

Welcome!

The Business Model of Custom Tools

Tuesday, February 16, 2016 2:00 PM - 3:00 PM ET

Earn 1.0 AIA LU



Moderator



Cory Brugger

Cory Brugger's diverse background and education supports the collaborative and multidisciplinary approach towards design that distinguishes Morphosis as an industry leader in technological innovation and integration in architecture. Since joining Morphosis in 2010, Mr. Brugger has managed the development and implementation of advanced design technology in the office. He provides day-to-day oversight of BIM integration and CAD production for Morphosis and its multidisciplinary project teams. For over ten years he has successfully managed the integration of CAD and BIM technologies on projects ranging from residential design-build to high-rise office towers. At Morphosis, Mr. Brugger's primary focus has been the integration of virtual building models into design and delivery processes.

Speaker



Zigmund Rubel, AIA

Zigmund Rubel, AIA is a licensed architect advocating Integrated Project Delivery in healthy, healing and sustainable environments. He is a founder of Aditazz, a technology startup in Northern California whose mission is to revolutionize current methods of designing, constructing and operating healthcare facilities by leveraging proven design and manufacturing techniques from other industries. Aditazz also aims to automate repetitive tasks in building design flow and enable the use of advanced manufacturing techniques in the construction process. Their key goal is to provide faster realization of health care facilities with improved construction quality and reduced operational costs.



Speaker



Corey Johnson

Corey Johnson is the Director of Product Management, Visual Solutions, InEight. In his current role, Corey is responsible for delivering maximum value from InfinyD across Web, Mobile and Workstation based platforms. Previously, as a Manager of Virtual Construction for Kiewit Corporation, providing construction services in markets including transportation, water/wastewater, heavy civil, power, oil, gas and chemical, building and mining. Prior to that he spent five plus years with Bentley Systems as a Solutions Engineer serving the Transportation and Local Infrastructure Market with a focus on DOT's and Large Engineering firms. Corey has spent the past 20 years working in the design engineering, software and construction industries.



Speaker



Stewart Carroll is the Chief Operating Officer of Beck Technology, developers of DESTINI Profiler and DESTINI Estimator, based in Dallas. For over two decades, he has been a lead A/E/C technologist and continually speaks on the integration of cost and scoping technologies to owners and developers.

Stewart Carroll

Speaker



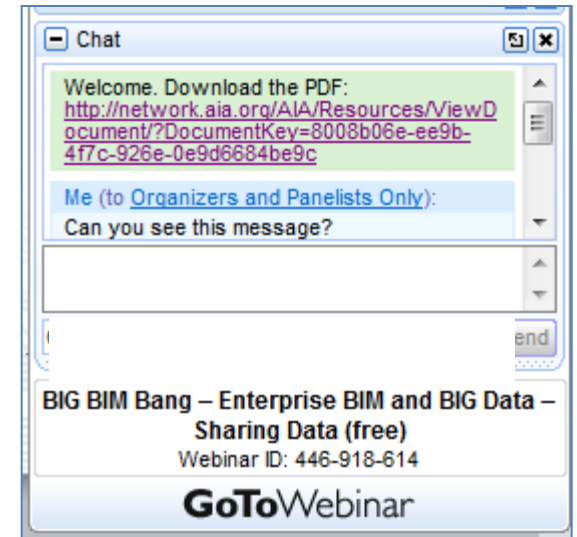
Jeff Ratcliff, CHC is Director of Preconstruction with The Beck Group in Dallas. With nearly 15 years of project management experience, he is skilled at managing construction in critical care facilities while building valuable relationships with owners and team members. Jeff received his Bachelor of Science in construction science from the University of Louisiana at Monroe.

Jeff Ratcliff, CHC



Questions?

Submit a question to the moderator via the chat box.



Content-related questions will be answered during the Q&A portion at the end as time allows.

Tech support questions will be answered by AIA staff promptly.



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Follow the link provided:

- **in the Chat box** at the conclusion of the live presentation;
- **in the follow-up email** you will receive one hour after the webinar.



Course Description

This seminar will explore how AECO firms are developing custom-built tools to improve the design, construction and management of buildings. The expansion of bespoke technology solutions has created new business markets where offices can sell and support proprietary tools and processes to the broader design and construction industry. Examples drawn from practice will illustrate how the development of these tools has provided new business opportunities through innovation in architectural practice.



Learning Objectives

1. Describe how custom tools are influencing the range of services a business can provide.
2. Relate the development of new tools and processes to the practice of architecture.
3. Identify opportunities within their own practice to leverage new or custom tools.
4. Assess the benefit of developing new tools as a model for business growth.



BUILDING THE RIGHT BUILDING

From Silica to buildings

The Business Model of Custom Tools

February 16, 2016

Zigmund Rubel, AIA

Co-founder, ADITAZZ

DON'T JUST CONSUME TECHNOLOGY

Make It

What's the business
model?

Agenda

- Aditazz
- Why and what is our different
- business model
- Case Studies
- Final Thoughts

Aaditas आदितस्

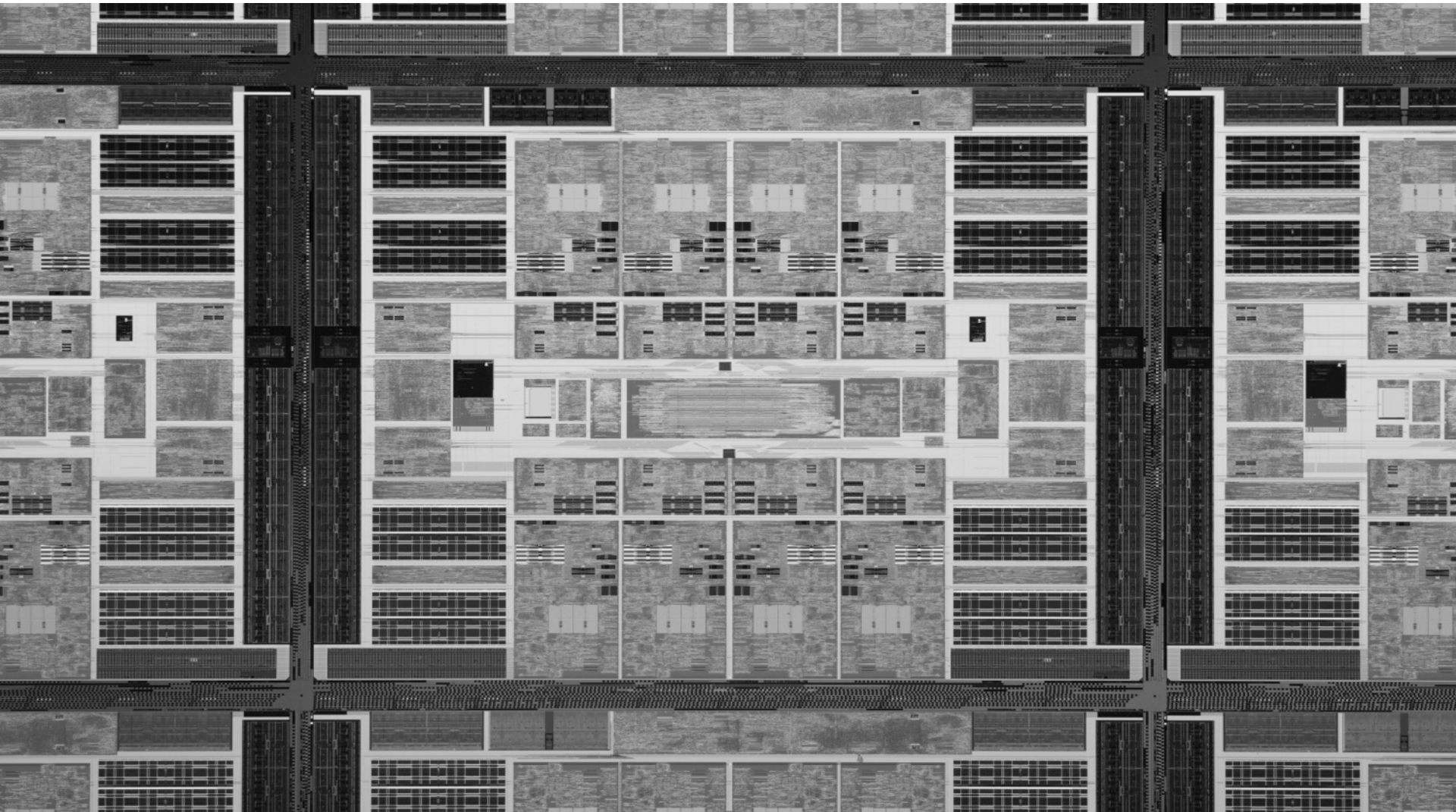
From the beginning

Integrated, Multi-Disciplinary Team

The Unique Aditazz Culture



Silicon Valley meets the AEC



Business Model

The current business model

Construction
cost

X

Percentage

X

Net Fees

=

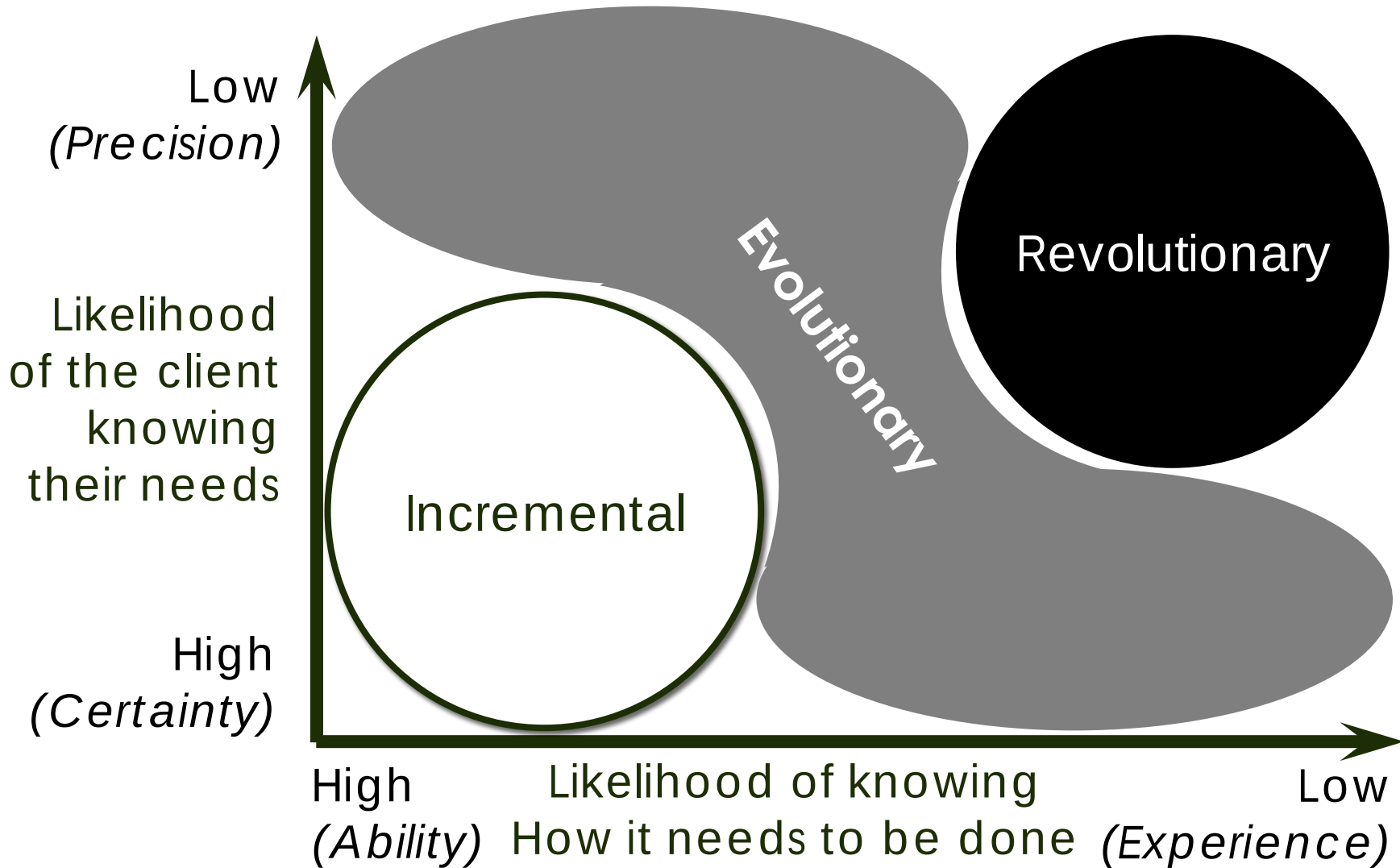
✦ Fees

✦ No. of hours

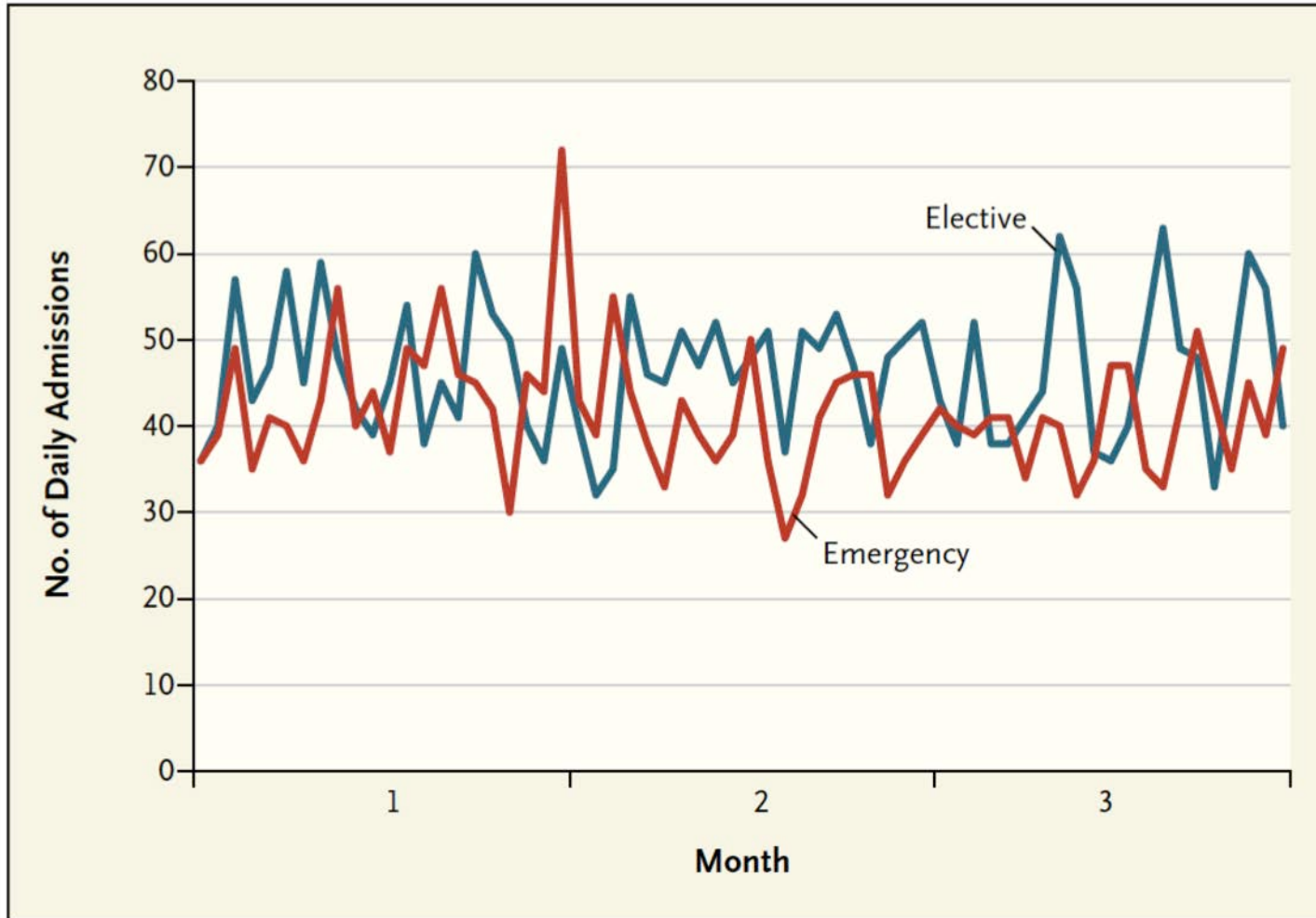
✦ Standardized
Services

✦ Providing
predictable
value

Why change?



