years Ago: what wasn't

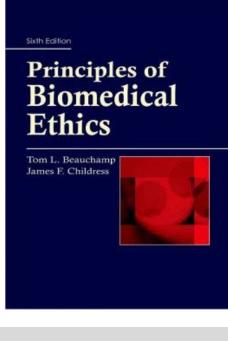
- <u>Next to Nothing</u> in the literature
 - And it was all on death and dying
- No Quinlan (intersection of technology and right to die and surrogacy)
- Dax and right to refuse TX (intersection of right to die and competency)
- Competency
- Surrogates





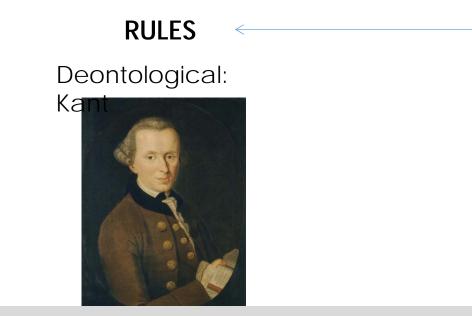
And then (in 1979)... Principlism!!

- Patient Autonomy
- Non Maleficence
- Beneficence
- Justice (so many versions!!)



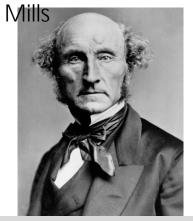


Followed by: Communitarianism



OUTCOMES

Utilitarianism:

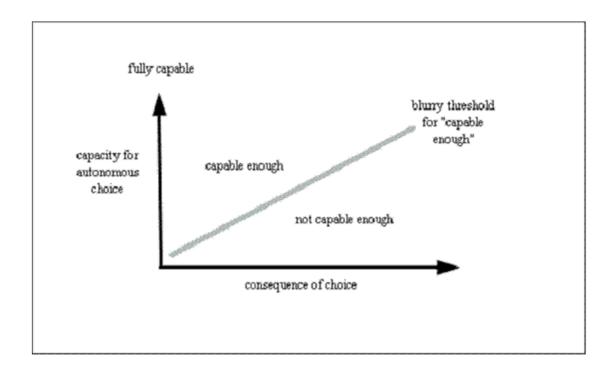


A mandatory discussion regarding paternalism

- Blood and blood products
- Implied consent
- DNR
- Artificial Nutrition and Hydration



Competency or Capacity?





Surrogacy is state by state

- a) Health Care Agent
- b) Legal guardian or special guardian
- c) Next-of-kin
 - Relative
 - 18 years of age or older
 - In the following order of priority: spouse, child, parent, sibling, grandparent, grandchild
- d) Close friend

Please, please, please, if nothing else, get an advance directive



Just a bit more on surrogacy

- Best Interests standard
- Substituted Judgement
- Implied Consent
- Without consent of some type treatment is assault!!! (Cordozo in 1914)



Confidentiality

- Not so big an issue thirty years ago
- Stigmatization of some treatments and diagnosis
- HIV, BH, reproductive health, public health (vaccines), testing, and Tazazoff (duty to warn)
- HIPPA

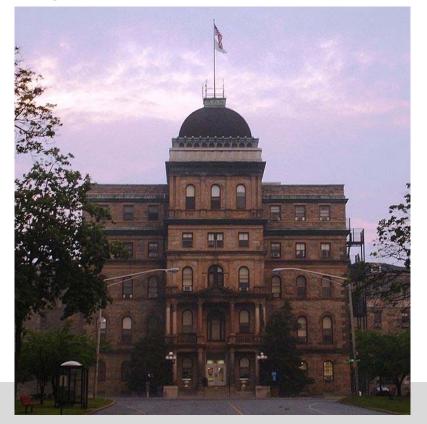


And now...

- Patient centeredness
- IRBs and research
 - o Research on children
 - o Therapeutic misconception
 - o Clinical studies in developing nations
 - Social science exceptions to informed consent



The evolution of patient centeredness



Two early design themes: SepAration & Observation

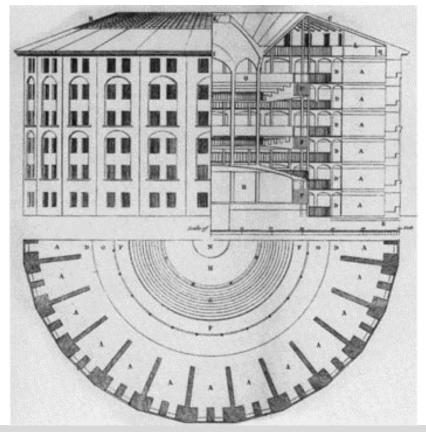


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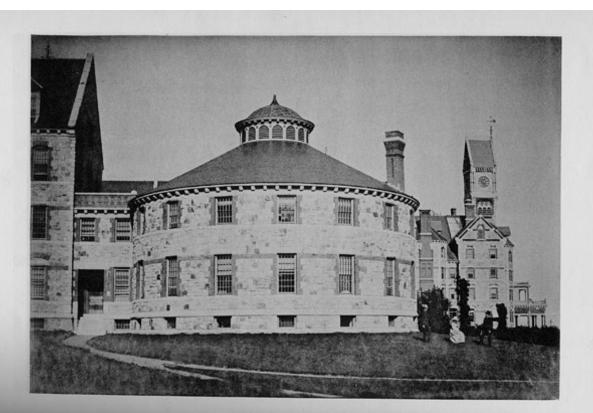
The panopticon



Vienna's Narrenturm 1784



A Panopticon design in Massachusetts



HOOPER HALL.