COMPLEXITY IN HEALTHCARE: DAILY ADMITS



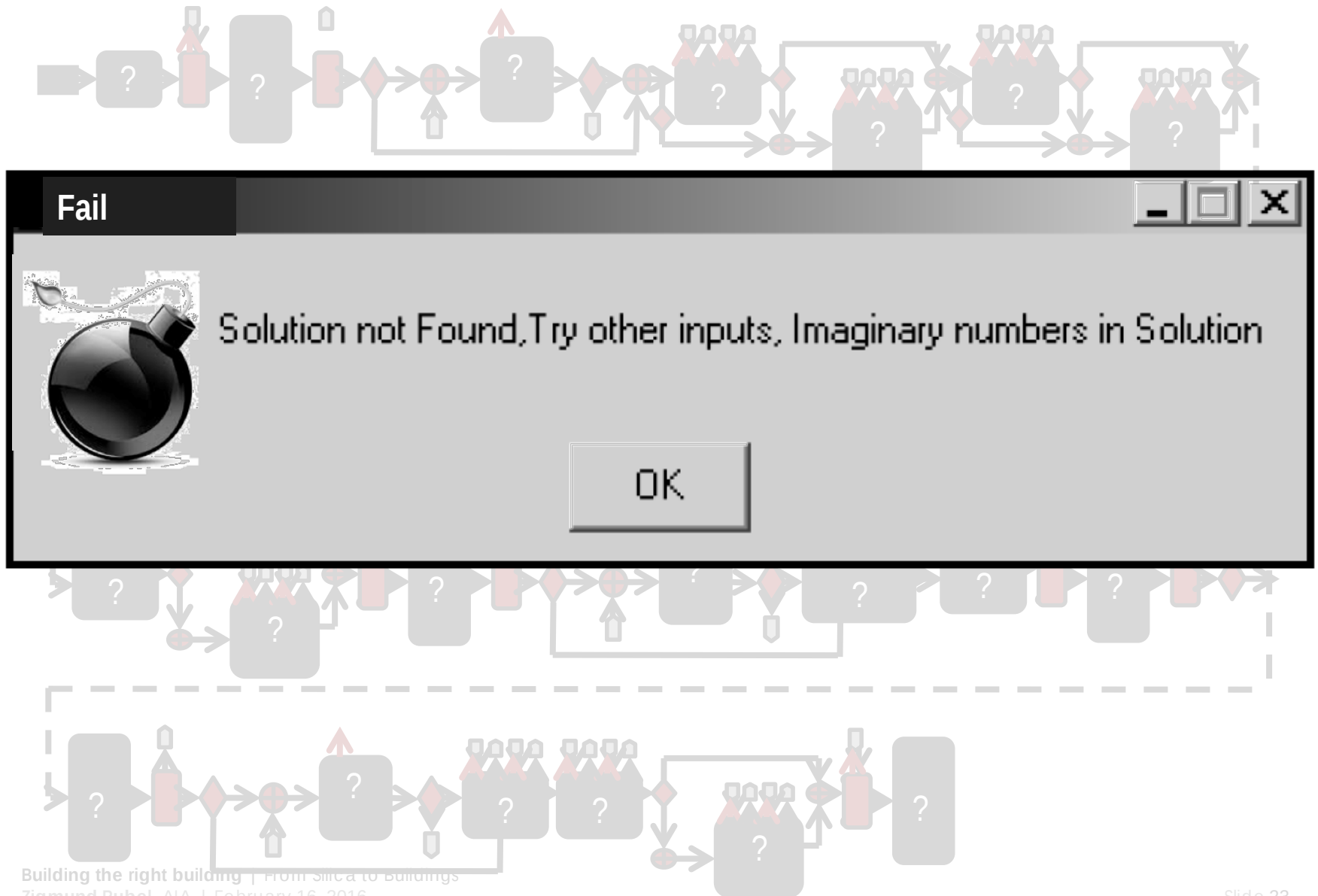
Ranges

Surgery: 32 – 62
Emergency: 27 – 72
Totals: 59 – 134

- **New England Journal of Medicine:** Smoothing the Way to High Quality, Safety, and Economy
- Eugene Litvak, Ph.D., and Harvey V. Fineberg, M.D., Ph.D.

Daily Fluctuations in One Hospital's Admissions for Emergency and Elective Surgery.

Behavioral design intelligence's power



The future business model

Value of
services
=
✦ Savings
✦ Efficiency
✦ Differentiation



**I'm not paying
for your**

research

experiment

Population driven design

Select year

2020

Select baseline population

90

Select population unit

thousand

Select market access

20

Select optimum utilization percentage (all services)

60 85 100

60 65 70 75 80 85 90 95 100

Annual days of operation

250 365

250 265 280 295 310 325 340 355 365

Scenarios

> ~300 beds > ~500 beds

Exploration

Scenario summary Socio-Economic Status Service Lines **Key-drivers**

Caseloads Workflows Simulation

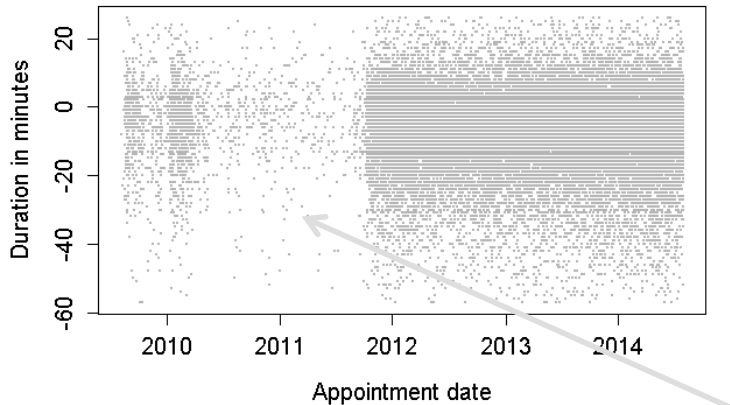
Show 100 entries Search:

keyDriver	keyDriverUnits
Patient_Beds	103
ICU	29
Emergency_Department_beds	17
Postnatal_room	5
Antenatal_room	4
Outpatient_clinic	2
OR	2
Delivery_room	2
CT	1
Xray	1
MRI	1
Ultrasound	1
Echocardiogram	1
Endoscopy	1
PET	1
Cath_Lab	1
Procedure_outpatient	1

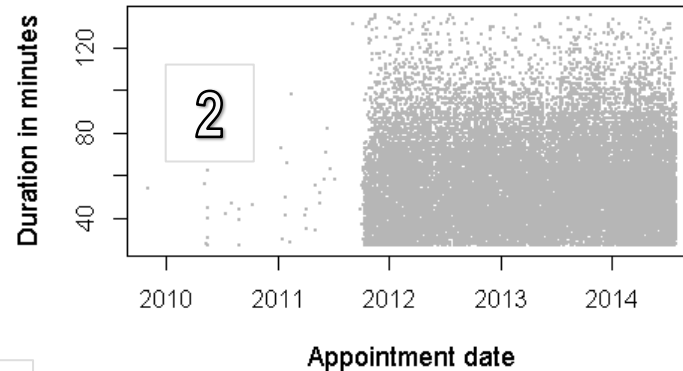
Ischemic heart disease	459
COPD	450
Other non-communicable	388
Diarrheal diseases	386
Lower respiratory infections	370
Child birth	363
Preterm birth complications	355
Tuberculosis	254
Stroke	214
Iron-deficiency anemia	211
Other communicable	207
Neonatal sepsis	206
Low back pain	199
Neonatal encephalopathy	159
Major depressive disorder	153
Other neurological disorders	146
HIV/AIDS	143
Diabetes	137
Hemorrhagic stroke	136
HIV (other)	113
Protein-energy malnutrition	107
Other neonatal disorders	105
Asthma	83
Migraine	83

EMR data driving no. of MD's

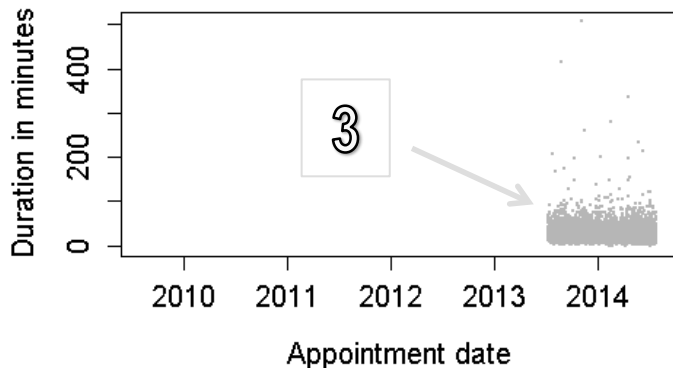
Check-in time to appointment begin time by appointment date



Check-in time to plan generation time



Check-in time to room time by appointment date



1

Inconsistent data between 2010 – 2011.

2

Plan generation time was consistently recorded from around October 2011.

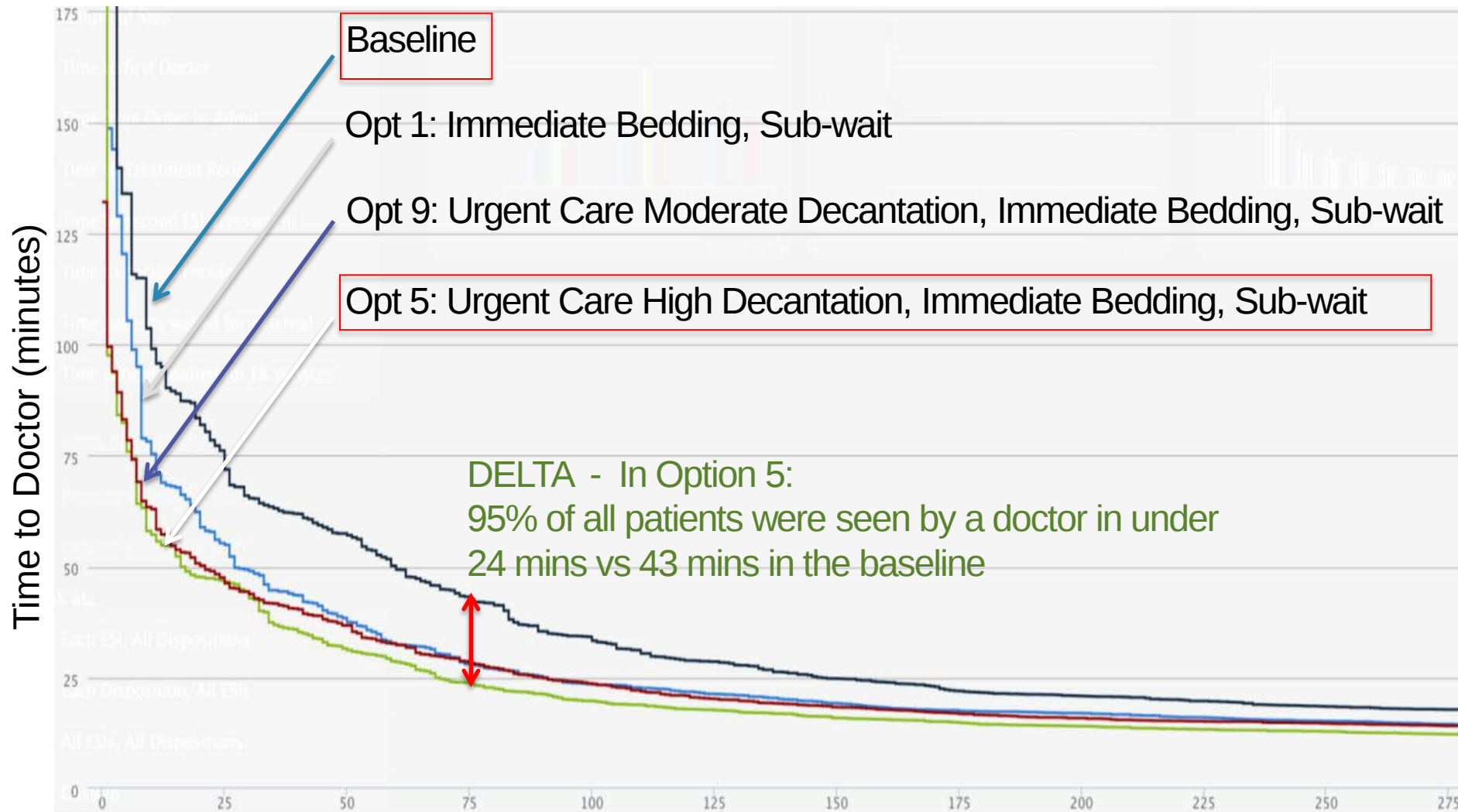
3

Room time was recorded starting around July 2013.

Period selected for analysis and model input:

July 2013 to July 2014

UNDERSTANDING TIME TO DOCTOR FOR ALL PATIENTS



BUILDING THE RIGHT BUILDING

Space Program Generator

NSF: 14,973
DGSF: 23,209
Gen/Fast Pod Qty: 2
Hi-Acuity Pod Qty: 1
DGSF/driver: 703

treatment bays: 33
min bays per pod: 12
max bays per pod: 15
Distribution mode: 2
Scenario Selection: 4
Hospital Beds: 225

SPG
v1

Physical Room
Characteristics

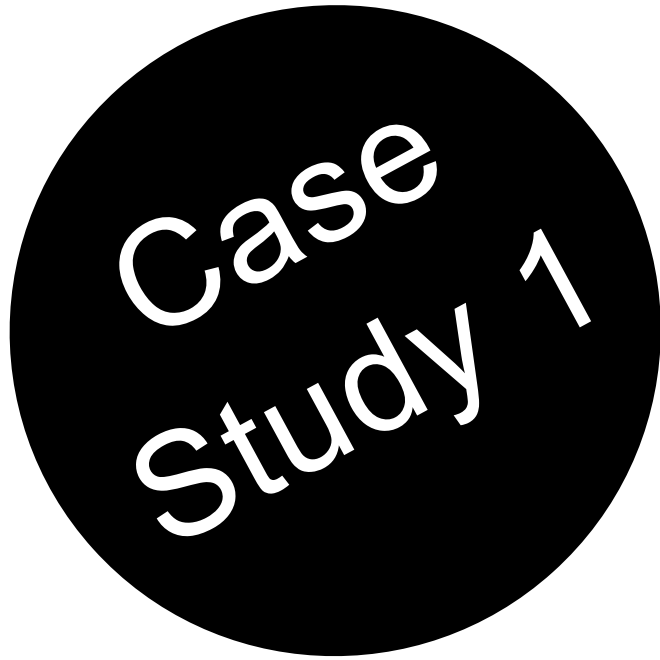
Section Control	Section Name	Room Code	Function Name	Room Functional Description	Allocation Rule	NSF	Placment over-ride	Zone assignment	BM Qty	Alloc ation Rule Para			Room NSF	QNTY	Prog Area	x	y
On net: 2290 dgsf: 3550 single loaded dblock seed	Admin Areas (next to the chiefs and workstations), chiefs get offices, all	OSHAR	Office, Shared	Template Shared Office with two workstations for case managers, social workers, etc. who primarily consult with patients in the treatment or consultation room.	1per 2 FTE allocated per Regional Standards for provision of shared or private office, round	110	Yes	5. Dept Support_Admin	6	10%		2	110	3	330	10.00	11.00
		OSHAR	Office, Shared, Assistant Managers/Supervisors	Template Shared Office with two workstations for case managers, social workers, etc. who primarily consult with patients in the treatment or consultation room.	1per 2 FTE allocated per Regional Standards for provision of shared or private office, round	110	Yes	5. Dept Support_Admin	2	5%			110	1	110	10.00	11.00
		OPROV	Office, Provider, Chief	Template designated Provider Office.	1per designated Chief FTE	100	Yes	5. Dept Support_Admin	2	5%			100	2	200	10.00	10.00
		APRFX	Alcove, Printer/Fax/Copier	Locate central to Nurse Station area. Multi-function Printer/Fax/Copier, additional space for receptacles, paper storage and patient education materials.	1per ED in Staff Office Area	15	Yes	5. Dept Support_Admin	1				15	1	15	6.00	2.50
		OPROV	Office, Provider, Assistant Chief	Template designated Provider Office.	1per forecast FTE allocated per Regional Standards for private Provider Office	100	Yes	5. Dept Support_Admin	2	5%			100	2	200	10.00	10.00
		WAPRO	Work Area, Provider (its: Private area for physicians.)	Template modular workstation, additional area to access workstations from department gross. Private area for physicians. Locate away from treatment area and	1per forecast FTE allocated per Regional Standards for workstation	55	Yes	5. Dept Support_Admin	5	15%			275	1	275	9.00	6.11
		OGENL	Office, General, Manager	Template Office appropriate for a Manager that meets the Regional requirement for private office space.	1per FTE	100	Yes	5. Dept Support_Admin	3				100	3	300	10.00	10.00
		WACLR	Work Area, Clerical	Template workstation may be assigned to clerical staff or specialty support staff as defined by the department.	1per FTE	55	Yes	5. Dept Support_Admin	12	20%			660	1	660	10.00	5.50
		OGENL	Office, General	Template Office for case managers, social workers, etc. who primarily consult with patients in their offices.	1per FTE meeting regional guidelines for private office, use OSHAR when more than 1 FTE in job class	100	Yes	5. Dept Support_Admin	2	5%			100	2	200	10.00	10.00
On net: 375	Ambulance Vestibule Area	ASTRE	Alcove, Stretcher	Alcove near ambulance entry for spare gurney holding. Include wall protective bumpers and material.	1per 12 rooms, round, minimum 1	25	Yes	3. Treatment Pods_edge	3				75	1	75	6.25	4.00
		WATEC-EMS	Work Area, EMS and Storage	Locate near ambulance entrance.	1per 24 total rooms, round, minimum 11 separate from comm station. Can be in the	35	No	3. Treatment Pods_edge	1				0	1	0	8.75	4.00

Case Studies

1

2

3



900-bed Cancer Center Hospital Guangzhou Province, China

Integrated Business Planning, Space Planning,
Architecture and Engineering

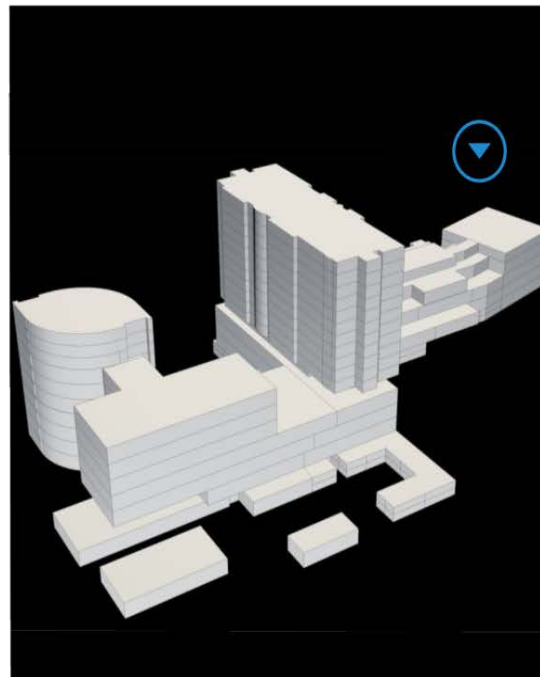
Case Study 1:

900 Bed Cancer Center Hospital (China)

Impact of operational efficiency improvements on key driver quantities and building layout – **Surgery and Radiation Oncology Departments on overall Building Scheme**



Department Block Sizing
Surgery & Radiation Oncology



Operational Modeling
Efficiency Increase

Hours Open Per Week by Department 40	Chemo化疗部 40	Radiation Oncology放射肿瘤科 55	Surgery外科 35	Imaging影像 6
Department Efficiency Options OFF	Chemotherapy Efficiency Override OFF	Radiation Oncology Efficiency Override OFF	Surgery Efficiency Override OFF	Imaging Efficiency Override OFF
Surgery Efficiency Options ON	Use of Case Carts ON	Co-location of Frozen Section ON	Flash Sterilization ON	Direct Access to SPD ON



Space Program
Generation Live

DGSM		5,896		CAPEX		RMB 37.7M		Surgery	
Standards:				Space Program:				 14	
SURG		Department Abbreviation		(Operating Rms, Int. Rad. & M&B)		14			
CLINICAL		Functional Group		DGSM (Program)		5,896			
40%		Departmental Circulation Factor		Program DGSM (per Driver)		328			
15%		Walls and Structure		DGSM (Actual)					
Room Code	Room Code	Function Name		NSF	2018 NSM	QNTY	Program Area	Space Program Comments	
waiting area		Outpatient Waiting Area (Non-VIPs)		15	1.4	25	32.7	Estimated at early development stage	
waiting area		Patient and Family Waiting		467	43.4	1	43.4	Waiting is based upon 20 NSM per person at maximum occupancy	
pat toilet		Patient Toilet (female)		140	13.0	2	26.0	ADA compliant; toilet, lavatory, mirror & accessories	
pat toilet		Patient Toilet (male)		65	6.0	2	12.0		

Case Study 1:

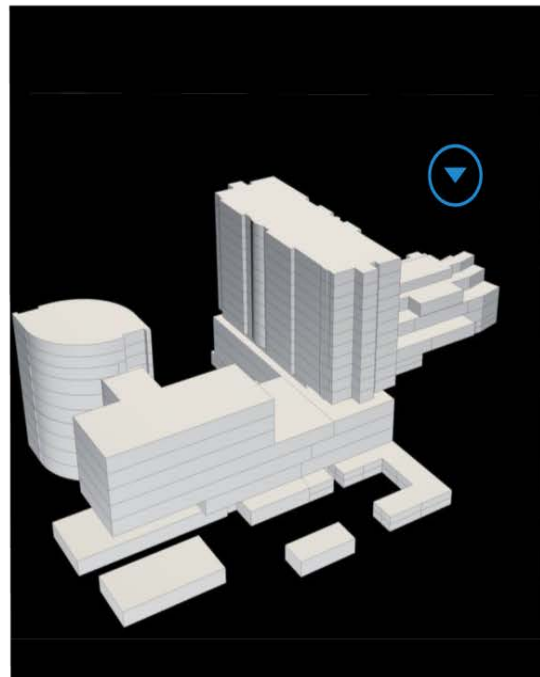
900 Bed Cancer Center Hospital (China)

Improvements to
both Surgical
and Radiation
Oncology
departments

Space Savings:
29,934 NSM
down to 17,824
NSM
CAPEX Savings:
RMB 181.4M
down to 110.4M



Department Block Sizing
Surgery & Radiation Oncology



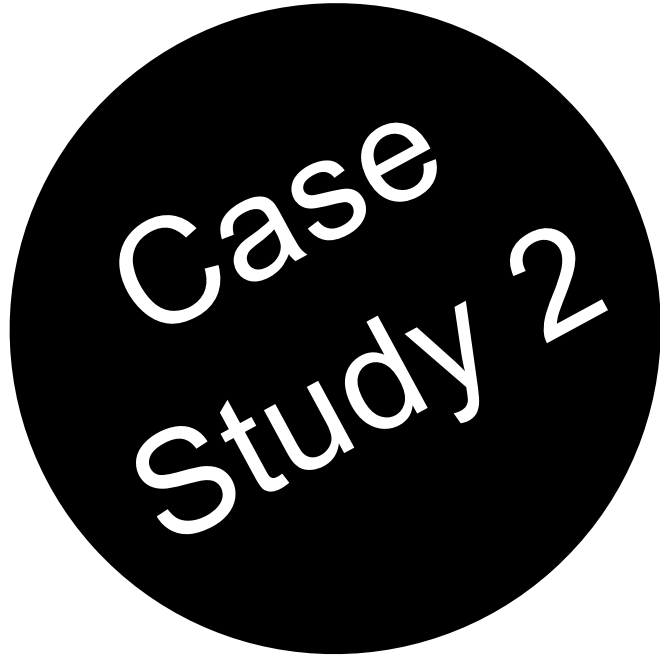
Operational Modeling
Efficiency Increase

Hours Open Per Week by Department	Chemo(化疗部)	Radiation Oncology(放射肿瘤科)	Surgery(外科)	Imaging(影像)
	40	70	50	5
Department Efficiency Options	Chemotherapy Efficiency Override	Radiation Oncology Efficiency Override	Surgery Efficiency Override	Imaging Efficiency Override
	OFF	0.1	0.15	OFF
Surgery Efficiency Options	Use of Case Carts	Co-location of Frozen Section	Flash Sterilization	Direct Access to SPD
	ON	ON	ON	ON



Space Program
Generation Live

DGSM	4,919	CAPEX	RMB 31.4M	Surgery	
Standards:	Department Abbreviation	(Operating Rms, Int. Rad. & MIB)	Space Program		
SURG	Functional Group		DGSM (Program)	10	
CLINICAL	Departmental Circulation Factor		Program DGSM (per Driver)	4,919	
40%			DGSM (Actual)	273	
15%	Walls and Structure				
Room Code	Function Name	NSF	2018 NSM	QNTY	Program Area
waiting area	Outpatient Waiting Area (Non-VIPs)	15	1.4	17	23.4
waiting area	Patient and Family Waiting	334	31.0	1	31.0
pat toilet	Patient Toilet (female)	140	13.0	1	13.0
pat toilet	Patient Toilet (male)	65	6.0	1	6.0
					Space Program Comments
					Estimated at early development stage
					Waiting is based upon 20 NSM per person at maximum occupancy
					ADA compliant, toilet, lavatory, mirror & accessories



Emergency Department Optimization Large US Health Care Network Client

Virtual Simulation and Optimization, Integrated Space
Planning

Case Study 2: US Health Care Network Client

Emergency Department Optimization



Department Block Generation
Department Layout

**Resource
Optimization
Results: Lowest
Cost of
Ownership**

Before:
Traditional
sizing methods
suggested 45
treatment
bays



Operational
Modeling Live

Emergency Department Operational Scenarios	UCH Urgent Care High Decantation	UCM Urgent Care Medium Decantation	IB Immediate Bedding	FT Fast Track	SW Sub-Wait Chairs	TCU Transitional Care Unit	Treatment Bays	Sub-Wait Chairs	Nurse FTE	NPV of Differential Life Cycle Cost
Select Options							45	0	96	\$325M
Option 3			✓		✓		36	8	72.96	\$291M
Option 12	✓		✓		✓	✓	33	4	65.28	\$273M
Option 17		✓	✓		✓		35	8	72.96	\$290M
Option 19		✓	✓		✓	✓	35	8	72.96	\$290M



Space Program
Generation Live

NSF: DGFSF: Gen/Fast Pod Qty: Hi-Acuity Pod Qty: DGFSF/driver:		19,308 29,928 2 1 665	treatment bays: min bays per pod: max bays per pod: Distribution mode: Scenario Selection: Hospital Beds:		45 12 15 2 4 225	SPG v1	SPACE PROGRAM GENERATOR				
Allocation Rule	NSF	Placement over-ride	Zone assignment	BM Qty	Allocation Rule Para	Room NSF	Room QNTY	Prog Area	x	y	
1 per 2 FTE allocated per Regional Standards for provision of shared in private office, round	150	Yes	1. Desk Request_Artisan	8	10%	---	2	---	150	4	400 10.00 11.00
1 per 2 FTE allocated per Regional Standards for provision of shared in private office, round	150	Yes	1. Desk Request_Artisan	4	5%	---	---	---	150	2	200 10.00 11.00
1 per designated Staff FTE	100	Yes	1. Desk Request_Artisan	4	5%	---	---	---	100	4	400 10.00 10.00
1 per 600 = Staff Office Area	15	Yes	1. Desk Request_Artisan	1	---	---	---	---	15	1	15 6.00 2.00

Case Study 2: US Health Care Network Client

Emergency Department Optimization

Resource Optimization

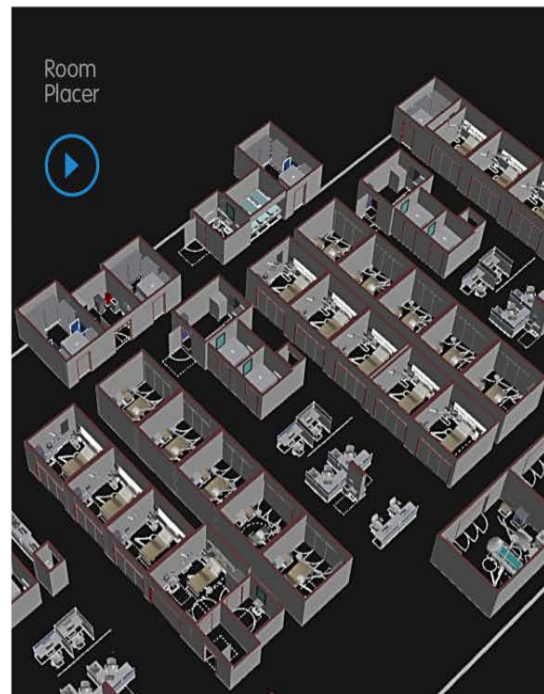
Results: Lowest Cost of Ownership

After:
ARP simulation and optimization reduced treatment bays to 33.

Customer projections of savings using ARP: \$22M



Department Block Generation
Department Layout



Operational
Modeling Live

Emergency Department Operational Scenarios	UCH Urgent Care High Decantation	UCM Urgent Care Medium Decantation	IB Immediate Bedding	FT Fast Track	SW Sub-Wait Chairs	TCU Transitional Care Unit	Treatment Bays	Sub-Wait Chairs	Nurse FTE	NPV of Differential Life Cycle Cost
Select Options	✓		✓	✓	✓		33	4	65.28	\$273M
Option 3			✓		✓		36	8	72.96	\$291M
Option 12	✓		✓		✓	✓	33	4	65.28	\$273M
Option 17		✓	✓		✓		35	8	72.96	\$290M
Option 19		✓	✓		✓	✓	35	8	72.96	\$290M



Space Program
Generation Live

NSF: 14,973

DGSF: 23,209

Gen/Fast Pod Qty: 2

Hi-Acuity Pod Qty: 1

DGSF/driver: 703

treatment bays: min bays per pod: 33

max bays per pod: 12

Distribution mode: 18

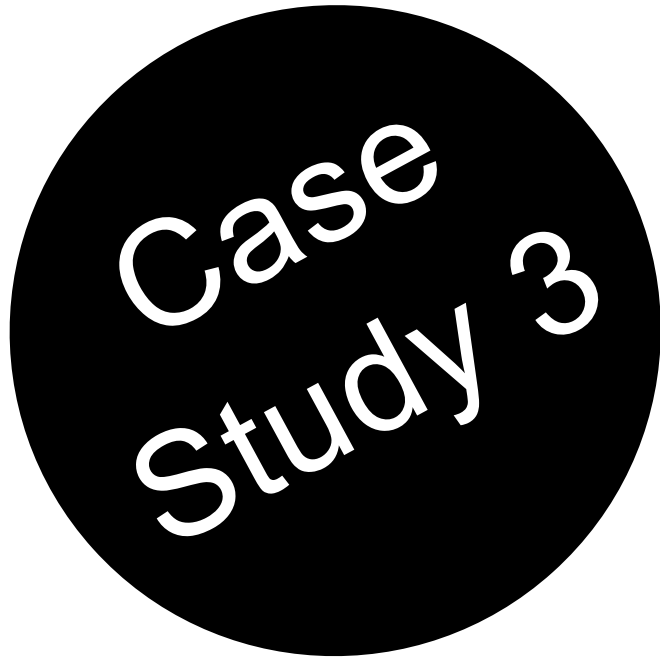
Scenario Selection: 2

Hospital Beds: 225

SPG v1

SPACE PROGRAM GENERATOR

Allocation Rule	NSF	Placement over-ride	Zone assignment	BM Qty	Allocation Rule Para	Room NSF	Room QNTY	Prog Area	x	y
1 per 2 FTE allocated per Regional Standards for provision of shared or shared office, round	150	Yes	1: Dept Support_Admin	8	10%	180	2	200	10.00	11.00
1 per 2 FTE allocated per Regional Standards for provision of shared or shared office, round	150	Yes	1: Dept Support_Admin	2	5%	180	1	100	10.00	11.00
1 per designated Clinical FTE	180	Yes	1: Dept Support_Admin	2	5%	180	2	200	10.00	10.00
1 per ED or Staff Office Area	15	Yes	1: Dept Support_Admin	1		15	1	15	0.00	2.00

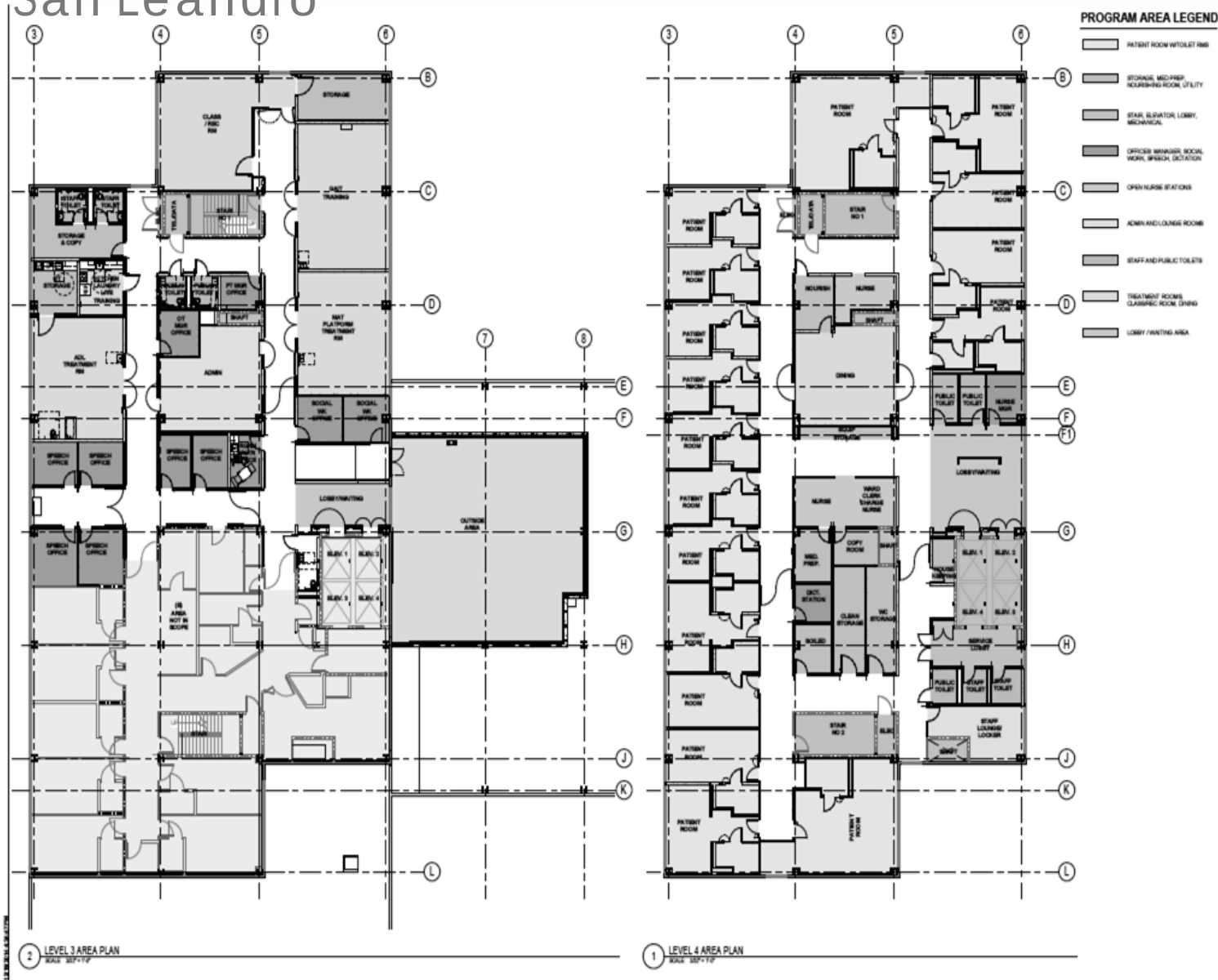


Health System San Leandro, CA

Remodel of Existing Acute Care Hospital for SB 90
compliance

Case Study 3: Health System

San Leandro

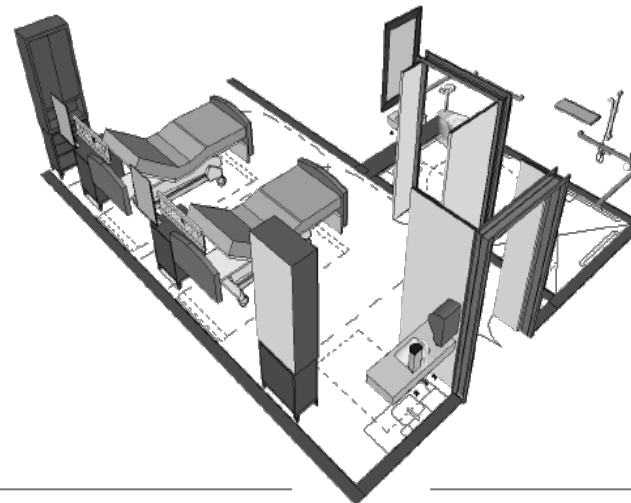
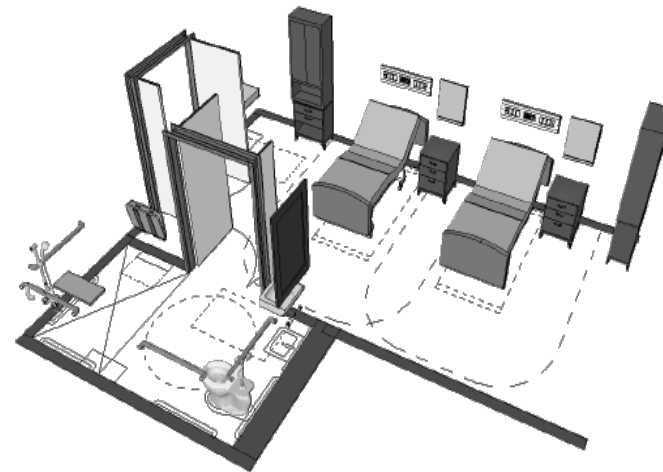
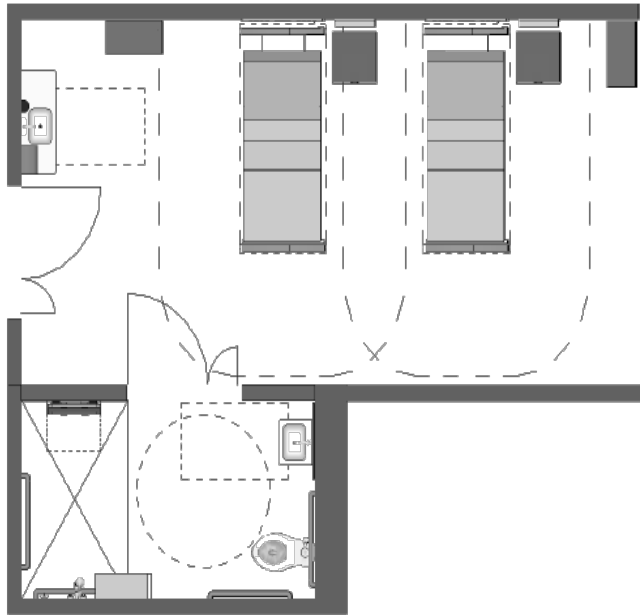