Still in use to separate and observe





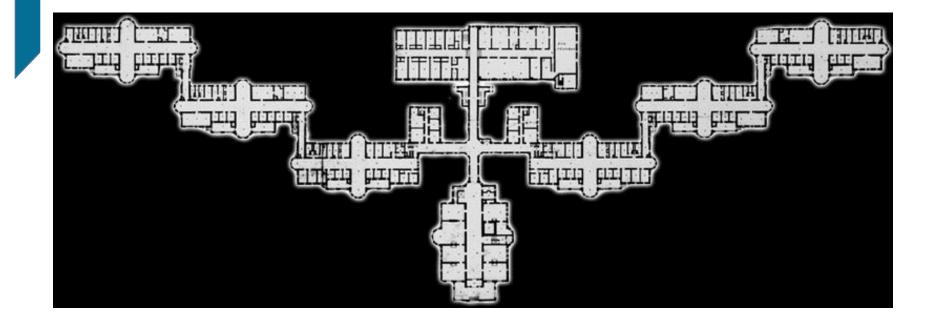
" the building to can assist in the cure" - G.T. Hine, 1901

Instead of a warehouse,

A Place to treat...

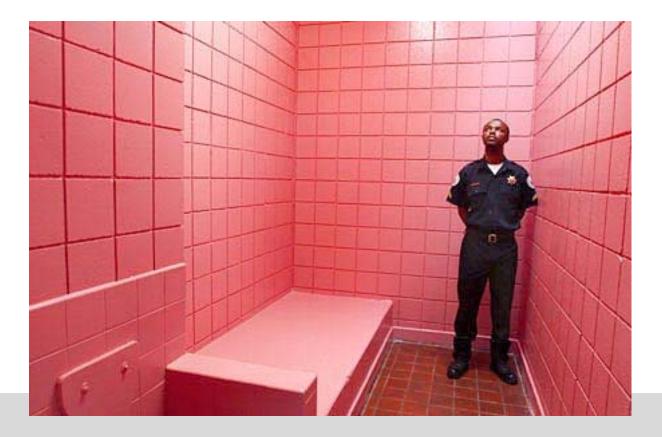


Kirkbride: echelon style & a linear plan





Evidenced based design is sometimes imperfect



Occupancy can be misleading...

A locked BH unit may have been design to look





What to do?

Organizational Ethics: a departure from individual blame

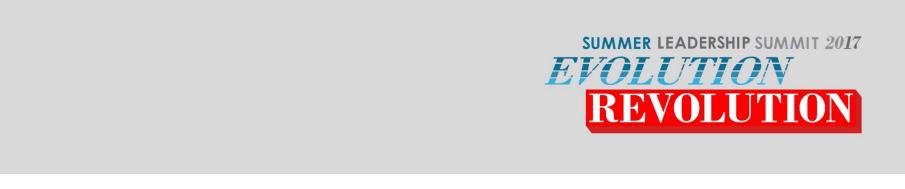
- No escort tug
- No bow thruster
- Single screw
- Single boiler
- Not double hull
- Poor handling at slow speed





Organizational ethics & mission

- A link between mission components and performance
- Framing and motivating the work of organizational members
- A knowledge structure that shapes how we think about the organization, how we connect our work to a shared sense of priorities



Ethical Consumerism

- Beyond green... Corporate responsibility
- "Our business operations include everything from how we move products to how our employees commute and how we operate our stores and facilities. Each of our important stakeholders—our members, employees, vendor partners and nonprofit partners—has expectations for how REI should prioritize its efforts in these areas. We prioritize by focusing on the things that matter most and have the greatest potential impact while staying true to our values."

- from the REI website

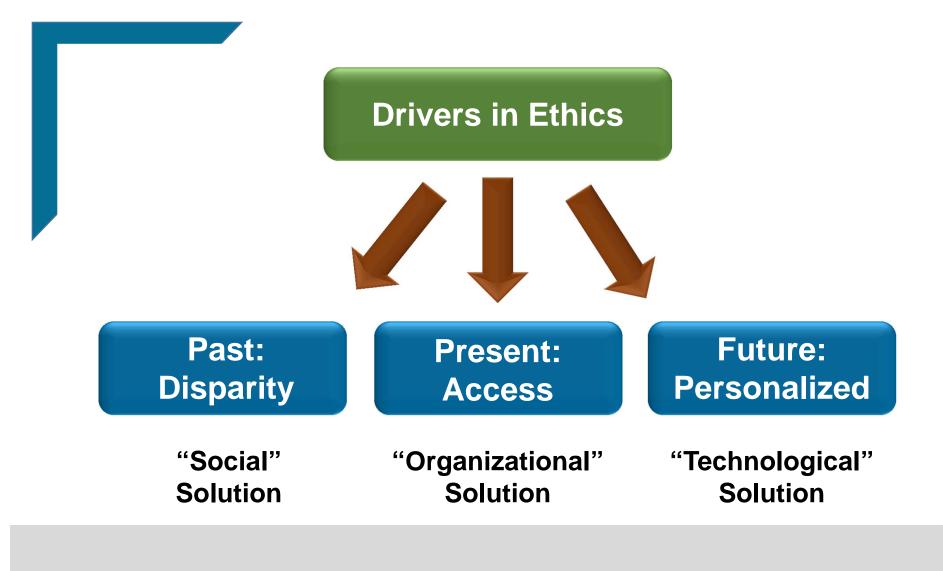
Ethical Consumerism



Just over the biomedical ethics Horizon

- Genetics: who owns my genes
- The ethics of big data
- Patient specific medical devices
- Personalized medicine
- Boutique medicine
- Medical tourism







"Coming together is a beginning. Keeping together is progress. Working together is success."