Case Study 3: Health System

San Leandro

Alameda Health System: San Leandro Hospital Acute Rehab Unit

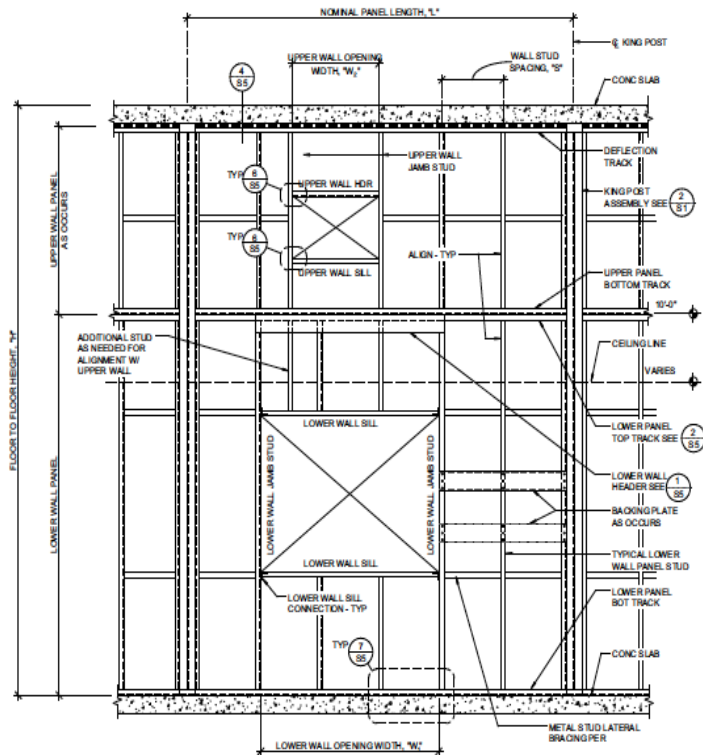
05: Room Definition Sheets



Section:	Room Name:	Proposed	Floor
Rehab /	Patient Room	Area (NSF):	Assignment:
PT	Double	348	4th Floor
	Side by Side		

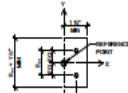
Case Study 3: Health System

San Leandro

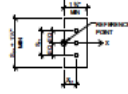


NOTES:

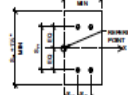
1. THE NON-BEARING PARTITION WALL FRAMING SYSTEM ILLUSTRATED ABOVE CONSISTS OF PREFABRICATED UPPER AND LOWER WALL PANELS THAT SPAN HORIZONTALLY BETWEEN FULL HEIGHT KING POSTS.
2. THE WALL FRAMING COMPONENTS ARE INTENDED TO BE INSTALLED IN THE FOLLOWING ORDER:
 - A. KING POST BASE CONNECTIONS
 - B. KING POST TOP CONNECTIONS
 - C. DEFLECTION TRACKS AT CEILING
 - D. UPPER WALL PANELS
 - E. LOWER WALL PANELS
3. FOR USE AT INTERIOR, NON-LOAD BEARING PARTITION WALLS ONLY
4. WALL STUD BRIDGING/LOCKING REQUIRED PER 205.



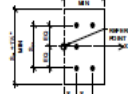
FAST INTERPRETATION: 2A



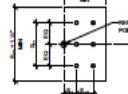
FAST INTERPRETATION 3A



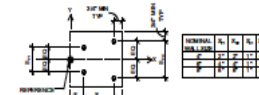
FASTENER PATTERN



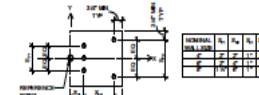
EASTMAN EASTMAN



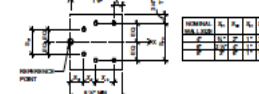
EASTWIND BATHING



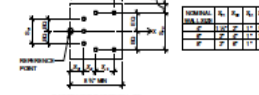
FASTENER PATTERN: 4T



EASTNER PATTON, ST



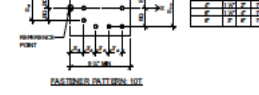
FASTENER PATTERN: 6T



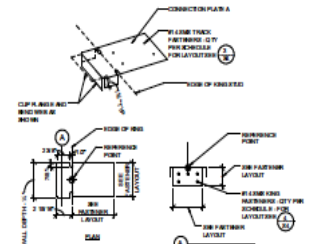
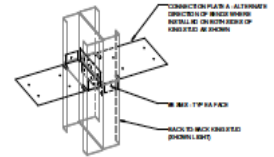
2.47 MIN



Y 210 MB
TYP

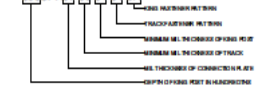


OK FAST INTERACTIONS



CONNECTION PLATE A NOMENCLATURE

600CPA97-68-54-6T-3A



1 CONNECTION PLATE 'A'

 1.10×10^7 

CONNECTION PLATE NOMENCLATURE

500CPB200-68-5A



2 CONNECTION PLATE, IV

2 $1.10^4 \times 10^4$

1 TYPICAL WALL ELEVATION
1/2" = 1'-0"

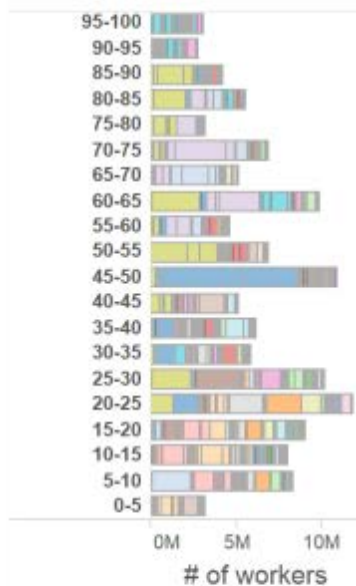
Final Thoughts

Impacts of Automation to Jobs

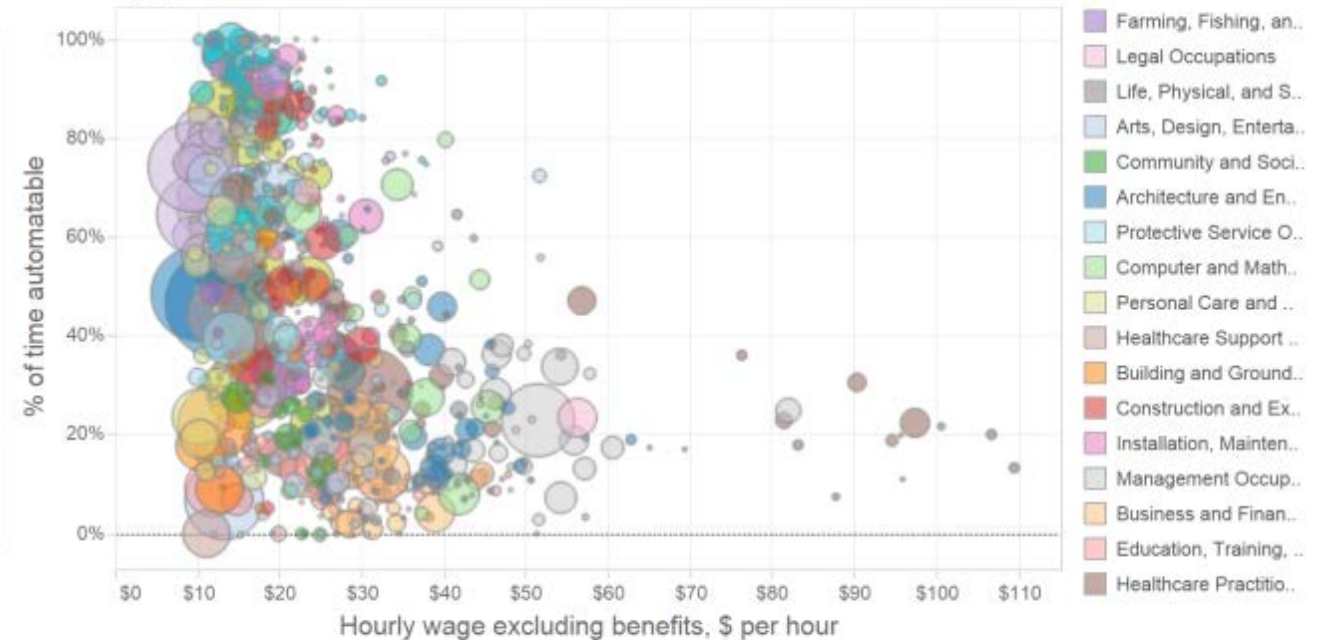
McKinsey analyzed the detailed work activities for 750+ occupations in the US to estimate the percentage of time that could be automated by adapting currently demonstrated technology.

Click on a data point or occupation family to learn more - a pop-up will show the work activities for each occupation considered. Click again to toggle off.

US employment by automation potential, % of time automatable



US employment by hourly wage and potential for automation based on current technology, bubble size = number of workers



Courtesy of
McKinsey
Consulting

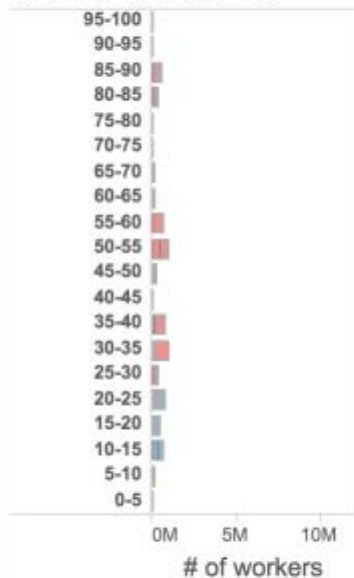
US employment by wage range, \$ per hour



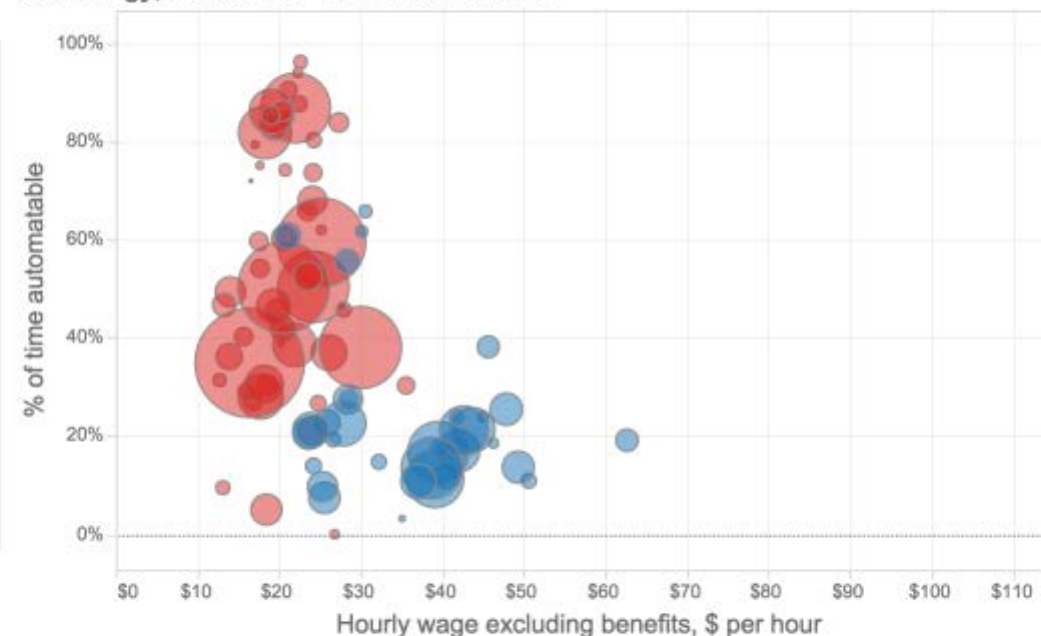
Impacts in AEC

McKinsey analyzed the detailed work activities for 750+ occupations in the US to estimate the percentage of time that could be automated by adapting currently demonstrated technology.
Click on a data point or occupation family to learn more - a pop-up will show the work activities for each occupation considered. Click again to toggle off.

US employment by automation potential, % of time automatable



US employment by hourly wage and potential for automation based on current technology, bubble size = number of workers



Occupatio... (Multipl... ▼)

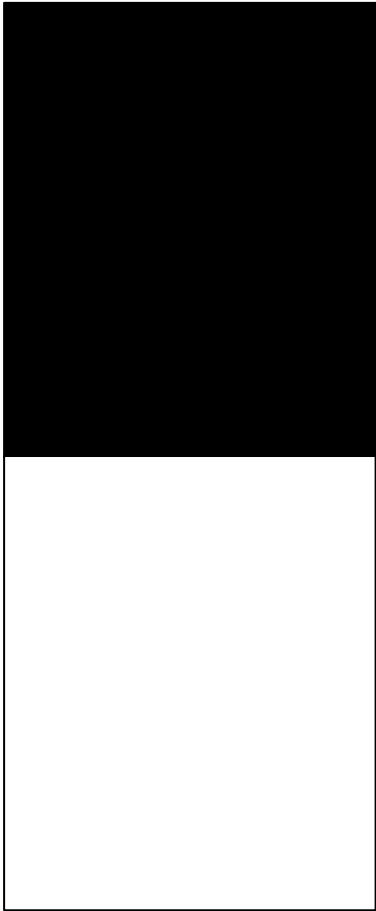
- Architecture and Engine...
- Construction and Extrac...

Courtesy of
McKinsey
Consulting

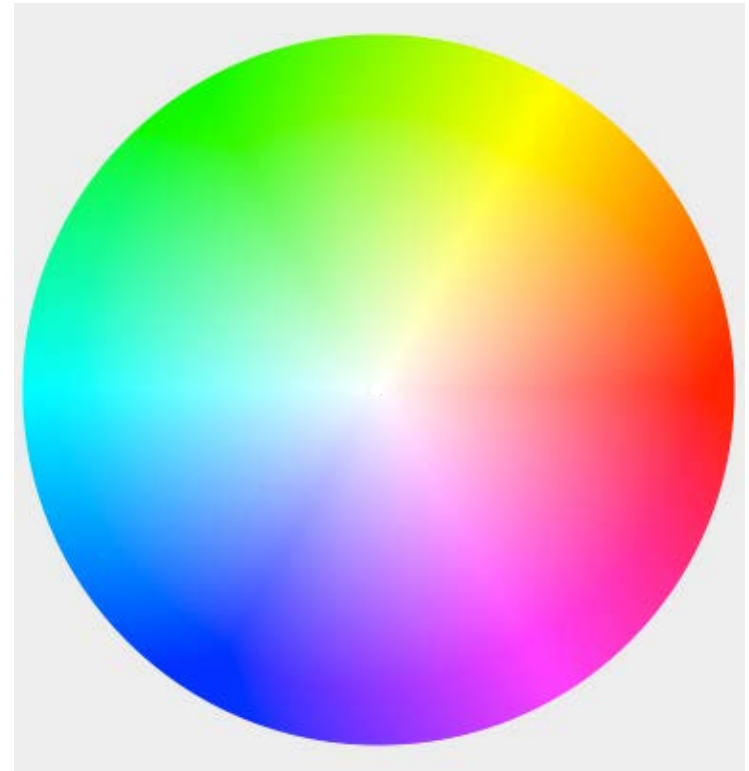
US employment by wage range, \$ per hour



Why Has This Not Happened Yet?



VS.



Think Hybrid



Think different Business Model

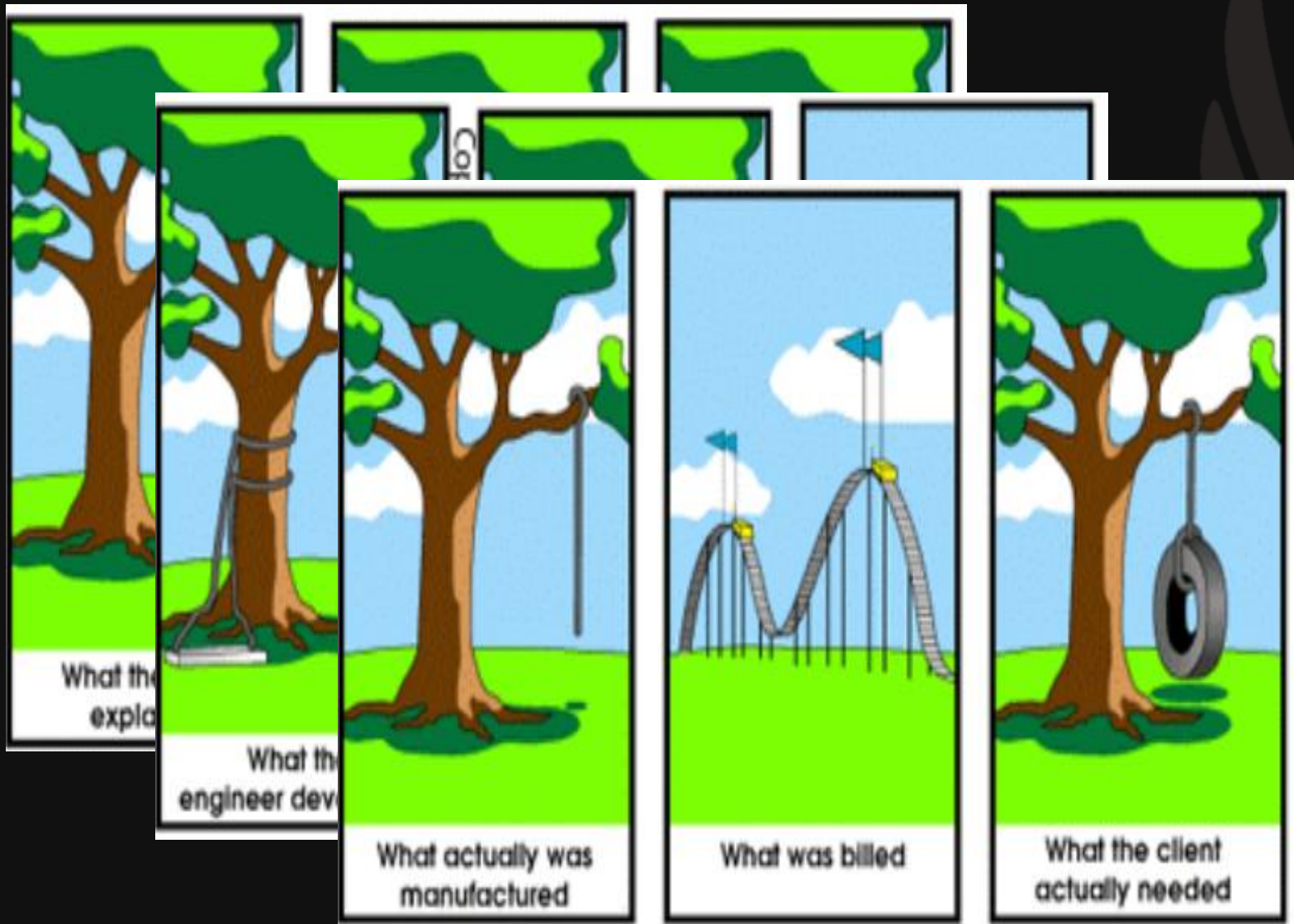
Thank you!

Conceptual + Model Based Estimating

Collaborating + Profiler

Stewart Carroll, Beck Technology
Jeff Ratcliff, Beck Group

Budgeting Process - Traditional



Budgeting Process – Target Value Design

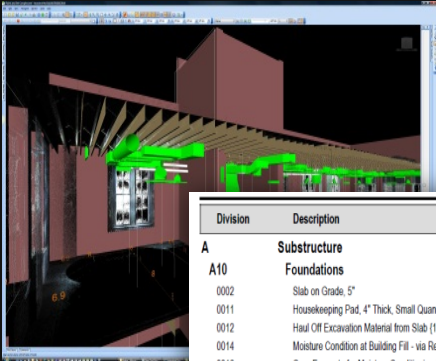
What are we trying to do differently?

- Make early decisions prior to utilizing valuable design hours
- Aligning design intent with the budget
- Communicate design options to allow the owners to make informed decisions
- Align design and preconstruction to ensure we are rowing our boat in the same direction.

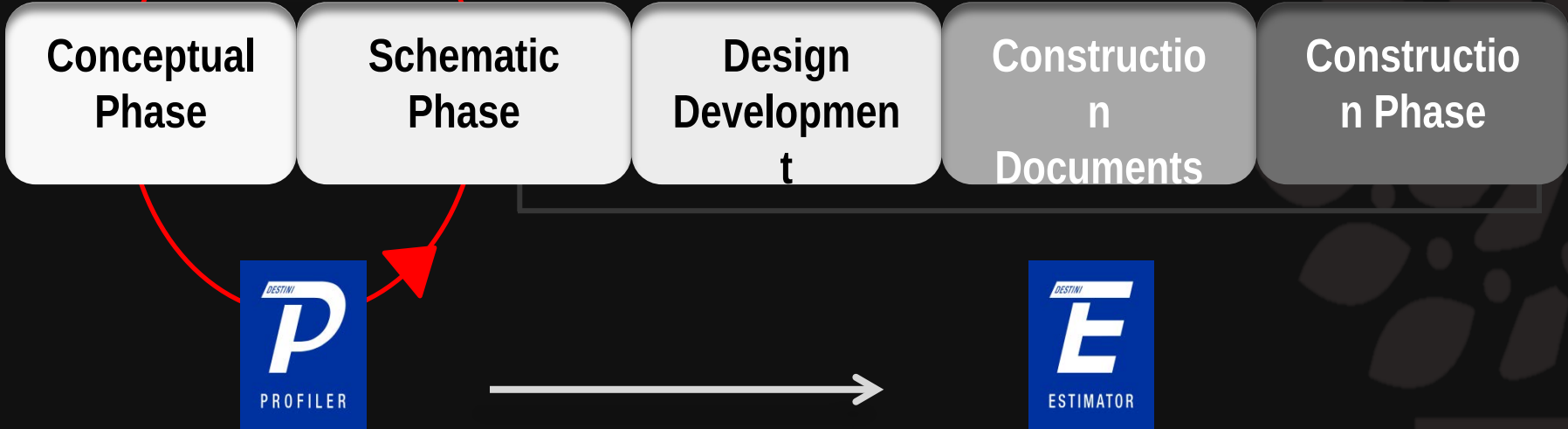
About Beck Technology



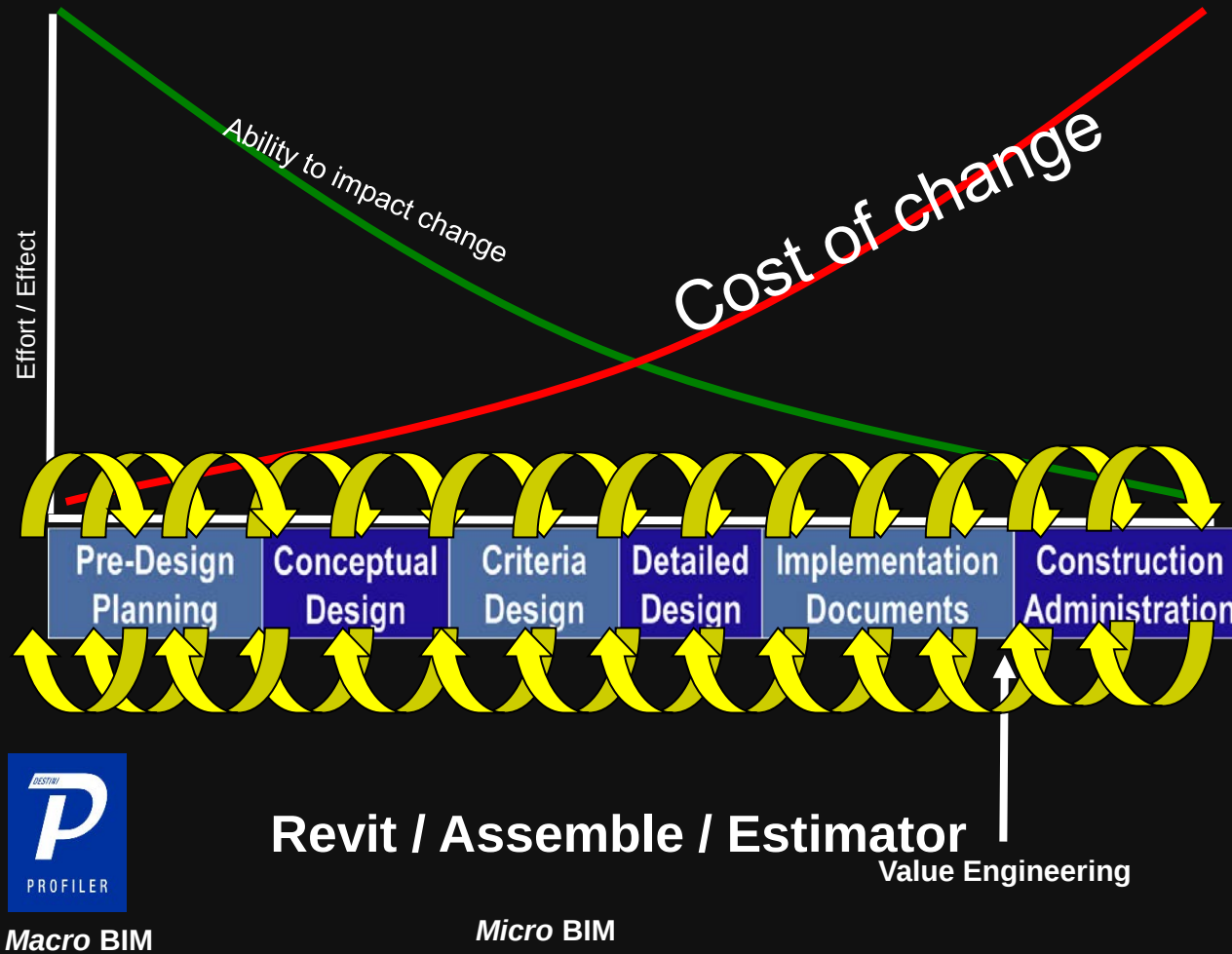
	Current View	Variance vs. Base
Substructure	\$459,482	\$0
Shell	\$7,620,206	\$86,348
Interiors	\$5,152,351	\$127,920
Services	\$15,479,798	\$0
Equipment and furnishings	\$1,056,779	\$0
Special Construction and demolition	\$1,138,011	-\$9,100
Building Sitework	\$618,209	\$0
General Conditions	\$1,582,870	\$0
Excavation Contingency	\$43,530	\$16,641
Construction Contingency	\$74,700	\$6,133
Permits/Insurance/Bonds	\$686,614	\$7,919
Fee	\$583,439	\$2,578
Subtotal	\$34,495,969	\$238,446
Market Escalation Factor	\$967,103	\$0
CM Contingency	\$2,660,194	\$0
Total Probable Construction Cost	\$37,123,266	\$238,446



Division	Description	Quantity	Unit	Unit Price	Cost	Cost / Area
A	Substructure					
A10	Foundations					
0002	Slab on Grade, 5"	41,362.28	S.F.	\$6.88	\$284,365.68	\$6.74
0011	Housekeeping Pad, 4" Thick, Small Quantities	316.59	S.F.	\$7.50	\$2,374.44	\$0.06
0012	Hand Off Excavation Material from Slab (1' Depth)	1,563.42	C.Y.	\$10.00	\$15,634.18	\$0.37
0014	Moisture Condition at Building Fill - via Remove / Replace (3' Depth)	4,690.25	C.Y.	\$9.38	\$43,971.13	\$1.04
0016	Over Excavate for Moisture Conditioning (4' Depth)	6,253.67	C.Y.	\$6.88	\$42,993.99	\$1.02
0018	Vapor Barrier, Slab on Grade, Stogo Wrap or Similar	44,322.89	S.F.	\$0.48	\$21,053.38	\$0.50
0019	Fine Grade, Slab	42,212.28	S.F.	\$0.63	\$26,382.68	\$0.63
0020	Termite Pre-Treatment at Building Slab	44,322.89	S.F.	\$0.25	\$11,080.72	\$0.26
0023	Continuous Spread Footing, 36"x24" (Exc. Form, Pour, Backfill)	1,130.64	L.F.	\$125.00	\$141,329.77	\$3.35
0024	Subsoil Drainage Piping, 4"	1,130.64	L.F.	\$10.25	\$11,589.04	\$0.27
0027	Spot Footing, 36"x36"x18" (Exc. Form, Pour, Backfill)	47.00	Ea.	\$706.25	\$33,193.75	\$0.79

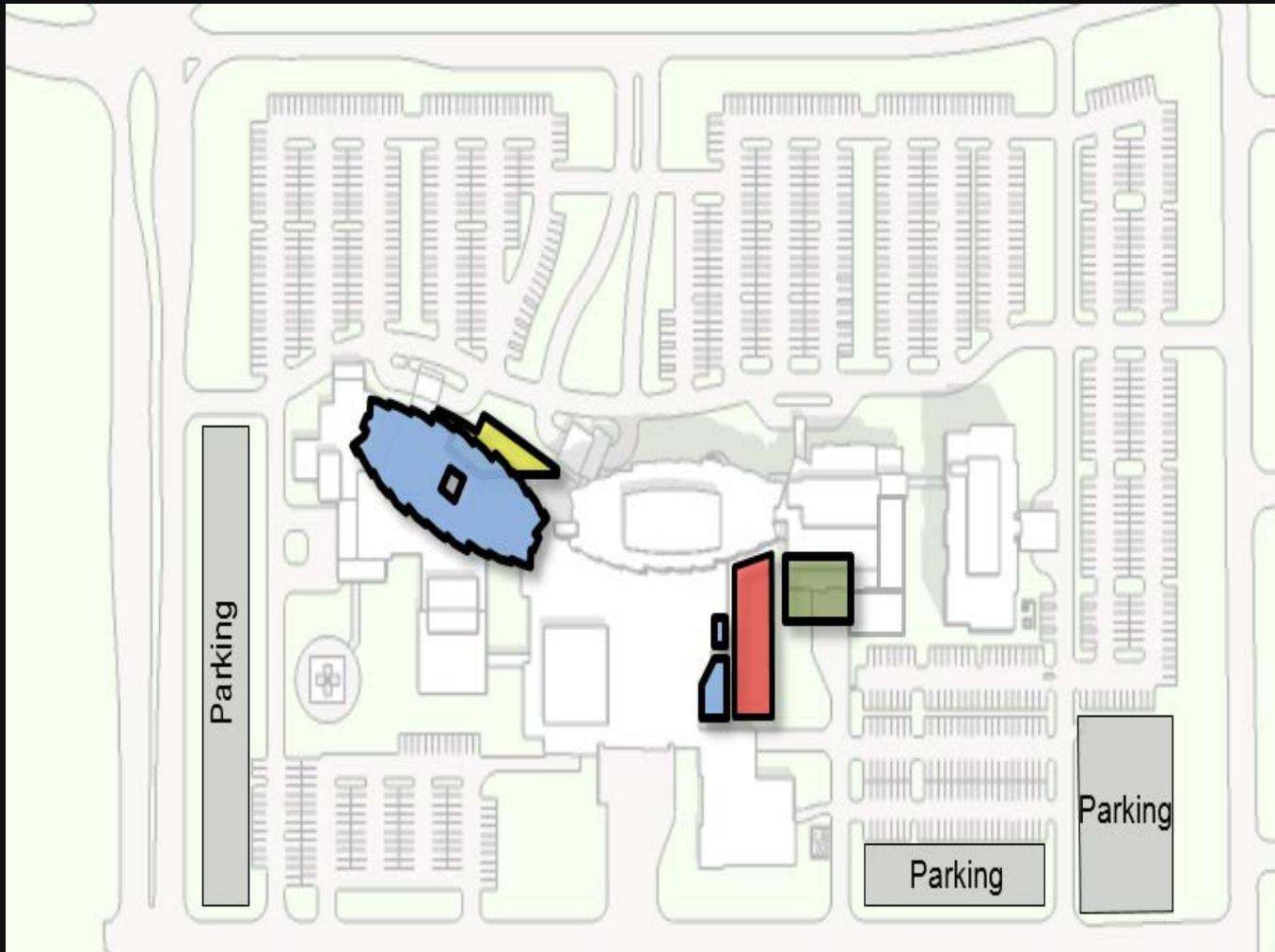


Technology Tool – DProfiler



Budgeting Process – Target Value Design

The Program / Idea



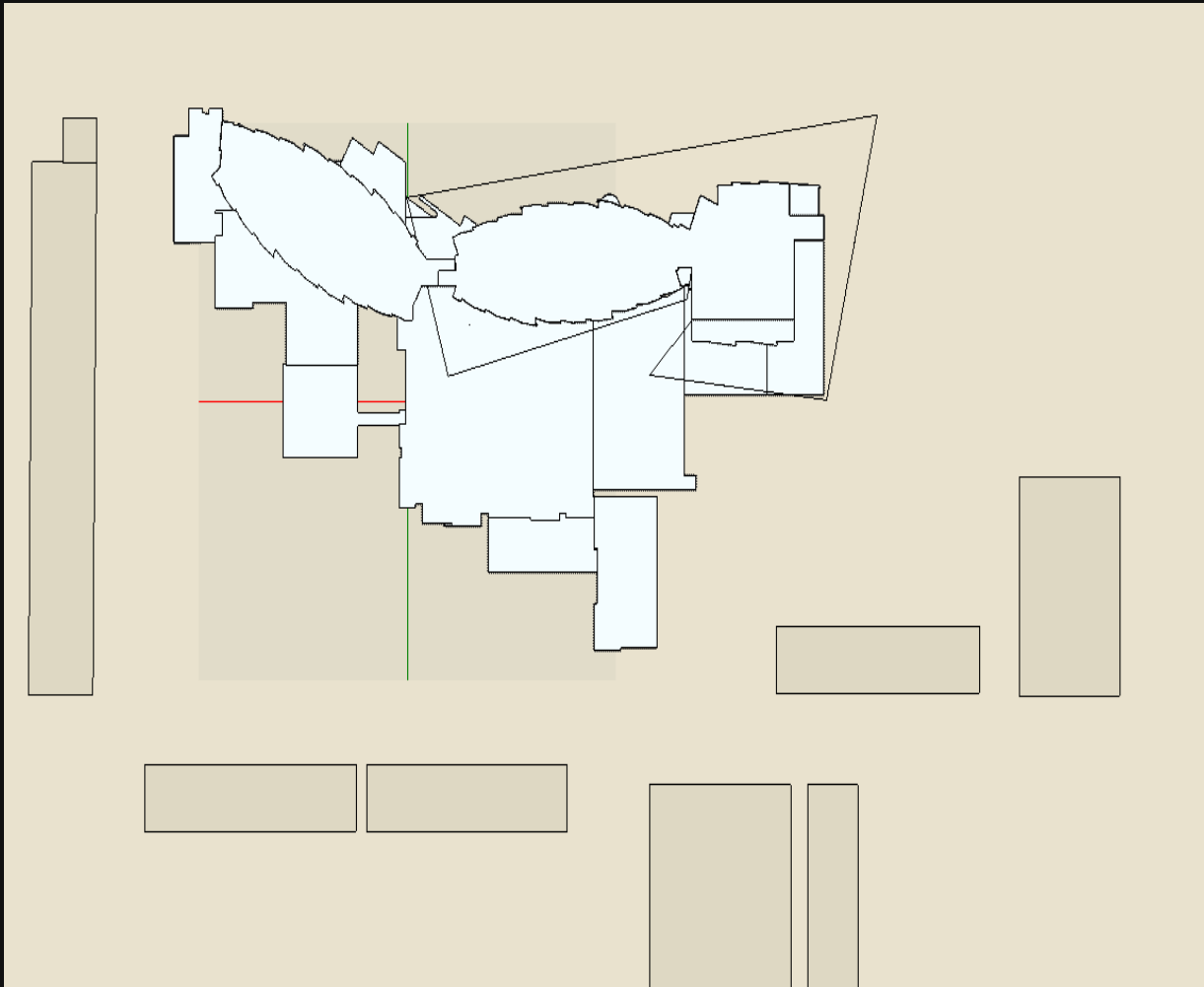
Budgeting Process – Target Value Design

Engagement / Communicate



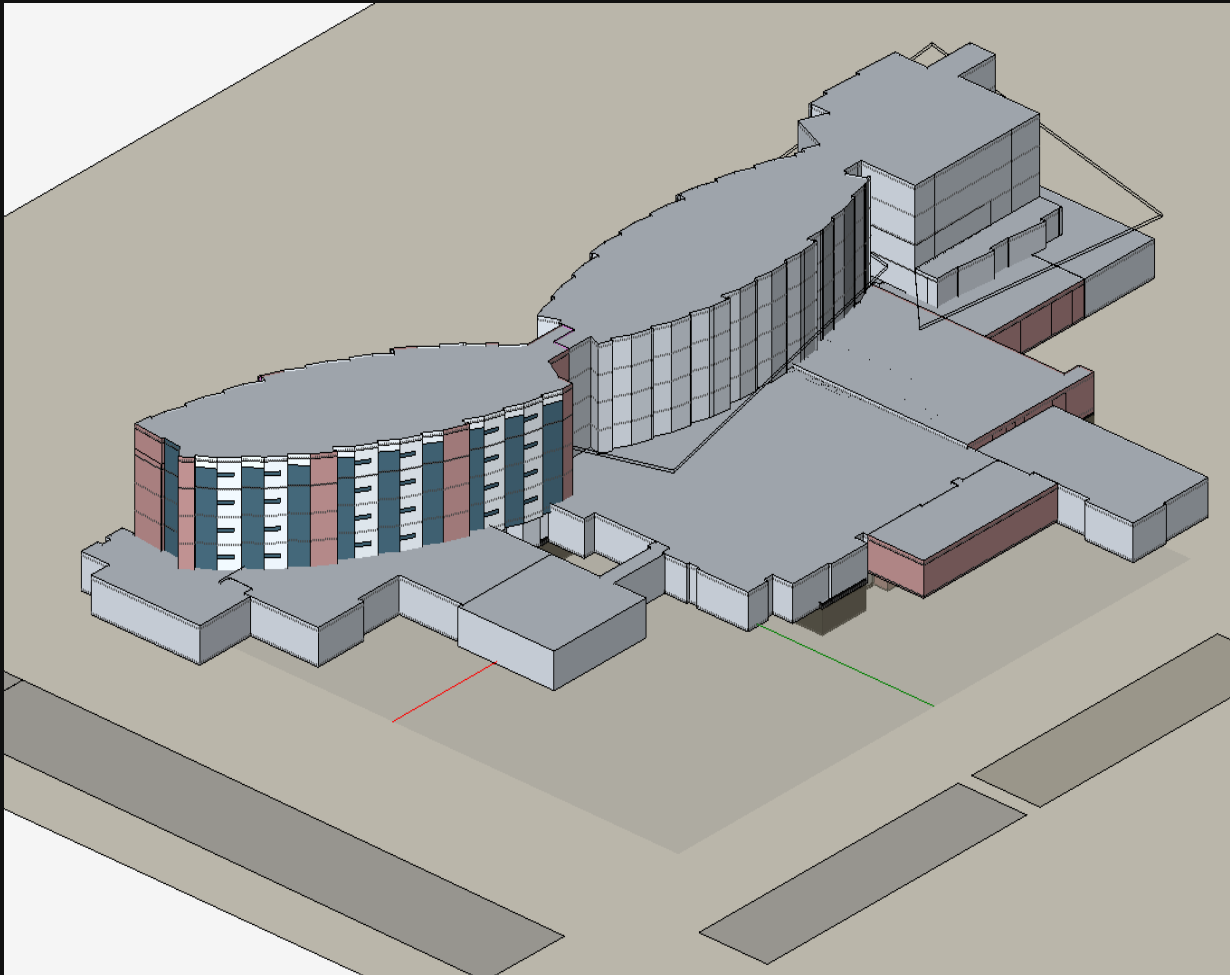
Budgeting Process

Model the Program



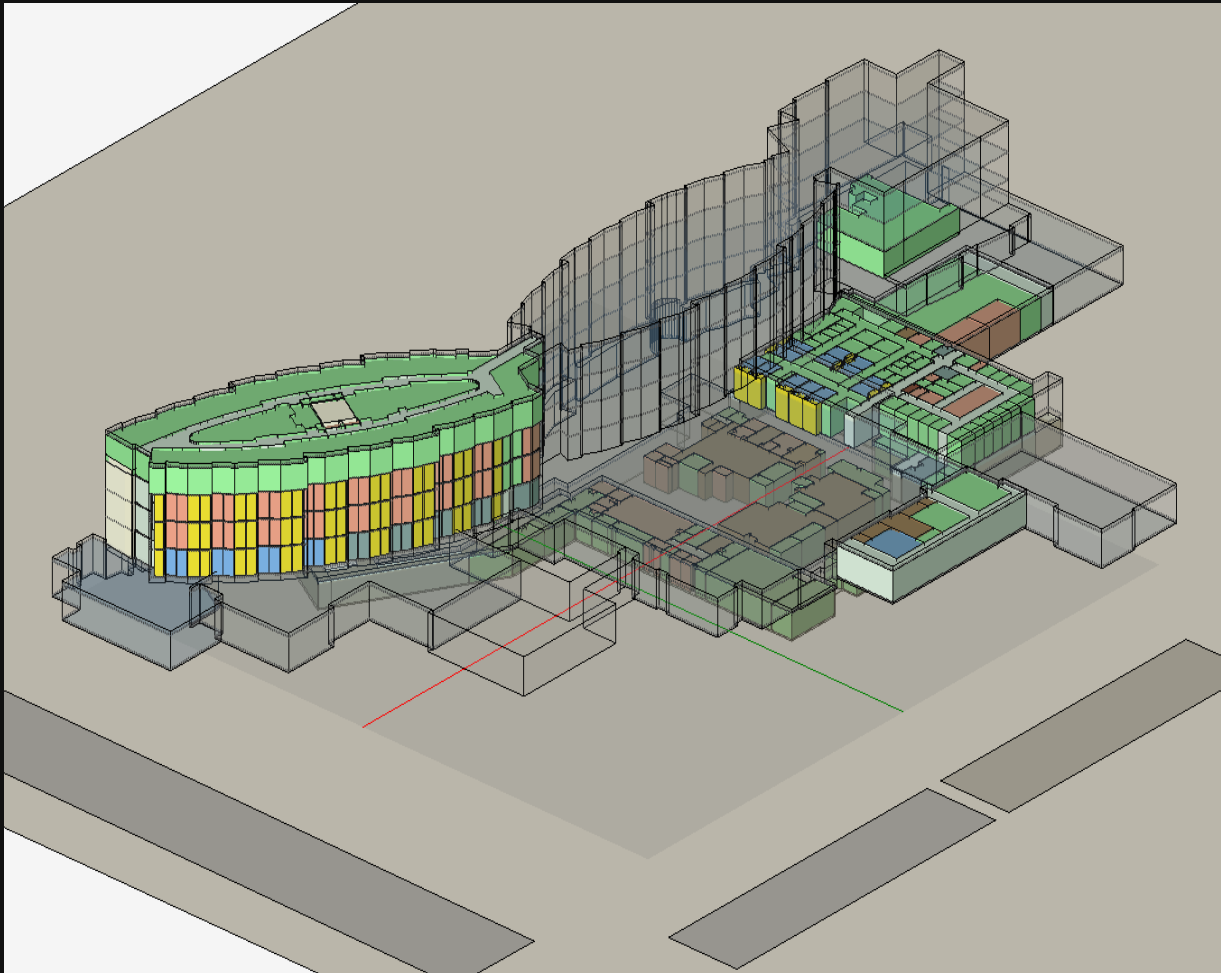
Budgeting Process

Model the Program



Budgeting Process

Model the Program



Budgeting Process

Data Within the Model

The screenshot displays a software interface for budgeting, likely a BIM or construction software. The main window is titled 'Estimate View' and shows a list of items with columns for Description, Quantity, Unit of Measure, Unit Price, and Aggregate. The items are grouped into three categories: Foundations, Basement Construction, and Superstructure. The right side of the interface shows a 'Project Summary' panel with fields for Project Name, Address, City, State, Zip Code, Country, and Building Type. Below this is a 'Building Summary Data' table with columns for Item and Value. The bottom of the interface shows a 'Record 1 of 139' and a 'Total Cost' of \$11,180,655.38.

Description	Quantity	Unit of Measure	Unit Price	Aggregate
Uniformat 2: A10 - Foundations (Total Aggregate Cost: \$145,631.44, Total Aggregate Per Unit: \$2.26)				
Excavate Pier Caps	68.51	boy	\$6.00	\$411.07
Excavate Pit	35.56	boy	\$6.00	\$213.33
Backfill Pier Cap w/Select Fill	34.38	cy	\$20.00	\$687.56
Backfill Wall w/Select Fill	2124.44	cy	\$20.00	\$42,488.89
Backfill Pit Wall w/Select Fill	12.89	cy	\$20.00	\$256.00
30" Dia Drilled Pier Turnkey	663.00	lf	\$54.90	\$36,398.70
Mud Slab	22552.25	sf	\$2.00	\$45,104.50
Elevator Pit - Passenger	2.00	ea	\$10,000.00	\$20,000.00
Sealed Concrete Floor, Acrylic Sealer or Similar, No Mechanical Polishing	178.50	sf	\$0.40	\$71.40
				\$145,631.44
Uniformat 2: A20 - Basement Construction (Total Aggregate Cost: \$199,296.44, Total Aggregate Per Unit: \$3.09)				
Crawl Space Excavation	5011.61	boy	\$4.00	\$20,046.44
Crawl Space Wall	7170.00	sf	\$25.00	\$179,250.00
				\$199,296.44
Uniformat 2: B10 - Superstructure (Total Aggregate Cost: \$2,265,784.48, Total Aggregate Per Unit: \$35.13)				
Slab on Metal Deck	64500.91	sf	\$3.50	\$225,753.17
Structural Steel Floor Structure (9.5 lbs / sf)	306.38	tn	\$3,950.00	\$1,210,198.27
Floor Metal Deck	61500.91	sf	\$2.10	\$129,151.90
Structural Steel Roof Structure (7.5 lbs / sf)	108.63	tn	\$3,950.00	\$428,084.80
Roof Metal Deck	28967.75	sf	\$2.05	\$59,383.89
Mechanical Equipment Roof Support	21.69	tn	\$3,500.00	\$76,080.00
Curtain Wall Steel Support Framing	4.45	tn	\$3,750.00	\$16,704.75
Canopy Support Framing	13.60	tn	\$5,500.00	\$74,800.46
Thin Wall Flashing, Stainless Steel	2514.62	lf	\$15.00	\$37,719.23
				\$2,265,784.48
Uniformat 2: B20 - Exterior Enclosure (Total Aggregate Cost: \$2,250,440.50, Total Aggregate Per Unit: \$34.98)				
Sealer	11462.96	sf	\$0.30	\$3,438.89
Clean Exterior Brick	10058.46	sf	\$0.45	\$4,516.25
				\$7,955.14
Record 21 of 139				
Summary				
Item	Percentage	Fee Type	Cost	Cost Per...
A - Preconstruction	0.25 %	Total	\$27,951.64	\$0.43
B - General Conditions	3.85 %	Total	\$430,455.23	\$6.67
C - SDI	1.20 %	Total	\$134,167.86	\$2.08
D - CCP	2.25 %	Total	\$251,564.75	\$3.90
E - Escalation	1.00 %	Direct	\$93,209.03	\$1.45
F - Construction Contingency	5.00 %	Total	\$559,032.77	\$8.67
			SUM=\$1,859,...	SUM=\$2,...
Record 1 of 7				
Total Cost: \$11,180,655.38, Total Cost / SF: \$173.34				

Project Summary

Project Name: My Project

Client:

Address:

City: State:

Zip Code:

Country:

Web Page:

Building Type: None

Building Summary Data

Item	Value
Gross Building Area	84,501 SF
Rentable Building Area	63,295 SF
Number of Stories	4
Solid Cladding Area	47,242 SF
Glazing Cladding Area	17,818 SF
Percent of Glazing	27.38 %
Door Cladding Area	0 SF
Blended Cladding Area	0 SF
Other Cladding Area	0 SF
Total Cladding Area (Estimated)	46,443 SF
Locked Area (Estimated)	0 SF

Parking Summary Data

Item	Value
Parking Area	142,033
Required Spaces	194
Actual Spaces	0
Available Spaces (Estimated)	457

Parking Ratio / 1000: 3.00

Site and Site Usage Summary Data

Item	Value
Site Size	5.7 Acre
Landscape Area	84,309 SF
Hardscape Area	142,933...
Non-Build Area	0 SF
Site Balance	0 CY

Budgeting Process

Estimate Supporting Data

Baptist St. Anthony's
ED Room Pricing Schedule

Classification	Item Number	Name	Qty. Formula	Quantity	Cost	Unit	Aggregate
Ambulance							
B2030	0001	Overhead Doors	5	5.00	\$20,000.00	Ea.	\$100,000.00
C1030	811	Interior Partition Allowance	Perimeter*Height	4243.91	\$5.50	S.F.	\$23,341.50
C1030	0001	Fire / Smoke Stopping	Area	3828.39	\$1.10	S.F.	\$4,211.23
C1030	206	Int Door/Frame/Hardware - 4/0x7/0 - Hollow Metal, Painted	(Area * .029" Height)/500	5.23	\$1,800.00	Ea.	\$9,354.57
C1530	1024	Fire Extinguishers	Area / 750	15.31	\$75.00	Ea.	\$1,148.53
C1530	0001	Decomant Separation Curtain	1	1.00	\$3,500.00	Ea.	\$3,500.00
C3030	0001	Caulk Interior Joint Allowance	Perimeter	294.38	\$1.10	L.F.	\$323.81
C3030	1219	Paint Drywall Partitions, Interior	Perimeter*Height	4243.91	\$0.45	S.F.	\$1,909.76
C3030	927	Tap & Bed	Perimeter*Height	4243.91	\$0.45	S.F.	\$1,909.76
C3030	0002	Paint MEP Piping Allowance	1	1.00	\$5,500.00	L.S.	\$5,500.00
C3030	1321	4" Rubber Base	Perimeter	294.38	\$1.25	L.F.	\$367.97
C3030	1329	Sealed Concrete, Floor	Area	3828.39	\$1.50	S.F.	\$5,742.59
C3030	1408	Paint Exposed Joints & Decking	Area	3828.39	\$1.25	S.F.	\$4,785.49

Classification	Item Number	Name	Qty. Formula	Quantity	Cost	Unit	Aggregate
Auto Room							
C1030	811	Interior Partition - Full Height	Perimeter * Height	836.17	\$5.50	S.F.	\$4,598.93
C1030	0002	Furr Down	8"3	24.00	\$15.00	S.F.	\$360.00
C1030	802	In-Wall Blocking - Miscellaneous	Area	154.00	\$1.50	L.F.	\$231.00
C1030	801	In-Wall Blocking - Upper Cabinets	6	6.00	\$3.00	L.F.	\$18.00
C1030	804	In-Wall Blocking - Base Cabinets	6	6.00	\$3.00	L.F.	\$18.00
C1030	0001	Fire / Smoke Stopping	Area	154.00	\$1.10	S.F.	\$169.40
C1030	0001	Caulk Door Frame	(4x4x6)/2	40.00	\$1.10	L.F.	\$44.00
C1030	903	Int Door/Frame/Hardware - 3/0x7/0 - Hollow Metal, P-lam Vener	2	2.00	\$1,950.00	Ea.	\$3,900.00
C1030	0002	Medical Upper Cabinet	6	6.00	\$125.00	L.F.	\$750.00
C1030	0001	Medical Base Cabinet	6	6.00	\$165.00	L.F.	\$990.00
C1030	0003	Solid Surface Countertop	8"2	12.00	\$55.00	S.F.	\$660.00
C1530	1004	Wall Protection, Corner Guards	Perimeter / 50	1.16	\$50.00	Ea.	\$58.00
C3030	1219	Paint Drywall Partitions, Interior	Perimeter * Height	836.17	\$0.50	S.F.	\$418.08
C3030	0001	Tap & Bed Partitions	Perimeter * Height	836.17	\$0.50	S.F.	\$418.08
C3030	0001	Caulk Interior Joint Allowance	Perimeter * 1.5	87.00	\$1.10	L.F.	\$95.70
C3030	927	Tap & Bed Furr Down	8"3	24.00	\$8.00	S.F.	\$192.00
C3030	1224	Paint Furr Downs	8"3	24.00	\$1.75	L.F.	\$42.00
C3030	1207	Ceramic Tile, Wall at Clinical Sink	4"9	36.00	\$12.50	S.F.	\$450.00
C3030	1319	Sheet Vinyl, Integral Cove Base	Perimeter	38.00	\$5.75	L.F.	\$218.50
C3030	1318	Welded Sheet Vinyl/Flooring	Area	154.00	\$6.00	S.F.	\$924.00
C3030	0001	Floor Prep	Area	154.00	\$0.30	S.F.	\$46.20
C3030	1401	Acoustical Ceiling Allowance / SF (tile and grid installed)	Area	154.00	\$3.25	S.F.	\$500.50

Classification	Item Number	Name	Qty. Formula	Quantity	Cost	Unit	Aggregate
Bull Pen							
C1030	811	Interior Partition - Full Height	Perimeter * Height	1314.29	\$5.50	S.F.	\$7,228.59
C1030	0002	Furr Down	(Perimeter * 3/4"2.5	683.73	\$15.00	S.F.	\$10,256.01
C1030	802	In-Wall Blocking - Miscellaneous	Area	501.01	\$1.50	L.F.	\$751.52
C1030	0001	Fire / Smoke Stopping	Area	501.01	\$1.10	S.F.	\$551.11
C1030	0003	Interior Storefront - Standard	(Perimeter/2) * 5	227.91	\$55.00	S.F.	\$12,545.06
C1030	0003	Solid Surface Countertop	Perimeter*8"2.5	182.33	\$55.00	S.F.	\$10,028.10
C1030	0004	Nurse Station	Perimeter*8	72.93	\$425.00	L.F.	\$30,995.95
C1530	1004	Wall Protection, Corner Guards	Perimeter / 50	1.82	\$50.00	Ea.	\$91.00
C3030	1219	Paint Drywall Partitions, Interior	Perimeter * Height	1314.29	\$0.50	S.F.	\$657.14
C3030	0001	Tap & Bed Partitions	Perimeter * Height	1314.29	\$0.50	S.F.	\$657.14
C3030	927	Tap & Bed Furr Down	(Perimeter * 3/4"2.5	683.73	\$8.00	S.F.	\$5,469.87
C3030	1224	Paint Furr Downs	(Perimeter * 3/4"2.5	683.73	\$1.75	L.F.	\$1,196.53
C3030	0001	Caulk Interior Joint Allowance	Perimeter * 1.50	136.75	\$1.10	L.F.	\$150.42
C3030	1319	Sheet Vinyl, Integral Cove Base	Perimeter	96.16	\$5.75	L.F.	\$552.40
C3030	1318	Welded Sheet Vinyl/Flooring	Area	501.01	\$6.00	S.F.	\$3,006.06
C3030	0001	Floor Prep	Area	501.01	\$0.30	S.F.	\$150.30
C3030	1401	Acoustical Ceiling Allowance / SF (tile and grid installed)	Area	501.01	\$3.25	S.F.	\$1,628.28

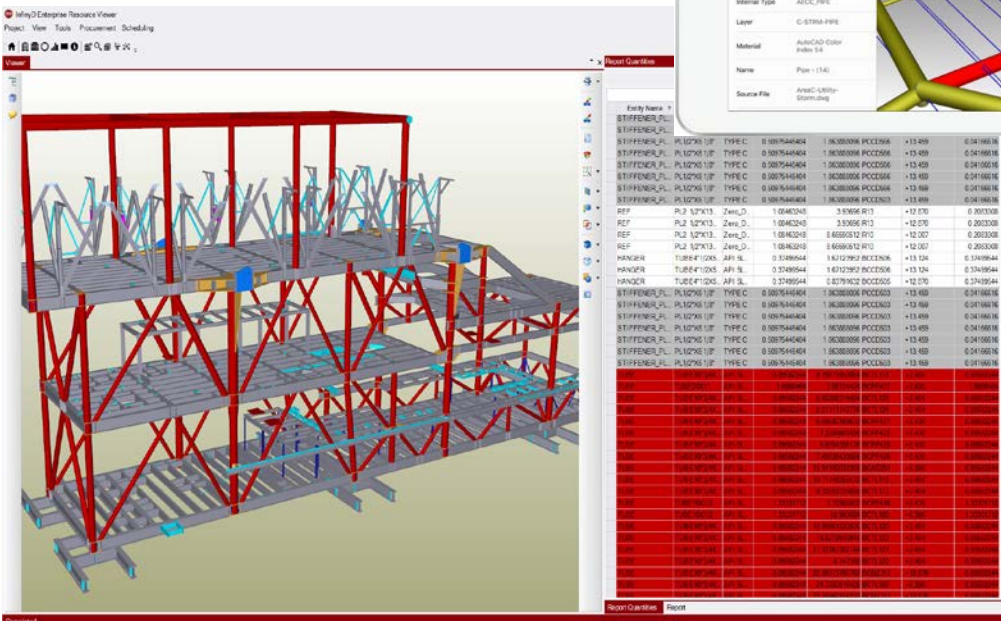
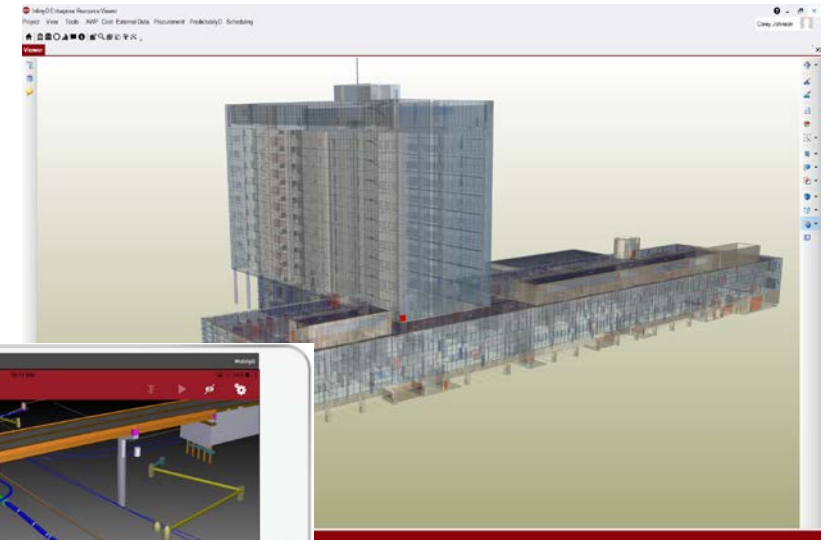
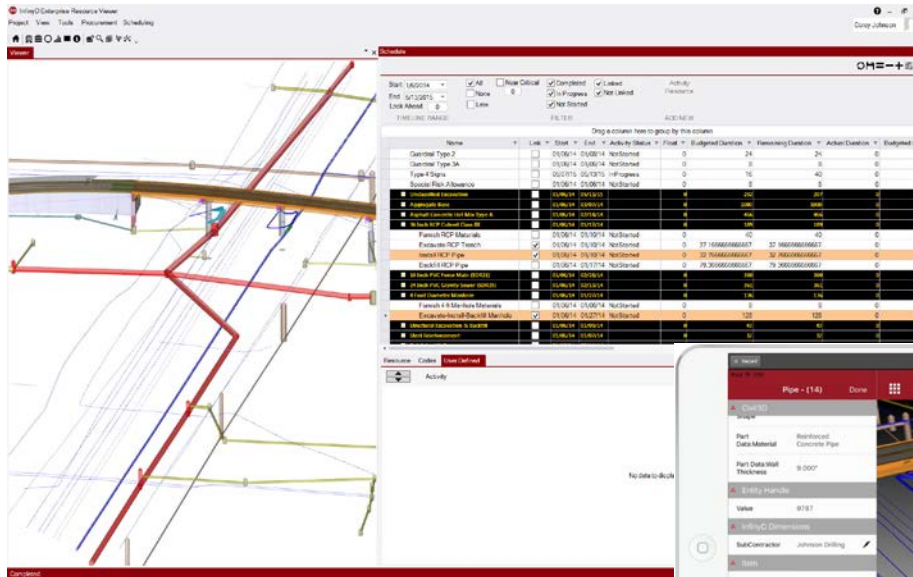
Classification	Item Number	Name	Qty. Formula	Quantity	Cost	Unit	Aggregate
Clean Supply							
C1030	811	Interior Partition - Full Height	Perimeter * Height	1011.63	\$5.50	S.F.	\$5,563.96
C1030	0002	Furr Down	1"3	51.00	\$15.00	S.F.	\$765.00
C1030	802	In-Wall Blocking - Miscellaneous	Area	243.91	\$1.50	L.F.	\$365.87
C1030	801	In-Wall Blocking - Upper Cabinets	15	15.00	\$3.00	L.F.	\$45.00
C1030	804	In-Wall Blocking - Base Cabinets	15	15.00	\$3.00	L.F.	\$45.00
C1030	0001	Fire / Smoke Stopping	Area	243.91	\$1.10	S.F.	\$268.30

- **Communicate Assumptions**
 - This tool helps inform other team members that were not involved in the earlier stages.
- **Data Separated by Rooms**
 - In a format that communicates to field construction staff to what they are buying (bid tab format)

InfinyD

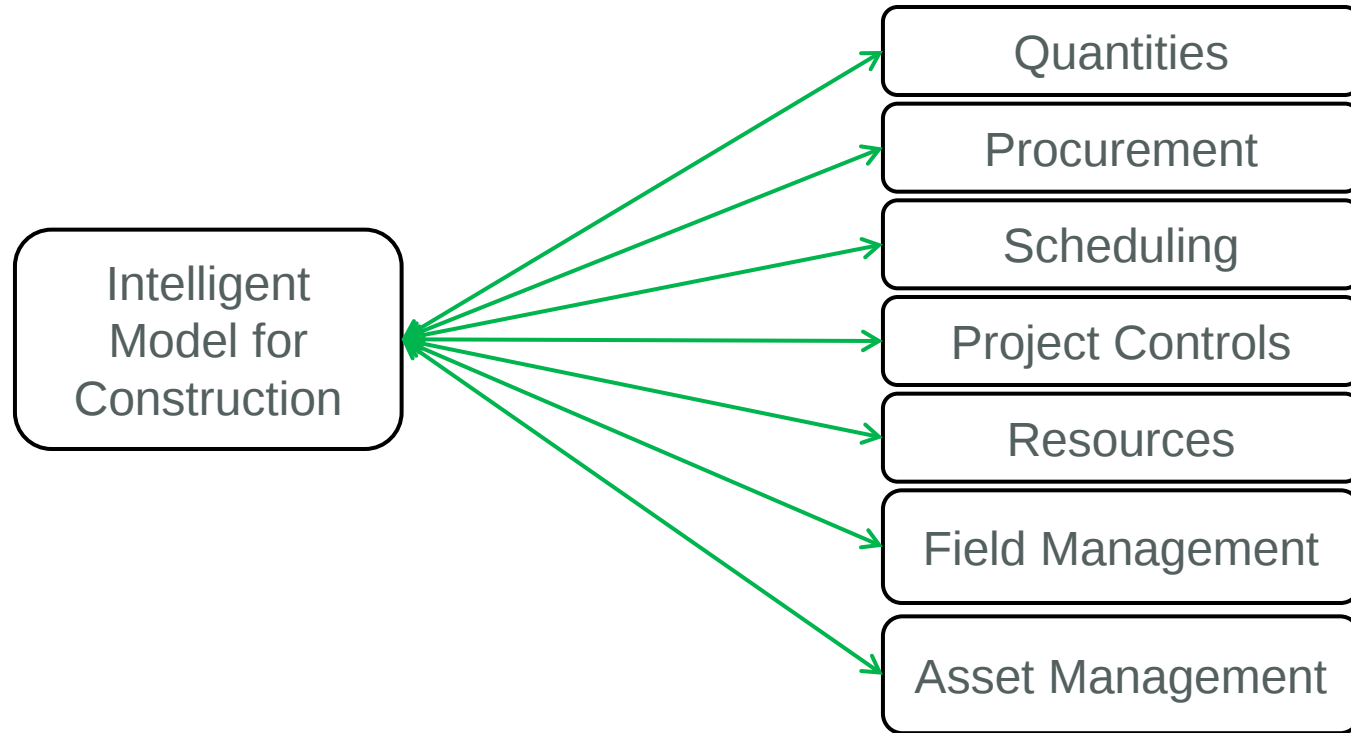
Corey Johnson
Director of Product Management



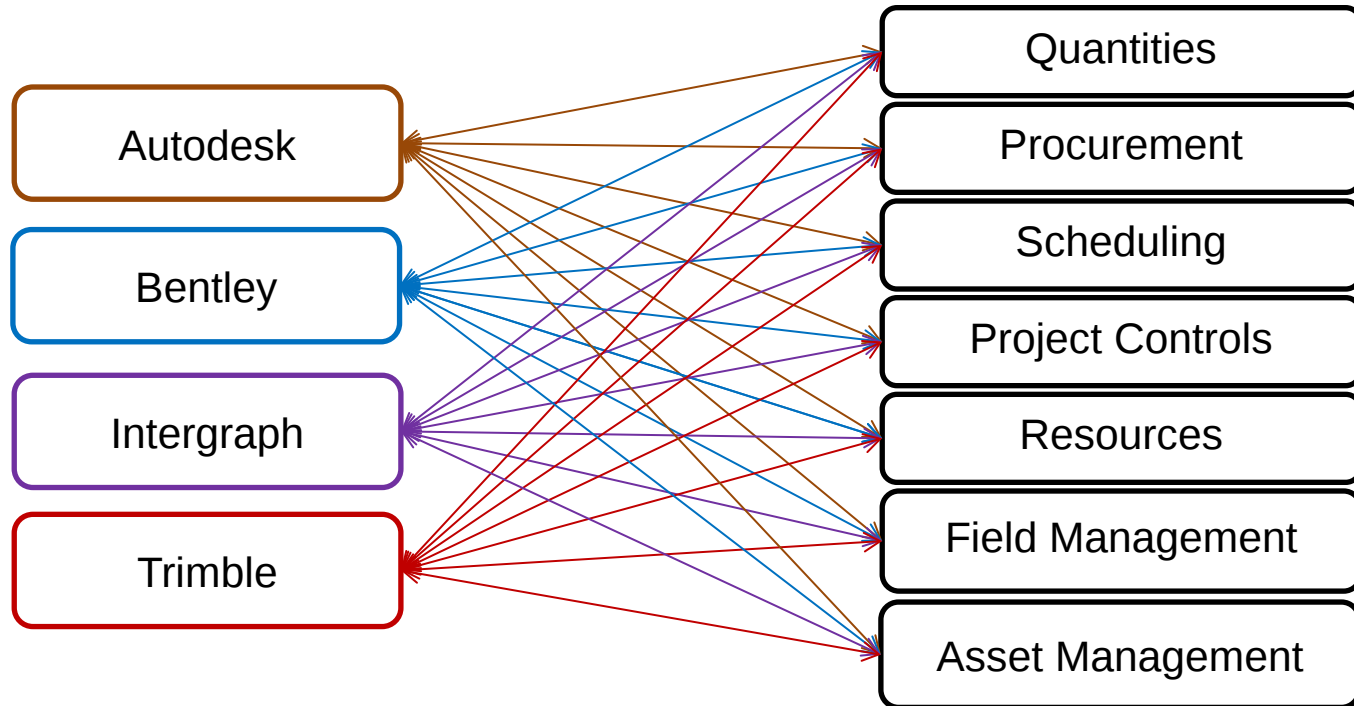


InfiniD:
brings open 3D models, your
team's experience and business
information to the forefront of
operations introducing
advanced model based querying
and reporting from the data
sources systems of record

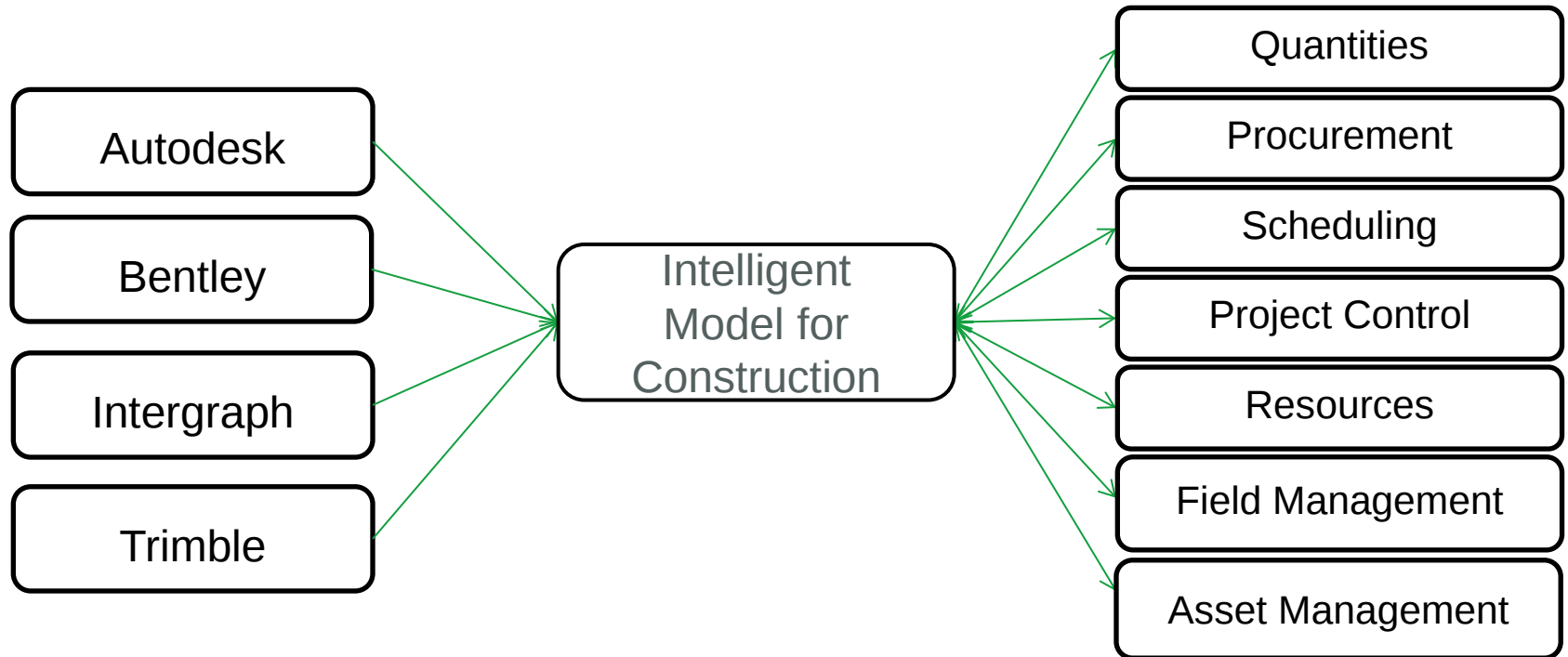
One Model for Construction



Challenge then becomes...

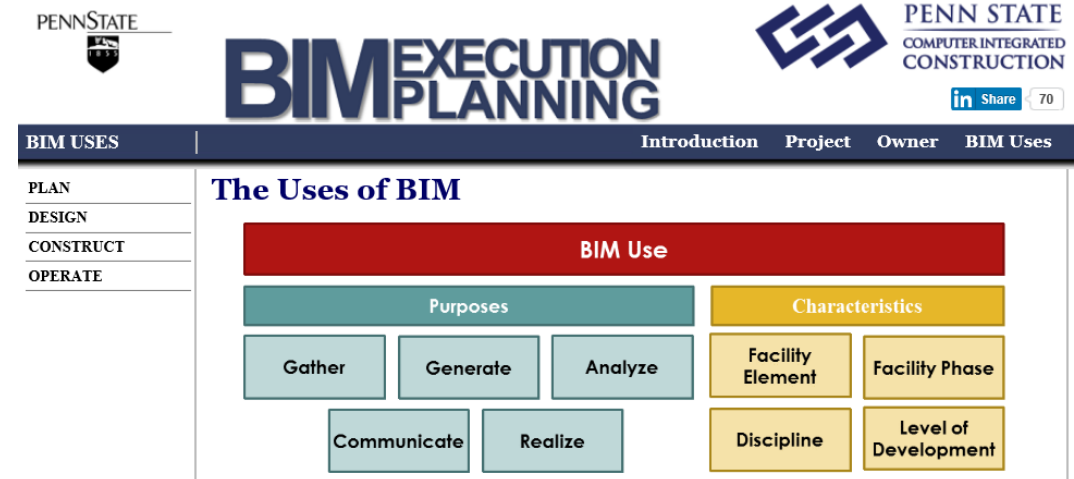


Solution



Model Based Workflow

- Import Models
- Enhance Model for Missing Information
- Check Model for Errors
- Error Report
- FDE Report (Facility Data Exchange)



<http://bim.psu.edu/Uses/>

Model Based Workflow Issues

- Need Models from Multiple Sources
- Models may be Missing Data
- Data may need to be added for Owner Req.
- Errors need to be Documented and Communicated
- Data needs to be populated by many parties
- FDE Worksheet needs to be filled out

Gather

InfinyD import Options

- Industry Foundation Class (IFC)
- Navisworks Document (NWD)

The screenshot displays the 'Settings' application interface. The 'Models' tab is selected, showing a table of models and a list of recent data operations.

Models Table:

Model Name	File Name	Discipline
Clinic - A	Clinic_A_20110906.ifc	Architectural
Clinic - MEP	Clinic_MEP.ifc	Mechanical
Clinic - MEP	Clinic_MEP.ifc	Mechanical
Clinic - S	Clinic_S_20110715.ifc	Structural

Data Operations Table:

Status	Source	Version	Created By	Created Date	Edit
90	Revit - IFC	1	HARDCOLLAR.Tim.Baker	11/04/2015	[Edit]
90	Revit - IFC	1	HARDCOLLAR.Tim.Baker	11/04/2015	[Edit]
90	Revit - IFC	1	HARDCOLLAR.Tim.Baker	11/04/2015	[Edit]
90	Revit - IFC	1	HARDCOLLAR.Tim.Baker	11/04/2015	[Edit]

The interface includes navigation tabs for Models, Connections, Users, Reports, Unit Conversions, and Dimensions. The Models tab has buttons for Add, Remove, and Execute CDO. A footer bar contains 'Terms of Use | Privacy Policy' and 'Powered by eight'.

Generate

Custom Data Operations

- Emergency Lights
- Owner Asset Classification
- Owner System Designation

Create a new property by Expression

Operation name: 22 33 00 Asset Classification Null

Category: Model Prep - Error Prep

Property Set Name: USACE FDE Check

Property: Asset Classification - Null

Data Type: System.Int64

Value: 0

When condition(s) exist

Property Set Name	Property Name	Data Type	Operator	Value
_USACE - Mechanical Equipmen	Keynote	System.String	like	22 33 00

Cancel Save Execute

Import From XML Export To XML

Time	Created By	Created Date	Updated By	Updated Date	Executed By
11/10/2015 11:42:41	HARGOOLLAR/Tim.Berbe	11/10/2015 11:42:41			HARGOOLLAR/Tim.Berbe
11/10/2015 10:36:26	HARGOOLLAR/Connor.Christian	11/10/2015 10:36:26			HARGOOLLAR/Connor.Christian
11/10/2015 11:02:14	HARGOOLLAR/Tim.Berbe	11/10/2015 11:02:14			HARGOOLLAR/Tim.Berbe
11/10/2015 11:19:36	HARGOOLLAR/Tim.Berbe	11/10/2015 11:19:36			HARGOOLLAR/Tim.Berbe
11/10/2015 14:32:20	HARGOOLLAR/Tim.Berbe	11/10/2015 14:32:20	HARGOOLLAR/Tim.Berbe	11/10/2015 14:39:26	HARGOOLLAR/Tim.Berbe
11/10/2015 12:11:12	HARGOOLLAR/Tim.Berbe	11/10/2015 12:11:12			HARGOOLLAR/Tim.Berbe
11/10/2015 11:32:35	HARGOOLLAR/Tim.Berbe	11/10/2015 11:32:35			HARGOOLLAR/Tim.Berbe
11/10/2015 11:37:46	HARGOOLLAR/Tim.Berbe	11/10/2015 11:37:46			HARGOOLLAR/Tim.Berbe

1 - 20 of 102 items

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Generate

Owner Data Property Set

Base Information	_USACE - Mechanical Equipment IFC	Constraints	Dimensions	Identity Data	Information
Mechanical	Mechanical - Flow	Other	Phasing	Pset_DistributionFlowElementCommon	
Pset_ManufacturerTypeInformation	USACE Data	USACE FDE Check			
Name		Value			
USACE - Asset Classification		Variable-Air-Volume Unit			
USACE - System Designation		Heating Ventilation and Air Conditioning			

Analyze

- Custom Data Operations
 - Check for Null Values

Update a property by Expression

Operation name: Asset Description Null check

Category: Model Check - Null Values

Property Set Name: USACE FDE Check

Property: Asset Description - Null

DataType: System.Int64

Value: 1

When condition(s) exist

Property Set Name	Property Name	Data Type	Operator	Value
Other		System.String	is null	+ x

Cancel Save Execute

Analyze

Owner FDE Check Property Set

Properties

Electrical - Loads General Identity Data Information Other Phasing Pset_DistributionFlowElementCommon

Base Information _USACE - Electrical Equipment IFC Constraints Dimensions Electrical Electrical - Circuiting

Pset_ManufacturerTypeInfoInformation USACE Data USACE FDE Check

Name	Value
Asset Classification - Null	0
Asset Description - Null	0
Installation Date - Null	0
Manufacturer - Null	0
Serial Number - Null	1
Spec Reference - Null	0
System Classification - Null	0
System Designation - Null	0
Tag Number - Null	0
Warranty Description - Null	0
Warranty Duration - Null	0
Warranty Start Date - Null	0

Properties Collections Report Select Object

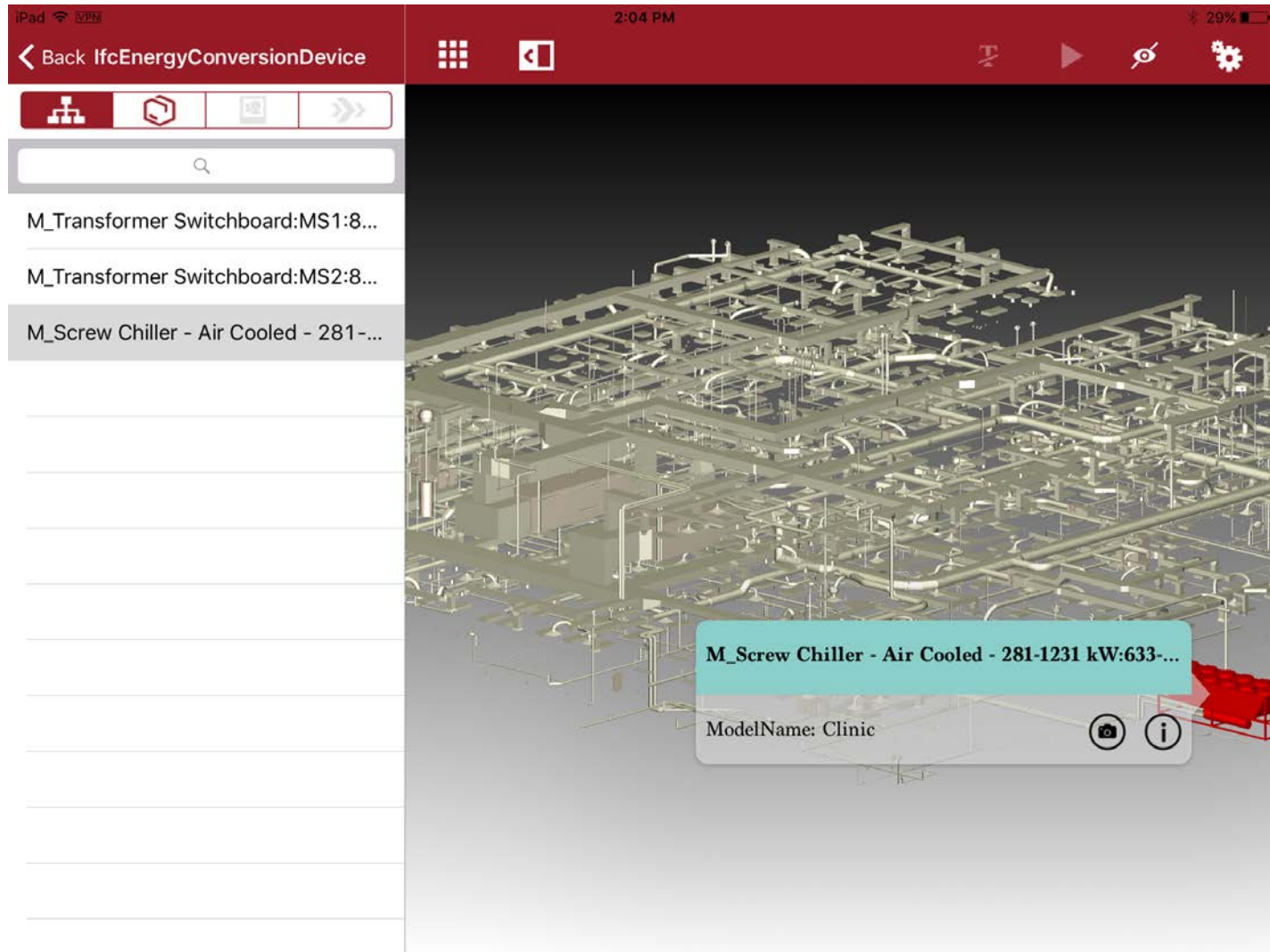
Communicate

Data Report and Export

[illegible]

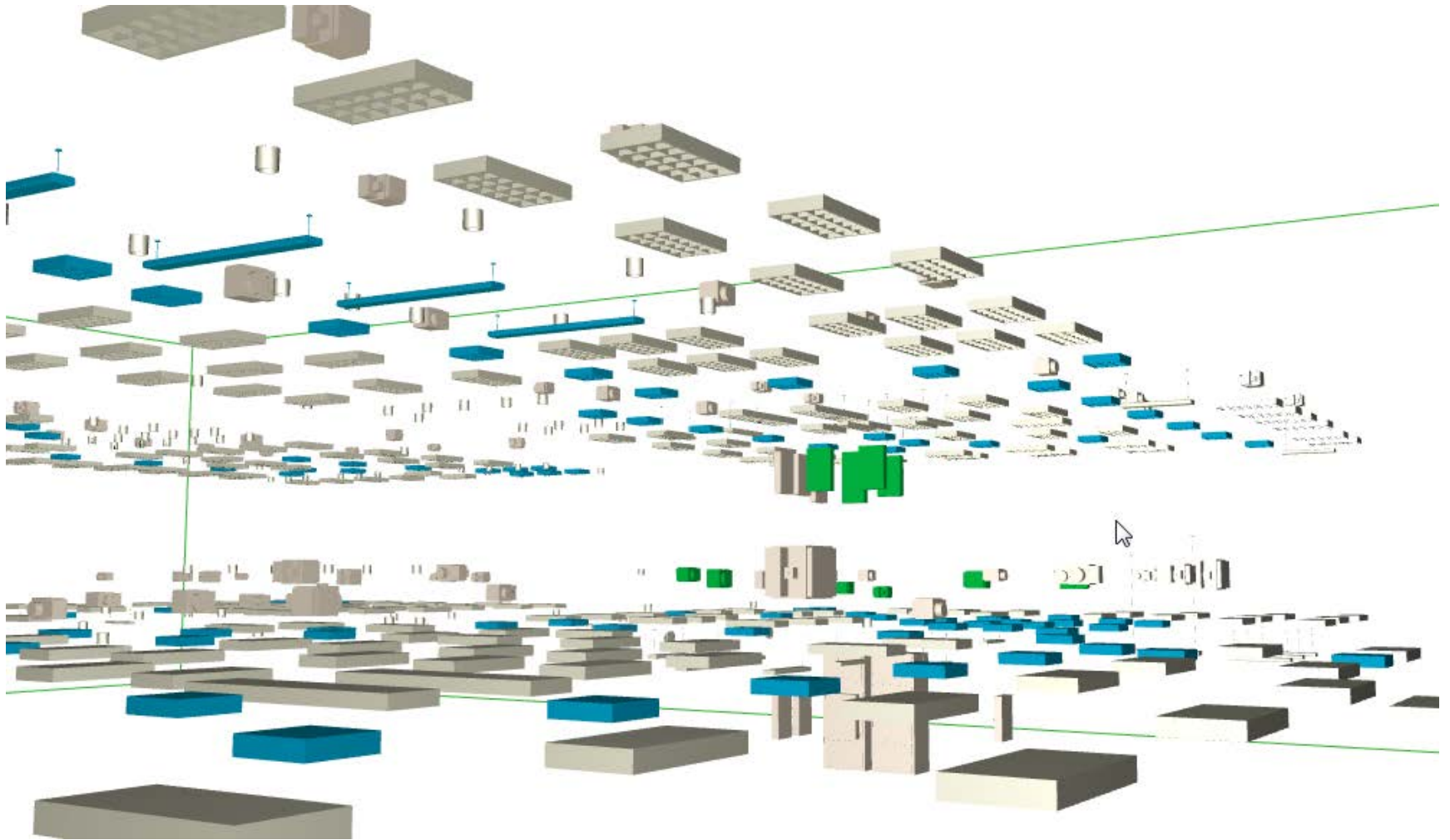
Communicate to Field

Field Data Entry



Communicate

Visual Report



Realize

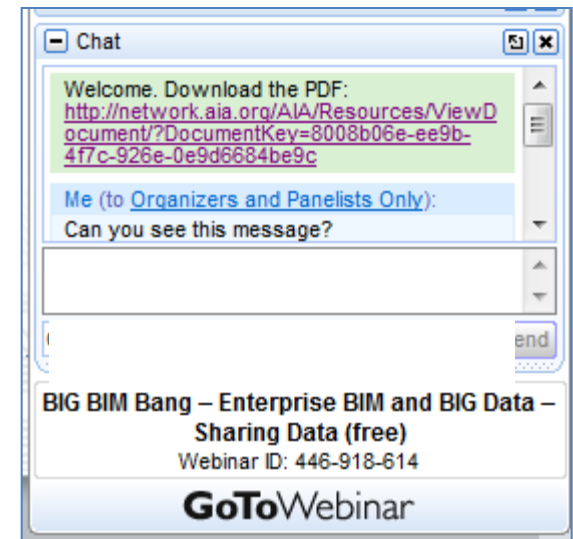
Data Report and Export

[illegible]

Q&A Time

If you have questions for today's presenters, please submit them to the moderator via the chat box.

Content-related questions will be answered during this Q&A portion as time allows.



Thank you for joining us!

This concludes the AIA/CES Course **#TAP1601**. The webinar survey/report form URL is listed in the chat box **and** will be included in the follow-up email sent to you in the next hour.

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All attendees must report credit individually by completing the webinar survey/report form within the next 3 business days. Credit will automatically appear on your transcript within 2 weeks.

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